



NOTICE

of

STRATEGIC PLANNING COMMITTEE MEETING

*Pursuant to the provisions of Section 84(1) of the
Local Government Act 1999*

TO BE HELD IN

**COUNCIL CHAMBERS
PLAYFORD CIVIC CENTRE
10 PLAYFORD BOULEVARD, ELIZABETH**

MEMBERS MAY PARTICIPATE BY ELECTRONIC MEANS

ON

TUESDAY, 9 MARCH 2021 AT 7:00PM

THIS MEETING WILL ALSO BE VIEWABLE AT
<https://www.youtube.com/user/CityOfPlayford>

**SAM GREEN
CHIEF EXECUTIVE OFFICER**

Issue Date: Thursday, 4 March 2021

MEMBERSHIP

PRESIDING MEMBER - CR DAVID KERRISON

Mayor Glenn Docherty	Cr Akram Arifi	Cr Marilyn Baker
Cr Stephen Coppins	Cr Andrew Craig	Cr Veronica Gossink
Cr Shirley Halls	Cr Clint Marsh	Cr Misty Norris
Cr Jane Onuzans	Cr Peter Rentoulis	Cr Dennis Ryan
Cr Gay Smallwood-Smith	Cr Katrina Stroet	Cr Cathy-Jo Tame

**City of Playford
Strategic Planning Committee Meeting**

AGENDA

TUESDAY, 9 MARCH 2021 AT 7:00PM

1 ATTENDANCE RECORD

1.1 Present

1.2 Apologies

1.3 Not Present

2 CONFIRMATION OF MINUTES

RECOMMENDATION

The Minutes of the Strategic Planning Committee Meeting held 9 February 2021 be confirmed as a true and accurate record of proceedings.

3 DECLARATIONS OF INTEREST

4 DEPUTATION / REPRESENTATIONS

Nil

5 STAFF REPORTS

Matters to be considered by the Committee Only

Matters for Information.

5.1 Strategic Plan Update March 2021 (Attachment).....5

6 INFORMAL DISCUSSION

Nil

7 INFORMAL ACTIONS

8 CONFIDENTIAL MATTERS

Nil

9 CLOSURE

STAFF REPORTS

MATTERS TO BE CONSIDERED BY THE COMMITTEE ONLY

Matters for Information.

5.1 STRATEGIC PLAN UPDATE MARCH 2021

Responsible Executive Manager : Mr Barry Porter

Report Author : Ms Sarah Young

Delegated Authority : Matters for Information.

Attachments : 1 [↓](#). Strategic Plan Update report March 2021

Purpose

The purpose of this report is to highlight how the monthly forward agenda is contributing to the delivery of Council's Strategic Plan (2020-24).

STAFF RECOMMENDATION

That Council receive the Strategic Plan Update report for March 2021.

Relevance to Strategic Plan

This report outlines how each of the forward agenda items for March are contributing to the delivery of Council's Strategic Plan 2020-24. The Strategic Plan has an overarching theme of **Community and City Foundations**.

Council already has in place a set of decision-making filters to ensure we plan strategically for the future. These filters are front of mind when making decisions about our services and/or any new projects:

- We will work with other levels of government and stakeholders to ensure we maximise any opportunity to leverage external funding.
- We will finish what we have started in terms of our longer term projects that the community is expecting us to deliver.
- We will ensure that we meet our legislative requirements and legal obligations.
- We will stick to our Finance Strategy to achieve long term financial sustainability while still delivering planned services, responsibly managing debt and promoting the growth of the city.

For the next four years an additional Community and City foundations filter is to:

- Adjust existing services where necessary to ensure foundational needs of our community are being met and only initiate new projects if they are considered foundational or time critical.

These foundational needs were identified by our community and are summarised under the following themes:

- Community Theme 1 - Improving safety and accessibility
- Community Theme 2 - Lifting city appearance
- Community Theme 3 - Connecting with our community and each other
- Community Theme 4 - Supporting business and local employment opportunities
- Community Theme 5 - Using money wisely

Relevance to Public Consultation Policy

There is no requirement to undertake public consultation as part of this report.

