



NOTICE

of

STRATEGY AND SERVICES COMMITTEE MEETING

Pursuant to the provisions of Section 88(1) of the Local Government Act 1999

TO BE HELD IN

**COUNCIL CHAMBERS
PLAYFORD CIVIC CENTRE
10 PLAYFORD BOULEVARD, ELIZABETH**

MEMBERS MAY PARTICIPATE BY ELECTRONIC MEANS

ON

TUESDAY, 11 AUGUST 2026 AT 7:00 PM

THIS MEETING WILL ALSO BE VIEWABLE AT
<https://www.youtube.com/user/CityOfPlayford>

**SAM GREEN
CHIEF EXECUTIVE OFFICER**

Issue Date: Thursday, 6 August 2026

MEMBERSHIP

CR REBECCA VANDEPEEAR – PRESIDING MEMBER

Cr Akram Arifi	Cr Marilyn Baker	Cr Zahra Bayani
Cr Andrew Craig	Mayor Glenn Docherty	Cr Shirley Halls
Cr Chantelle Karlsen	Cr David Kerrison	Cr Clint Marsh
Cr Misty Norris	Cr Jane Onuzans	Cr Peter Rentoulis
Cr Gay Smallwood-Smith	Cr Tanya Smiljanic	

City of Playford
Strategy and Services Committee Meeting

AGENDA

TUESDAY, 11 AUGUST 2026 AT 7:00 PM

1 ATTENDANCE RECORD

1.1 Present

1.2 Apologies

Cr Akram Arifi

Cr Zahra Bayani - Leave of Absence

1.3 Not Present

2 CONFIRMATION OF MINUTES

RECOMMENDATION

The Minutes of the Strategy and Services Committee Meeting held 14 July 2026 be confirmed as a true and accurate record of proceedings.

3 DECLARATIONS OF INTEREST

4 DEPUTATION / REPRESENTATIONS

Nil

5 STAFF REPORTS

Matters to be considered by the Committee and referred to Council

Matters which cannot be delegated to a Committee or Staff

5.1 NAWMA Audit Committee Appointments (Attachments)6

Matters which can be delegated to a Committee or Staff but the Council has decided not to delegate them

5.2 Community Support and Grant Program - 2026/27 Community Development Grant (Round 1) (Attachments).....46

Matters which have been delegated to staff but they have decided not to exercise their delegation

5.3 State-Wide Flood Hazard Code Amendment - City of Playford Submission (Attachments)72

Matters for Information

5.4	Public Health Plan Progress (Attachments).....	86
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6 INFORMAL DISCUSSION

6.1	2025/26 Community Support and Grant Program Update	141
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7 INFORMAL ACTIONS**8 CONFIDENTIAL MATTERS**

Nil

9 CLOSURE

STAFF REPORTS

MATTERS TO BE CONSIDERED BY THE COMMITTEE AND REFERRED TO COUNCIL

***Matters which cannot be
delegated to a Committee or Staff***

5.1 NAWMA AUDIT COMMITTEE APPOINTMENTS

Responsible Executive Manager : Tina Hudson

Report Author : Renae Williams

Delegated Authority : Matters which cannot be delegated to a Committee or Staff

Attachments :

1. NAWMA Charter
2. NAWMA Audit Committee Terms of Reference
3. Letter to City of Playford regarding Audit Committee Appointments

PURPOSE

To ratify the Northern Adelaide Waste Management Authority (NAWMA) recommended appointments of members to the NAWMA Audit Committee.

STAFF RECOMMENDATION

1. Council ratify the appointment of Mr Charles Mansueto to the NAWMA Audit Committee until 1 March 2027.
2. Council ratify the appointment of Cr Kylie Grenfell to the NAWMA Audit Committee until the conclusion of the 2027 Local Government Elections.

EXECUTIVE SUMMARY

NAWMA is seeking Council ratification, in accordance with the NAWMA Charter, to appoint two (2) members to the NAWMA Audit Committee (the Committee) following the impending expiry of the terms of two (2) existing Committee members.

1. BACKGROUND

The Northern Adelaide Waste Management Authority (NAWMA) is a Local Government Regional Subsidiary of its Constituent Councils (City of Playford, City of Salisbury, and the Town of Gawler).

On 25 June 2026, the NAWMA Board adopted revised NAWMA Audit Committee Terms of Reference (Attachment 2) and resolved to recommend the appointment of Mr Charles Mansueto and Cr Kylie Grenfell as members of the Committee.

2. RELEVANCE TO STRATEGIC PLAN

As a constituent owner of NAWMA, Council has an interest and responsibility for ensuring appropriate appointments are made to the Committee.

3. PUBLIC CONSULTATION

There is no requirement to consult the community on this matter.

4. DISCUSSION

- 4.1 Clause 17.8 of the NAWMA Charter (Attachment 1) requires NAWMA to establish an Audit Committee, comprising of five members as follows:

17.8.1 a person, who will be the Chair, appointed by Majority of the Constituent Councils, evidenced by resolution, and who is not an officer or member, of a Constituent Council or a Member of the Board,

17.8.2 two (2) persons appointed by Majority of the Constituent Councils, evidenced by resolution, and who is an officer or member, of a Constituent Council or a Member of the Board; and;

17.8.3 two (2) persons appointed by Majority of the Constituent Councils, as evidenced by resolution, and who are not an officer or member of a Constituent Council or a Member of the Board and who are; considered to have experience relevant to the functions of the Authority or, financial experience relevant to the functions of the Audit Committee.

- 4.2 The three (3) existing (and ongoing) members of the Committee are Mr John Rawson (Chairperson and Independent Member), Mr Martin White (Deputy Chairperson and Independent Member) and Mr Steven Russo (Independent Member).
- 4.3 The staff recommendation regarding the member appointment terms is as per the NAWMA Board letter to Council (Attachment 3). Mr Charles Mansueto and Cr Kylie Grenfell are existing members of the Audit Committee, whom the NAWMA Board is recommending continue in their roles.

5. OPTIONS

Recommendation

1. Council ratify the appointment of Mr Charles Mansueto to the NAWMA Audit Committee until 1 March 2027.
2. Council ratify the appointment of Cr Kylie Grenfell to the NAWMA Audit Committee until the conclusion of the 2027 Local Government Elections.

Option 2

1. Council does not ratify the appointments of Mr Charles Mansueto and Cr Kylie Grenfell as members of the NAWMA Audit Committee.
2. The Chief Executive Officer will write to the NAWMA Board to formally advise of the Council's decision.

6. ANALYSIS OF OPTIONS

6.1 Recommendation Analysis

6.1.1 Analysis & Implications of the Recommendation

This report recommends Council ratify the appointments of Mr Charles Mansueto and Cr Kylie Grenfell to the Committee.

The appointment of Audit Committee members from the NAWMA Board or Constituent Councils to the Committee shall be for a maximum period of two (2) years from the date of appointment. Members are eligible for reappointment to the Committee at the expiry of their term, so long as they remain a Board Member or Officer or Elected Member of a Constituent Council.

Risk Appetite

Council has a low appetite for negative perceptions that compromise its credibility and reputation, achievement of its long term vision (Playford Community Vision 2043) and strategic objectives, or ability to maintain its status as a progressive and major growth Council.

This decision will ensure that the Committee has members with the necessary skills and experience.

6.1.2 Financial Implications

There are no financial or resource implications.

6.2 Option 2 Analysis

6.2.1 Analysis & Implications of Option 2

If Council does not endorse the appointments, two (2) positions on the Committee will remain vacant while further consideration is given to the matter.

6.2.2 Financial Implications

There are no financial implications.



11 November 2024

Mr Sam Green
Chief Executive Officer
City of Playford
12 Bishopstone Road
Davoren Park SA 5113
E: sgreen@playford.sa.gov.au

Dear Mr Green,

RE: Northern Adelaide Waste Management Authority (NAWMA) Charter

NAWMA would like to thank City of Playford for your endorsement to amend the NAWMA Charter and further advise that this process is now complete.

A copy of the Charter was presented to the Hon. Joe Szakacs MP, Minister for Local Government on 25 October 2024. Additionally, and in accordance with Schedule 2, Sections 19(b) and 19(c) of the Local Government Act 1999, a copy of the Charter can be located on the 'About NAWMA' page of the NAWMA website; www.nawma.sa.gov.au.

A Notice of Amendment of Charter has been gazetted with the South Australian Government Gazette and published on 7 November 2024. Please see an extract from the Gazette below providing a copy of this:

No. 74 p. 4182

THE SOUTH AUSTRALIAN GOVERNMENT GAZETTE

7 November 2024

PUBLIC NOTICES

NORTHERN ADELAIDE WASTE MANAGEMENT AUTHORITY
LOCAL GOVERNMENT ACT 1999

Amendment of Charter for Northern Adelaide Waste Management Authority (NAWMA)

The NAWMA Constituent Councils of City of Salisbury (on 26 August 2024), City of Playford (on 27 August 2024) and Town of Gawler (on 27 August 2024) have each agreed to the amended Charter for NAWMA. Consequently and in accordance with Clause 19(5) of Schedule 2 to the *Local Government Act 1999*, a copy of the amended Charter has been furnished to the Minister for Local Government and a copy is published on the NAWMA website and available for public inspection at www.nawma.sa.gov.au/about-nawma/.

Date: 31 October 2024

GRAHAM DOOLEY
NAWMA Independent Chairperson

A copy of the finalised NAWMA Charter is attached for your reference.

Yours faithfully,

Toby Terlet
Chief Executive Officer

Graham Dooley
Independent Chairperson

Enclosed: Finalised copy of NAWMA Charter (Gazetted Thursday 7 November 2024)

Box 10 MDC, Edinburgh North SA 5113
Phone (08) 8259 2100
www.nawma.sa.gov.au

LOCAL GOVERNMENT ACT 1999
NORTHERN ADELAIDE WASTE MANAGEMENT AUTHORITY
CHARTER

The Constituent Councils:

- City of Playford;
- Town of Gawler; and
- City of Salisbury

have established the Northern Adelaide Waste Management Authority (the **Authority**).

The Authority is a regional subsidiary established pursuant to section 43 and Parts 2 and 3 of Schedule 2 to the *Local Government Act 1999* (the **Act**) for the purposes of providing and exploring options to deliver waste management and recycling services to the Constituent Councils (and beyond in the circumstances provided for in this Charter) in accordance with the objects, functions and powers conferred by this Charter.

PART 1 - GENERAL

1. DICTIONARY

1.1 In this Charter:

Act means the *Local Government Act 1999*;

Annual Plan means an Annual Plan that conforms to Part 3 of this Charter and most recently adopted by the Board;

Authority means the Northern Adelaide Waste Management Authority;

Board means the Board of Management of the Authority;

Board Member means at any time a member of the Board;

Chief Executive Officer means the Chief Executive Officer (**CEO**) of the Authority and includes a person acting in that office;

Constituent Council means at any time a Constituent Council of the Authority, which, at the date of publication of the notice of amendment of the Charter in the Gazette means the City of Playford, the Town of Gawler and the City of Salisbury;

Deputy Board Member means a deputy for a Board Member, who may act in place of and will have the same powers as, that Board Member, if the Board Member is unable for any reason to be present at a meeting of the Board;

Financial Year means 1 July in each year to 30 June in the subsequent year;

Independent Board Member (which includes the Chair) means a Board Member of the Authority who is not a member of a Constituent Council;

Majority means a majority of the Board Members present at a Board Meeting and entitled to vote, or a majority decision of the whole number of the Constituent Councils as the case may be;

Schedule of Constituent Councils Interest in Net Assets is the document that reflects the proportionate contribution each Constituent Council has made to the growth of the net assets of the Authority having regard to the proportionate contribution to subscriptions. The Schedule when updated by the Board at the end of each financial year will reflect the proportionate contribution of each Constituent Council since the commencement of the Authority and once accepted by each Constituent Council will be evidence of the agreed proportion of a Constituent Council's interests in the net assets as at 30 June in that year;

Special Decision is defined at clause 10.9 of this Charter; and

Unanimous Decision means a decision in the same terms made by the Constituent Councils (at any one time) voting in the same or substantially the same manner.

2. INTERPRETATION

- 2.1 In this Charter a reference to the approval, consent or agreement of the Constituent Councils requires, unless specified otherwise in this Charter, a Unanimous Decision.
- 2.2 Despite any other provision in this Charter:
 - 2.2.1 the singular includes the plural and vice versa;
 - 2.2.2 words importing a gender include other genders;
 - 2.2.3 words importing natural persons include corporations;
 - 2.2.4 reference to a section(s) is to a section of the Act and includes any section that substantially replaces that section and deals with the same matter; and
 - 2.2.5 headings are for reference and do not affect the construction of this Charter.