Background

In 2019 discussions commenced with Council about its new Strategic Plan and agreement was reached that instead of thinking for just four years ahead, Council would take a longer 12-year approach to strategic planning. This will involve considering what Council can deliver in the next three strategic plans.

Community and City Foundations 2020-24

The desire to focus more on 'foundations' in the coming four years (2020-24) emerged. This Plan will ensure we prioritise the foundational needs of our community, through the services we provide and in any new projects we deliver.

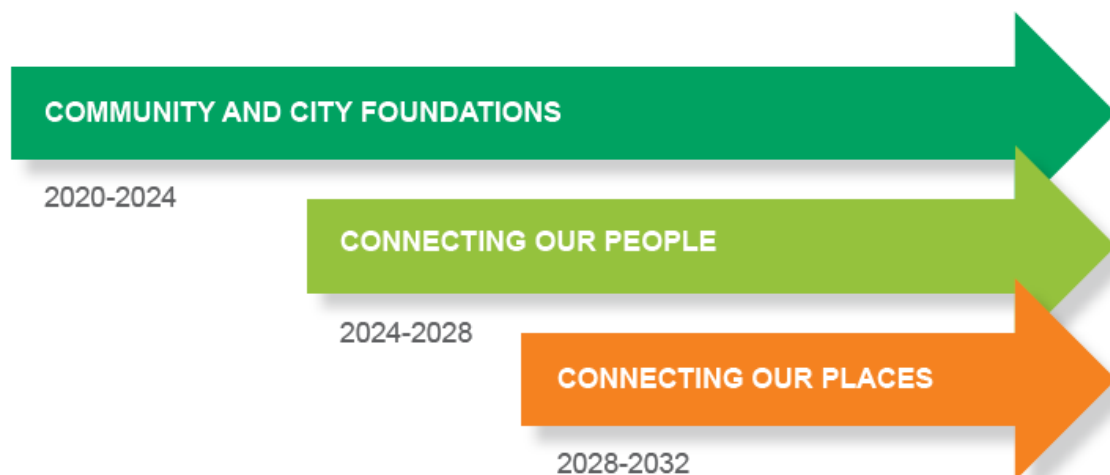
Connecting Our People 2024-28

This plan will focus on areas that help to connect our people to each other and their local community. Our existing services will be adjusted to enhance physical and social connections at the local community level.

Connecting Our Places 2028-32

This plan will focus on projects and services that connect our places. This means adjusting existing services where necessary to enhance connections across the city and initiating projects to help connect key places across the city.

The image below outlines how the three plans and focus areas will interact with each other over the coming twelve years.



Current Situation

The Strategic Plan 2020-24 was developed based on extensive community engagement and was adopted by Council at the 25 January 2021 Ordinary Council meeting. Attachment 1 includes details of how the items that will be considered by Council in March 2021 relate to the delivery of the Strategic Plan 2020-24.

Future Action

Council will receive future monthly reports.



Strategic Plan Update – March 2021

Council has in place a set of decision making filters to ensure we plan strategically for the future. These filters are front of mind when making decisions about our services and/or any new projects:

- We will work with other levels of government and stakeholders to ensure we maximise any opportunity to leverage external funding.
- We will finish what we have started in terms of our longer term projects that the community is expecting us to deliver.
- We will ensure that we meet our legislative requirements and legal obligations.
- We will stick to our Finance Strategy to achieve long term financial sustainability while still delivering planned services, responsibly managing debt and promoting the growth of the city.

For the next four years an additional Community and City Foundations filter is to:

- Adjust existing services where necessary to ensure foundational needs of our community are being prioritised and only initiate new projects if they are considered foundational or time critical.

These foundational needs were identified by our community and are summarised under the following themes in our **Strategic Plan 2020-24**:

Community Theme 1

Improving safety and accessibility

Community Theme 2

Lifting city appearance

Community Theme 3

Connecting with our community and each other

Community Theme 4

Supporting business and local employment opportunities

Community Theme 5

Using money wisely

Each of the Council forward agenda items for March are listed below, helping to explain how they relate to the delivery of Council's Strategic Plan (2020-24).