3. ABOUT THIS CHARTER

- 3.1 This Charter is the constitution of the Authority.
- 3.2 This Charter binds the Authority and each Constituent Council.
- 3.3 Despite any other provision in this Charter:
 - 3.3.1 if the Act prohibits a thing being done, the thing may not be done;
 - 3.3.2 if the Act requires something to be done, the Board recognises this and the CEO is authorised to take the action necessary to achieve it; and
 - 3.3.3 if a provision of this Charter is or becomes inconsistent with the Act, the provision must, to the extent of the inconsistency, be read down or failing that, be considered to be severed from this Charter.

- 3.4 This Charter may not be amended except as agreed by a Unanimous Decision, evidenced by resolution. An amendment is not effective unless and until notice of it is published in the Gazette.
- 3.5 This Charter may be reviewed by the Constituent Councils at any time but must be reviewed as required by the Act.
- 3.6 This Charter must be read in conjunction with Parts 2 and 3 of Schedule 2 to the Act and the Authority shall conduct its affairs in accordance therewith, except as modified by this Charter (where such modification is permitted by Schedule 2 to the Act).

PART 2 – GOVERNANCE

4. THE AUTHORITY

- 4.1 The Authority is a body corporate in the nature of a regional subsidiary established under the Act.
- 4.2 The principal office the Authority is 71 – 75 Woomera Avenue, Edinburgh, or as the Board may determine otherwise.
- 4.3 If the Authority engages in any commercial activity which constitutes a significant business activity of the Authority, it will assess that activity as required and, as necessary, will apply relevant principles of competitive neutrality.

5. PURPOSE AND FUNCTIONS

- 5.1 The Authority is established for the purpose of managing waste, including by receiving, processing and disposing of recyclable and other waste materials collected, primarily, within the areas of the Constituent Councils and has the following functions in this regard:
 - 5.1.1 to operate or obtain services for the collection of waste on behalf of the Constituent Councils and/or other approved councils;
 - 5.1.2 to provide waste management services whether in or (so far as the Act and this Charter allows) outside the area of any of the Constituent Councils, including waste collection, recycling of organic and inorganic materials and disposal of waste;
 - 5.1.3 to undertake management and collection of waste (in accordance with regulatory approvals) and kerbside materials recovery, on behalf of the Constituent Councils (and/or other approved councils) in an environmentally responsible, effective, efficient, economic and competitive manner;
 - 5.1.4 to enter into or engage in any waste related project approved in the Business Plan, or otherwise as resolved by Unanimous Decision;
 - 5.1.5 to research, develop and facilitate activities and/or enterprises, of any waste related nature, where the objective is the beneficial and circular use of waste and other resources;

- 5.1.6 noting that any contract arrangement or other transaction which will incur expenditure by the Authority in excess of \$100, 000 and which is not referred to in an approved budget and the Business Plan requires a Unanimous Decision;
- 5.2 The following functions may be undertaken by the Authority, but only where required or directed by one or more Constituent Councils and charged directly to the Constituent Council(s) so requiring or directing:
 - 5.2.1 promotion of the minimisation of waste;
 - 5.2.2 promotion of the recycling of recyclable materials;
 - 5.2.3 undertaking waste community education programs;
 - 5.2.4 in the common interest of the Constituent Council(s), liaising with other councils, the State of South Australia and the Commonwealth of Australia and their respective instrumentalities in relation to waste management;
 - 5.2.5 providing a representative to any statutory board or statutory committee concerned with waste;
 - 5.2.6 making application for grants and other funding from the State of South Australia and the Commonwealth of Australia and their respective instrumentalities for the purposes of the Authority;
 - 5.2.7 keeping the Constituent Councils informed about emerging opportunities, trends or issues in waste management;
 - 5.2.8 undertaking activities which result in a beneficial use of waste, including the investigation and preparation of a Business Plan with respect to alternative methods of disposing of waste;
 - 5.2.9 entering into or engaging in any waste related project where approved in the Business Plan;
 - 5.2.10 conducting all activities in a manner which complies with all regulatory requirements and minimises risks to the Constituent Councils;
 - 5.2.11 performing and/or monitoring the effectiveness and application of funding arrangements agreed by the Constituent Councils for waste management;
 - 5.2.12 being fully self-funding to the extent that this can be achieved; and
 - 5.2.13 providing a forum for discussion and consideration of topics relating to responsibilities to manage waste particularly in the area of the Constituent Councils and/or other approved councils;

6. POWERS

- 6.1 The powers, functions and duties of the Authority are to be exercised in the performance and furtherance of its objects and purposes.
- 6.2 The Authority has the following powers, functions and duties;

- 6.2.1 subject to clause 6.3, to purchase, sell, lease, hire rent or otherwise acquire or dispose of any real property or interests;
- 6.2.2 to institute, initiate and carry out legal proceedings provided that any litigation is subject to an immediate urgent report to the Constituent Councils by the CEO;
- 6.2.3 subject to clause 6.3, to enter into any kind of contract or arrangement;
- 6.2.4 to borrow funds and incur expenditure in accordance with clause 6.3;
- 6.2.5 to enter into agreements with the Constituent Councils or any other person, body or council for the purpose of the collection, treatment, recycling and disposal of waste and operating and managing transfer stations and other sites in and outside the areas of the Constituent Councils for the treatment, recycling and disposal of waste;
- 6.2.6 to raise finance for all purposes relating to the collection, treatment, recycling and disposal of waste;
- 6.2.7 to determine the types of waste which will be collected or received and the method of collection, treatment, recycling and disposal thereof;
- 6.2.8 subject to clause 6.3, to engage in any waste related project and to research, develop and facilitate activities or enterprises, of a waste related nature, the objective of which is to result in a beneficial and circular use of waste and other resources;
- 6.2.9 subject to clause 6.3, to undertake a project in conjunction with any council or government agency or authority and in doing so to participate in the formation of a trust, partnership or joint venture with any council or government agency or authority to give effect to the project;
- 6.2.10 to employ, engage, determine the conditions of employment / engagement, remunerate, remove, suspend or dismiss / terminate the CEO of the Authority;
- 6.2.11 to open and operate bank accounts;
- 6.2.12 to make submissions for and accept grants, subsidies and contributions to further its objects and purposes;
- 6.2.13 to charge whatever fees the Authority considers appropriate for services rendered to any person, body or council (other than a Constituent Council) provided that such fees charged by the Authority shall be sufficient to at least cover the cost of the Authority of providing the services;
- 6.2.14 to charge the Constituent Councils fees for services that (as a minimum) cover the cost to the Authority of providing the services;

- 6.2.15 to accumulate surplus funds for investment purposes;
- 6.2.16 to distribute all or any surplus funds and/or make payment of a dividend to the Constituent Councils provided that such distribution or payment will be made to the Constituent Councils in the proportions of their equitable interest in the Authority as set out in clause 18.12;
- 6.2.17 to invest any funds of the Authority in any investment authorised by the Local Government Finance Authority provided that;
 - (a) in exercising this power of investment, the Authority must exercise the care, diligence and skill that a prudent person of business would exercise in managing the affairs of other persons; and
 - (b) investments that are speculative or hazardous in nature are avoided;
- 6.2.18 to employ, engage or retain professional advisers to the Authority;
- 6.2.19 to establish reserve fund(s) clearly identified for the upkeep and/or replacement of fixed assets of the Authority or for meeting any deferred liability of the Authority;

Borrowings and Expenditure

- 6.3 The Authority has the power to incur expenditure:
 - 6.3.1 in accordance with a budget adopted by the Authority and approved by the Constituent Councils as required by the Act and/or this Charter; or
 - 6.3.2 with the prior approval of all of the Constituent Councils; or
 - 6.3.3 in accordance with the Act, and
 - 6.3.4 in respect of expenditure not contained in the budget adopted by the Authority and approved by the Constituent Councils as required by the Act and/or this Charter, for a purpose of genuine emergency or hardship;
- 6.4 Unless otherwise approved by all of the Constituent Councils, all borrowings by the Authority;
 - 6.4.1 must be from the Local Government Financial Authority or a registered bank or financial institution within Australia; and
 - 6.4.2 must be drawn down within a period of 24 months from the date of the approval; and
 - 6.4.3 must not be used for the purpose of funding operational costs.

7. ACTING OUTSIDE AREAS OF CONSTITUENT COUNCILS

For the avoidance of doubt, the Authority may undertake its activities outside the areas of the Constituent Councils but only where such activities have been approved by the Constituent Councils as being necessary, expedient and/or beneficial to the performance by the Authority of its functions and the activity is

included in the Business Plan of the Authority.

8. POWER OF DELEGATION

- 8.1 The Authority may delegate a power or function conferred on it in accordance with clause 36 of Part 3 of Schedule 2 of the Act.
- 8.2 The Authority may not delegate the following powers or functions:
 - 8.2.1 to impose charges;
 - 8.2.2 to enter into transactions in excess of \$100,000 unless authorised in an Annual Plan;
 - 8.2.3 to borrow money or obtain any other form of financial accommodation unless authorised in an Annual Plan;
 - 8.2.4 to approve expenditure of money on the works, services or operations of the Authority not set out in a Budget approved by the Authority or, where required by this Charter, approved by the Constituent Councils;
 - 8.2.5 to approve the reimbursement of expenses or payment of allowances to members of the Board;
 - 8.2.6 to adopt or revise a Budget;
 - 8.2.7 to adopt or revise an Annual Plan;
 - 8.2.8 to adopt or revise a Business Plan (or any component thereof);
 - 8.2.9 to adopt or revise financial estimates and reports; and/or
 - 8.2.10 to make any application or recommendation to the Minister.

9. GUIDING PRINCIPLES

The Authority must, in the performance of its functions and in all of its plans, policies and activities, give due weight to economic, social and environmental considerations.

10. CONSTITUENT COUNCILS

Incoming Constituent Councils

- 10.1 A council may, subject to Ministerial approval, become a Constituent Council if:
 - 10.1.1 it makes written application to become a Constituent Council and agrees to be bound by this Charter; and
 - 10.1.2 subject to the Constituent Councils seeking and considering the views of the Board on the written application received; and
 - 10.1.3 by Unanimous Decision, evidenced by resolution, the Constituent Councils approve the application and agree to revise the proportionate contribution under the Schedule of Constituent Councils Interest in Net Assets
- 10.2 The incoming Constituent Council agrees to:

- 10.2.1 pay any joining fee or other payment as may be required by the Board; and
- 10.2.2 be jointly and severally liable with the other Constituent Councils for the debts and the liabilities of the Authority whether incurred before or after the date it becomes a Constituent Council or as otherwise agreed; and
- 10.2.3 be bound by any decision made or step taken by the Board in the affairs of the Authority before it became a Constituent Council.

Outgoing Constituent Councils

- 10.3 A Constituent Council may resign its membership of the Authority if and only if:
 - 10.3.1 it gives at least six (6) months written notice of resignation to each Constituent Council, which notice is effective on 30 June next after the expiry of that period; and
 - 10.3.2 the Board approves the resignation by Majority; and
 - 10.3.3 the Minister approves.
- 10.4 A former Constituent Council remains liable to contribute to the debts and liabilities of the Authority incurred while it was a Constituent Council including by contributing to the depreciated value of any asset acquired during that time and for a share of any future losses from any contract(s) entered into whilst it was a Constituent Council until the conclusion of the contract(s) in question.
- 10.5 A former Constituent Council:
 - 10.5.1 must indemnify the remaining Constituent Councils for all liabilities of the Authority caused or arising prior to its withdrawal taking effect; and
 - 10.5.2 the indemnity is in the same proportion as the withdrawing Council's interest in the Schedule of Constituent Councils Interest in Net Assets at the date the withdrawal takes effect; and
 - 10.5.3 upon withdrawal taking effect, will be entitled to be paid not more than 80% of its interest in the Schedule of Constituent Councils Interest in Net Assets. The withdrawing Constituent Council will be entitled to receive that sum by equal quarterly instalments to be paid over a period of two (2) years with the first instalment being due on 1 January following the date of the withdrawal taking effect.

No Transfer of Membership

- 10.6 Membership of the Authority is personal to the Constituent Council and is not transferable.

Evidence of Direction by Constituent Councils

- 10.7 To be effective, a direction of the Constituent Councils for the purposes

of clause 26 of Part 2 of Schedule 2 to the Act, must be evidenced by a minute signed by the Chief Executive Officer of each of the Constituent Councils as a true and accurate record of the applicable decision made by the delegate, or at a Council meeting.

Special Decisions of The Authority

- 10.8 Neither the Authority, nor any person on its behalf, may give effect to a Special Decision unless there is a Unanimous Decision of the Constituent Councils, evidenced by resolution, in favour of the Special Decision.
- 10.9 For these purposes, a Special Decision means any of the following:
- 10.9.1 to any extent not provided for in a Business Plan or Annual Plan and Budget:
- (i) a call on Constituent Councils to contribute funds;
 - (ii) to grant or to vary a guarantee/indemnity of the obligations of another person;
 - (iii) obtaining credit except in the ordinary course of the activities of the Authority;
 - (iv) acquiring (by purchase or finance lease) a capital asset; or
 - (v) disposal of a capital asset except at the end of its effective life.
- 10.10 The Authority must promptly give effect to a Special Decision made in accordance with this clause.