Tree Canopy Strategy

Decision-making filter(s):

- Community and City Foundations
 - Community Theme 2 Lifting city appearance

Last time the item was considered:

- This item responds to a motion on notice at the 22 September 2020 Ordinary Council meeting

Previous Council resolutions relating to this item (4227)

- *An informal gathering be held to discuss increasing tree canopy coverage on land under Council care and control.*
- *A tree canopy strategy to increase tree canopy within the City, with suitable and achievable targets, be provided to Council within 18 months. The development of this strategy will include engagement with Elected Members.*

Community benefit:

- A tree canopy strategy would improve resident experience of their local environment, with benefits including (but not limited to) shading, cooling and a lift to city appearance

Precinct Investment Decision

Decision-making filter(s):

- Community and City Foundations
 - Community Theme 3 Connecting with our community and each

Last time the item was considered:

- In 2018/19 Council approved an Investment Decision relating to The Precinct as part of the Annual Business Plan process.

Previous Council resolutions relating to this item

Nil

Community benefit:

- The Precinct is a community hub offering a place for connecting, learning, creative workshops, public talks and forums.



2021/22 Business Plans

Decision-making filter(s):

- Ensuring we meet our legislative requirements and legal obligations

Last time the item was considered:

- Council received an update on the Annual Business Plan and Asset Management Work plan on 9 and 16 February 2021.

Previous Council resolutions relating to this item

Nil

Community benefit:

- The Business Plans outline the services and projects Council will deliver to the community

ICAC Program Implementation

Decision-making filter(s):

- Community and City Foundations
 - Community Theme 3 Connecting with our community and each other

Last time the item was considered:

- The ICAC Implementation Program Update was received by Council at the 23 February Ordinary Council meeting

Previous Council resolutions relating to this item (Resolution 4444)

- *That Council note and receive the ICAC Monthly Status Update (Attachment 1).*

Community benefit:

- Regular reporting to Council on the implementation of the recommendations received from ICAC and Auditor General.
- The key outcomes associated with the ICAC program implementation are: Transparent and evidence based decision making; Clarity of responsibility and accountability; Increased rate payer trust in Council; Adherence to policy; and Non-negotiable compliance.



Confidential update of Virginia Horticulture Centre resolution

Decision-making filter(s):

- Community and City Foundations
 - Community Theme 4 Supporting business and local employment opportunities

Last time the item was considered:

- Council received a confidential update on the Virginia Horticulture Centre on 16 February 2021.

Previous Council resolutions relating to this item (4095)

- *Confidential resolution relating to the Virginia Horticulture EOI*

Community benefit:

- Ongoing support provided to the local horticulture industry to facilitate growth and sustainability of businesses.

John McVeity Centre Update

Decision-making filter(s):

- Community and City Foundations
 - Community Theme 3 Connecting with our community and each other

Last time the item was considered:

- This is a new item

Previous Council resolutions relating to this item

- Nil

Community benefit:

- The JMC is a community hub offering a place for connecting, learning, creative workshops, public talks and forums. This session will provide an update on the transition to Council management.



Second Budget Review 2020/21

Decision-making filter(s):

- Ensuring we meet our legislative requirements and legal obligations
- Sticking to our Finance Strategy to achieve long term financial sustainability while still delivering planned services, responsibly managing debt and promoting the growth of our city.
- Community and City Foundations
 - Community Theme 5 Using money wisely

Last time the item was considered:

- New item.

Previous Council resolutions relating to this item

- Nil

Community benefit:

- The purpose of this review is to adjust the budget for any changes in circumstances and priorities since the adoption of the Budget in July 2020 and subsequent budget review on November 2020.

Budget Update Report

Decision-making filter(s):

- Ensuring we meet our legislative requirements and legal obligations
- Sticking to our Finance Strategy to achieve long term financial sustainability while still delivering planned services, responsibly managing debt and promoting the growth of our city.
- Community and City Foundations
 - Community Theme 5 Using money wisely

Last time the item was considered:

- The Budget Update Report (January 2021) was presented at the 23 February 2021 Ordinary Council meeting.

Previous Council resolutions relating to this item (Resolution 4450)

- *That Council receives the Budget Update report for the Period ending 31 January 2021.*

Community benefit:

- Transparent financial reporting