11. BOARD OF MANAGEMENT

The Authority is governed by a Board of Management which is responsible for managing the business and other affairs of the Authority and ensuring that the Authority acts in accordance with the Act, this Charter and any delegations to it.

Functions of The Board

- 11.1 The functions of the Board are to:
- 11.1.1 formulate plans and strategies aimed at improving the business of the Authority;
 - 11.1.2 provide professional input and policy direction to the Authority;
 - 11.1.3 monitor, oversee and measure the performance of the CEO;
 - 11.1.4 assist in the development of the Business Plan and Strategic Plans, including Asset Management Plan and Long-Term Financial Plan;
 - 11.1.5 exercise the care, diligence and skill that a prudent person of business would exercise in managing the affairs of other persons; and
 - 11.1.6 ensure that the Constituent Councils are advised, as soon as practicable, of any material development that affects the financial

or operating capacity of the Authority and/or gives rise to any significant financial risk to the Constituent Councils

Board Policies and Codes

- 11.2 The Board must prepare, adopt, ensure compliance with and thereafter keep under review policies on:
- 11.2.1 procedures for meetings of the Board;
 - 11.2.2 contracts and tenders in a manner that is consistent with section 49 of the Act;
 - 11.2.3 public consultation/engagement as would conform to section 50 of the Act;
 - 11.2.4 a Code of Conduct to be observed by Board Members;
 - 11.2.5 governance including as concerns:
 - (i) the operation of any financial account;
 - (ii) human resource management;
 - (iii) improper assistance to a prospective contract party;
 - (iv) unsolicited bids;
 - (v) improper offering of inducements to Board Members or to staff of the Authority; and
 - (vi) improper lobbying of Board Members or staff of the Authority; and
 - 11.2.5 workplace health and safety;
 - 11.2.6 protection of the environment.

Board Meetings

- 11.3 The Board will determine procedures to apply in relation to its meetings, which it will set out on in a document known as the *Code of Practice – Meeting Procedures*, as adopted and varied from time to time by resolution of the Board.
- 11.4 Chapter 6, Part 3 of the Act does not apply to the Authority. Meetings of the Board are not open to the public unless the Board otherwise resolves.
- 11.5 Chapter 6, Part 4 of the Act does not apply to the Authority. The Agenda, Agenda Reports and Minutes of all Board meetings will be confidential and not available for public inspection unless the Board otherwise resolves.

Quorum

- 11.6 The quorum for a meeting of the Board is one-half of the number of Board Members in office, ignoring any fraction, plus one.

12. BOARD MEMBERS

Appointment of Board Members –

- 12.1 The Board shall consist of ten (10) Board Members each of whom will be appointed for a two (2) year term as follows:

- 12.1.1 three (3) persons appointed by each Constituent Council and who, in the opinion of the Council, have Relevant Expertise and any of whom is an elected member or officer of the Council at the time of their appointment must remain an elected member or officer of the appointing Council for the duration of the term of their appointment; and
- 12.1.2 one (1) independent person appointed by resolution by Majority of the Constituent Councils (and at the expiration of the term, is eligible for re-appointment) who is not an officer or elected member of any Constituent Council, but who is considered by the Constituent Councils, to have expertise in a field or discipline relevant to the activities of the Authority and who, upon appointment, will be the Chair of the Authority.
- 12.2 Each Constituent Council must give to the Authority written notice of its appointment of its three (3) Board Members and written confirmation of its agreement (or otherwise) with the proposed appointment of the independent appointments under clauses 12.1.2.
- 12.3 Each Constituent Council must appoint two persons as Deputy Board Members for such term as determined by that Constituent Council.
- 12.4 The Deputy Board Members may act in place of and have the same powers as that Constituent Council's Board Members where the Board Member is unable for any reason to be present at a meeting of the Board.
- 12.5 If, at any time, a Deputy Board Member is removed from their office pursuant to this Charter, the Constituent Council must appoint another Deputy Board Member.
- 12.6 'Relevant Expertise' for the purposes of this clause is knowledge or experience in any one or more of:
 - 12.6.1 waste management;
 - 12.6.2 marketing/public relations;
 - 12.6.3 finance;
 - 12.6.4 legal/governance; and/or
 - 12.6.5 business.

Removal of Board Members

- 12.7 Neither the Authority or the Board may remove a Board Member.
- 12.8 A Constituent Council which appointed a person as a Board Member under clause 12.1.1 may remove that person from office by giving to the Authority written notice of removal of the Board Member, signed by the Chief Executive Officer of the Constituent Council.
- 12.9 The Chair may be removed by a decision, evidenced by resolution, of a Majority of the Constituent Councils.
- 12.10 The Board may recommend to the Constituent Councils, that the appointment of a Board Member be terminated in the event of:

- 12.10.1 behaviour of the Board Member which in the opinion of the Board amounts to impropriety;
 - 12.10.2 serious neglect of duty in attending to the responsibilities of the Board Member;
 - 12.10.3 breach of fiduciary duty to the Board;
 - 12.10.4 breach of the duty of confidentiality to the Board;
 - 12.10.5 breach of the conflict of interest provisions of the Act or the rules of the Board; or
 - 12.10.6 any other behaviour which may discredit the Board.
- 12.11 The office of a Board Member will become vacant:
- 12.11.1 in accordance with clause 20(3) of Part 2 of Schedule 2 to the Act; or
 - 12.11.2 in the case of a Board Member appointed by a Constituent Council under clause 12.1.1, where that Constituent Council resolves to remove the Board Member from the Board; or
 - 12.11.3 was appointed by a Constituent Council, which ceases to be a Constituent Council.
- 12.12 Where a casual vacancy arises in the office of a Board Member, it will be filled in the same manner as the original appointment to that office, for the balance of the term.

Remuneration and Expenses of Board Members

- 12.13 The Chair is entitled to remuneration, as set by the Board.
- 12.14 In its absolute discretion, the Board may determine to pay any Board Member's travelling and other expenses incurred in connection with the Authority's business.

Board Members Conflict of Interest

- 12.15 By operation of section 75D of the Act, the conflict of interest provisions at Chapter 5, Part 4, Division 1 of the Act apply to Board Members as if they were a member of a council.

Board Members Duties of Care

- 12.16 Clause 23 (*care and diligence*) of Part 2 and clause 34 (*honesty, use of information, use of position*) of Part 3 of Schedule 2 to the Act, set out the statutory duties that apply to a Board Member.

Board Duties to the Authority

- 12.17 The Board must ensure:
- 12.17.1 that the Authority acts in accordance with applicable laws, mandatory codes of practice, this Charter, policies of the Authority, the Business Plan, Annual Plan and any Strategic Plans and achieves the financial outcomes projected in its Budget;

- 12.17.2 that the Authority acts ethically and with integrity;
- 12.17.3 that the activities of the Authority are conducted efficiently and effectively and that any assets of the Authority are appropriately managed and maintained; and
- 12.17.4 that, subject to any duty of confidence, the affairs of the Authority are undertaken in an open and transparent manner.

Committees of Board Members

- 12.18 The Board may establish a committee, the membership of which will be at the absolute discretion of the Board, for the purpose of enquiring into and reporting to the Board on any matter within the Authority's functions and powers and as detailed in the terms of reference adopted by the Board for the committee.
- 12.19 At the absolute discretion of the Board, and subject to clause 8 of this Charter, the committee may be delegated power to make certain decisions, on behalf of the Board, for matters that fall within the powers and functions of the Authority.
- 12.20 Any such delegated authority of the committee to make decisions will be set out in the terms of reference adopted by the Board for the committee.
- 12.21 A member of a committee established under this clause holds office at the pleasure of the Board.
- 12.22 For the avoidance of doubt, a Board Member, Deputy Board Member or nominee of the CEO of a Constituent Council may be appointed by the Board as a member of a committee established under this clause.

13. CHAIR

- 13.1 At all times, the Authority must have a Chair, who will be the independent Board Member appointed under subclause 12.1.2.
- 13.2 The Chair's functions are:
 - 13.2.1 to preside at all meetings of the Board; and
 - 13.2.2 as an *ex officio* member and chair of all committees established by the Board; and
 - 13.2.3 to represent the Authority in relations with the media and the public generally; and
 - 13.2.4 to exercise other functions as the Board determines.

14. DEPUTY CHAIR

- 14.1 At all times, the Authority must have a Deputy Chair, who must be a Board Member.
- 14.2 The Board appoints the Deputy Chair and may at any time remove the Deputy Chair and appoint a replacement Deputy Chair.
- 14.3 The Deputy Chair's functions are:
 - 14.3.1 to assist the Chair; and

14.3.2 to exercise the Chair's functions whenever the Chair is unable to do so.

14.4 The Chair shall preside at all meetings of the Board. Where the Chair is not present at a meeting of the Board for any reason, the Deputy Chair shall preside. Where the Deputy Chair is absent, the other Board Members present shall choose a person from amongst them to chair the meeting or until the Chair or the Deputy Chair are in attendance.

15. CHIEF EXECUTIVE OFFICER (CEO)

15.1 The Board must appoint a CEO of the Authority on a fixed term performance-based employment contract, which does not exceed five (5) years in duration, to manage the business of the Authority on terms agreed between the CEO and the Board.

15.2 The CEO is responsible to the Board for the execution of all lawful decisions made by the Board and for the efficient and effective management of the Authority.

15.3 The CEO is responsible (within budgetary constraints set by the Board and with regard to Awards, standards and requirements appropriate to the position) for employing, remunerating, managing, suspending and dismissing other staff of the Authority.

15.4 The CEO is subject to the same legislative responsibilities and duties as a chief executive officer of a council including, but not limited to those matters set out at Parts 1 - 3 of Chapter 7 of the Act and must comply with the *Employee Integrity* provisions, including but not limited to the submission of a primary and ordinary return under Part 4 of Chapter 7.

15.5 The Board may delegate to the CEO any of the powers and functions that the Board can exercise, where they are not restricted from delegation by the Act or this Charter.

16. STAFF

16.1 In addition to a CEO, the Authority may employ other staff, subject to the Board making appropriate financial provision.

16.2 The Board and any Constituent Council may arrange for staff of the Constituent Council to be available in connection with the Authority's affairs for such remuneration (if any) as those parties may agree.

16.3 All staff of the Authority (including any persons made available by a Constituent Council) are subject to the direction and control of the CEO.

PART 3 – FINANCIAL AND BUSINESS REQUIREMENTS

17 MANAGEMENT

Financial Management

17.1 The Authority shall keep its financial statements in accordance with the requirements of the *Local Government (Financial Management) Regulations 2011*.

- 17.2 The Board will, at the end of each financial year prepare a schedule of assets and liabilities. In addition, the Board must maintain the record known as the *Schedule of Constituent Council's Interest in Net Assets* which will reflect the proportionate contribution that each Constituent Council has made to the growth of the net assets of the Authority having regard to the proportionate contribution to subscriptions.
- 17.3 The Schedule, when updated by the Board at the end of each financial year, will reflect the proportionate contribution of each Constituent Council since the commencement of the Authority and once accepted by each Constituent Council will be evidence of the agreed proportion of a Constituent Council's interests in the net assets as at 30 June in that year.

Common Seal

- 17.4 The Authority shall have a common seal which may be affixed to documents and must be attested to by the signatures of two Board Members.
- 17.5 The common seal must not be affixed to a document except in pursuance of a decision of the Board. The CEO will maintain a register which records the resolutions of the Board giving authority or providing support for the affixation of the common seal and details of the documents to which the common seal has been affixed with the particulars of the Board Members who attested to the fixing of the seal and the date thereof.

Audit

- 17.6 The Authority shall appoint an auditor in accordance with the *Local Government (Financial Management) Regulations 2011*, on terms and conditions set by the Board.
- 17.7 The Auditor will have the same powers and responsibilities as set out in the Act, in relation to a council.
- 17.8 The Authority must establish an Audit Committee which will comprise of five (5) members as follows:
- 17.8.1 a person, who will be the Chair, appointed by Majority of the Constituent Councils, evidenced by resolution, and who is not an officer or member, of a Constituent Council or a Member of the Board,
- 17.8.2 two (2) persons appointed by Majority of the Constituent Councils, evidenced by resolution, and who is an officer or member, of a Constituent Council or a Member of the Board; and;
- 17.8.3 two (2) persons appointed by Majority of the Constituent Councils, as evidenced by resolution, and who are not an officer or member of a Constituent Council or a Member of the Board and who are; considered to have experience relevant to the functions of the Authority or, financial experience relevant to the functions of the Audit Committee.

Business Plan

- 17.9 The Authority must:
- 17.9.1 prepare a ten (10) year Business Plan, in consultation with the Constituent Councils which cannot be in conflict with this Charter; and
 - 17.9.2 prepare a ten (10) year Long-Term Financial Plan (which must include principles detailing the actual distribution of overheads between the Constituent Councils and any other matter required by the Constituent Councils or determined by the Board to be included); and
 - 17.9.3 prepare an Asset Management Plan.
- 17.10 The Long Term Financial and Asset Management Plans form part of the Business Plan.
- 17.11 The Authority must review the Business Plan annually, in consultation with the Constituent Councils.
- 17.12 In preparing and reviewing the Business Plan, the Authority must address or include any other matter prescribed by the Constituent Councils or determined to be relevant by the Board.

Annual Plan

- 17.13 The Authority must, for each Financial Year, have an Annual Plan which supports and informs its Budget. The Annual Plan must:
- 17.13.1 include an outline of the Authority's objectives for the Financial Year, the activities that the Authority intends to undertake to achieve those objectives and the measures that the Authority intends to use to assess its performance against its objectives over the financial year;
 - 17.13.2 assess the financial requirements of the Authority for the Financial Year and, taking those requirements into account, set out a summary of the Authority's proposed operating expenditure, capital expenditure and sources of revenue;
 - 17.13.3 consider the objectives set out in the Business Plan and, in particular, the Long-Term Financial Plan and issues relevant to the management of assets and resources by the Authority;
 - 17.13.4 set out proposals for the recovery of overheads over the Financial Year from the Constituent Councils; and
 - 17.13.5 address or include any other matter prescribed by the Constituent Councils or determined to be relevant by the Board.
- 17.14 An adopted Annual Plan binds the Authority and is the basis upon which the Budget is prepared.
- 17.15 The draft Annual Plan must be referred to the Constituent Councils with sufficient time to receive any comments from them for consideration by the Board at the time it is considered by the Board for adoption.

Annual Budget

- 17.16 The Authority shall, after 31 May but before the end of June in each Financial Year, prepare (in a manner consistent with its Annual Plan) and adopt a Budget for the ensuing Financial Year in accordance with the Act.
- 17.17 The draft annual Budget must be referred to Constituent Councils with sufficient time to receive any comments from the Councils for consideration by the Board at the time it is considered by the Board for adoption.
- 17.18 The Authority must provide a copy of its Budget to the Constituent Councils within five (5) business days after adoption by the Board.
- 17.19 Reports summarising the financial position and performance of the Authority against the annual Budget must be prepared and presented to the Board at each Board meeting and copies provided to the Constituent Councils within five (5) days of the Board meeting to which they have been presented.
- 17.20 Subject to any other provision of this Charter, an adopted Budget binds the Authority and is authority for the Authority to perform work, incur debts and meet obligations according to its terms without the need for any further approval of the Constituent Councils.

Service Agreement

- 17.21 The Authority will enter into a Service Agreement with each of the Constituent Councils in a form and upon terms and conditions agreed by each Constituent Council.

18. FUNDING

- 18.1 The Constituent Councils share in the liabilities of the Authority in accordance with their respective interest in the Authority under the Schedule of Constituent Councils Interest in Net Assets.
- 18.2 The Board is responsible to provide the Constituent Councils with sufficient information for each to ascertain the level of and to understand the reasons behind, the funding required in the next Financial Year through the Business Plan and the Annual Budget.
- 18.3 The Board will annually determine the funds required by the Authority to enable it to function in accordance with this Charter.
- 18.4 Subject to all of the Constituent Councils approving the Annual Budget, the Constituent Councils shall contribute the funds requested by the Board in the Annual Budget.
- 18.5 The Board may during any Financial Year for purposes of genuine emergency or hardship determine that additional funds are required for the continuing function of the Authority.
- 18.6 The Board must obtain a Unanimous Decision from the Constituent Councils regarding the need for additional funds, before the Constituent Councils will be obliged to meet any request for additional funds.

- 18.7 The annual contribution will be paid in arrears by monthly instalments by each Constituent Council.
- 18.8 Additional contributions (if any) will be paid by each Constituent Council in the proportions attributable as set out in clause 18.1 and in the manner and at the time determined by the Board.
- 18.9 The Board is accountable to the Constituent Councils, individually and collectively, to ensure that the Authority functions in accordance with its Business Plan and approved Budget.
- 18.10 The Authority must use contributions received from a Constituent Council only for the purposes of an activity set out in the Budget.
- 18.11 If a Constituent Council (the Defaulter) fails to pay its full contribution when due, following the expiration of fourteen (14) days' notice in writing being given:
- 18.11.1 the Defaulter must pay to the Authority interest on that amount at the official Reserve Bank Cash Rate Target plus 10% per annum from the due date to the date of actual payment;
- 18.11.2 the Authority may recover that amount and that interest from the Defaulter as a debt;
- 18.11.3 the Authority may, without prejudicing its other rights, set off any moneys otherwise payable by the Authority to the Defaulter against that amount and interest; and
- 18.11.4 if the default continues beyond the expiration of the fourteen (14) days' notice in writing having been delivered:
- (i) the Authority must notify all Constituent Councils (including the Defaulter) of the fact and details of the default; and
- (ii) Constituent Councils, other than the Defaulter, must together lend to the Authority an amount equal to the amount not paid by the Defaulter, in such proportions as they may agree, or failing agreement, in the proportion of the Schedule of Constituent Councils Interest in Net Assets of those Constituent Councils making such loan, for repayment when and to the extent the Defaulter makes good the contribution and accrued interest.

Distributions to Constituent Councils

- 18.12 The Authority must pay or credit surplus funds to the Constituent Councils in proportion to their respective interests in the Authority under the Schedule of Constituent Councils Interest in Net Assets, to the extent the Board determines the Authority can afford to pay, having regard to future expenditure that the Business Plan anticipates will be incurred.
- 18.13 If the Board determines that the Authority needs to fund an operating shortfall or loss, the Constituent Councils will be charged in proportion to the Schedule of Constituent Councils Interest in Net Assets.

Contributions on Insolvency

18.14 On the insolvency of the Authority each Constituent Council must contribute in proportion to its interest in the Schedule of Constituent Councils Interest in Net Assets to the debts and liabilities of the Authority and otherwise as incurred while the Constituent Council is a Constituent Council.

19. ASSETS**Acquisition of Assets**

19.1 The Authority may in accordance with this Charter acquire such assets (real or personal) as its Business Plan provides or otherwise pursuant to a Unanimous Decision of the Constituent Councils.

Disposal of Assets

19.2 The Authority may dispose of assets as its Business Plan provides, or at the end of the asset's economic life.

19.3 The Authority must, in the acquisition or disposal of assets, comply with any relevant policy adopted by the Board, in particular in accordance with clause 11.2 of this Charter.

20. INVESTMENTS

20.1 In accordance with its Business Plan and Budget the Authority may invest in:

20.1.1 waste management infrastructure and ancillary land;

20.1.2 plant and equipment to store, transfer and/or treat waste;

20.1.3 plant and equipment to transport waste from properties to an appropriate place of storage and/or disposal; and

20.1.4 cash on interest-bearing deposit with any bank.

21. INSURANCE

21.1 Unless the Authority otherwise determines to explore other market opportunities, the Authority shall register with the Local Government Mutual Liability Scheme and the Local Government Workers Compensation Scheme and comply with the Rules of those Schemes.

21.2 The Authority shall advise the Local Government Risk Management Services of its insurance requirements relating to the Local Government Special Risks including buildings, structures, vehicles and equipment under the management, care and control of the Authority.

21.3 The Authority shall register with the Local Government Superannuation Scheme and comply with the Rules of that Scheme (where applicable).

22. ACCOUNTING RECORDS

22.1 The Authority must comply with section 124 of the Act as if the Authority were a council.

- 22.2 The Authority must keep accounting records in relation to services in such manner as will enable the calculation of Constituent Council contributions to, expenditure on and revenue from, that service separately.

23. ACCESS TO DOCUMENTS

Access to Records

- 23.1 A Constituent Council and a Board Member each has a right to inspect and to take copies of the books and records of the Authority for any proper purpose being a purpose related to the lawful duties and obligations of the Constituent Council or Board Member, as the case may be.
- 23.2 In the first instance 'proper purpose' will be determined by the CEO. If there is a dispute as to whether a proper purpose has been established, the Board will determine whether access to the records is to be granted.
- 23.3 Unless the access is required for an urgent purpose, the Constituent Council or Board Member is required to provide reasonable notice, in writing, addressed to the CEO regarding the request for access and the proper purpose for which access is required.
- 23.4 The CEO, or delegate providing access, may indicate to the Constituent Council or Board Member that information contained in the document is, or should be, considered confidential.
- 23.5 The CEO may require the Constituent Council or Board Member to pay the Authority's reasonable costs in complying with such a request. If there is a dispute as to the reasonable costs sought by the Authority, the Board will determine the reasonable costs payable for access to records (if any).
- 23.6 The Constituent Council or Board Member must not make improper use of the information acquired by accessing records.

Board Reports

- 23.7 The Authority must provide Board reports to the Board Members and Constituent Councils in accordance with this Charter and otherwise at such times, in such format and with such content as the Board may determine.

Annual Reports

- 23.8 Clause 28, Part 2, of Schedule 2 to the Act requires the Authority to furnish an Annual Report to the Constituent Councils.
- 23.9 The Annual Report will be in such format and include such content as required by law and otherwise as the Constituent Councils may determine by Majority, as evidenced by resolution.
- 23.10 The Annual Report must be delivered to the Constituent Councils on or before 30 September in each year subsequent to the Financial Year to which the report relates.

24. DISPUTE RESOLUTION

The procedure in this clause must be applied to any dispute that arises between the Authority and a Constituent Council concerning the affairs of the Authority, or

between Constituent Councils concerning the affairs of the Authority, including as to the meaning or effect of this Charter.

- 24.1 The Authority and a Constituent Council must continue to observe and perform this Charter despite the dispute.
- 24.2 This clause does not prejudice the right of a party:
- (a) to require the continuing observance and performance of this Charter by all parties; or
 - (b) to institute proceedings to enforce payment due under this Charter or to seek injunctive relief to prevent immediate and irreparable harm.
- 24.3 Subject to this clause, a dispute must not be the subject of legal proceedings between any of the parties in dispute. If legal proceedings are initiated or continued in breach of this provision, a party to the dispute is entitled to apply for and be granted an order of the court adjourning those proceedings pending completion of the procedure set out in this clause.

Step 1: Notice of dispute:

- 24.4 A party to the dispute must promptly notify each other party to the dispute:
- (i) of the nature of the dispute, giving reasonable details; and
 - (ii) what action (if any) the party giving notice thinks will resolve the dispute; but a failure to give such notice does not entitle any other party to damages.

Step 2: Meeting of the parties:

- 24.5 A party to the dispute which complies with the previous step may at the same, or a later time, notify in writing each other party to the dispute that the first party requires a meeting within fourteen business days after the giving of such notice.
- 24.6 In that case, each party to the dispute must send to the meeting a senior manager of that party (which person for a Constituent Council will be the CEO unless the CEO is a Board member in which case it will be a second tier officer of the Constituent Council and which person for the Authority will be its CEO or nominee) to resolve the dispute and at the meeting make a good faith attempt to resolve the dispute.

Step 3: Mediation:

- 24.7 A dispute that is not resolved within thirty days must be referred to mediation.
- 24.8 The mediator must be a person agreed by the parties in dispute or, if they cannot agree within fourteen business days, a mediator nominated by the President of the of the South Australian Bar Association (or equivalent officer of any successor organisation).

- 24.9 The role of a mediator is to assist in negotiating a resolution of a dispute. A mediator may not make a decision binding on a party unless that party has so agreed in writing;
- 24.10 The mediation must take place in a location in Adelaide determined by the mediator. A party in dispute must cooperate in arranging and expediting mediation.
- 24.11 A party in dispute must send to the mediation a senior manager with authority to resolve the dispute.
- 24.12 The mediator may exclude lawyers acting for the parties in dispute and may co-opt expert assistance as the mediator thinks fit.
- 24.13 A party in dispute may withdraw from mediation if there is reason to believe the mediator is not acting in confidence, or with good faith or is acting for a purpose other than to resolve the dispute.
- 24.14 Unless otherwise agreed in writing:
- (i) everything that occurs before the mediator is confidential and will occur in closed session;
 - (ii) discussions (including admissions and concessions) are without prejudice and may not be called into evidence in any subsequent arbitration or litigation by a party; and
 - (iii) documents brought into existence specifically for the purpose of the mediation may not be admitted in evidence in any subsequent arbitration or legal proceedings by a party;
- 24.15 The parties in dispute must report back to the mediator within fourteen business days on actions taken, based on the outcome of the mediation.
- 24.16 A party in dispute need not spend more than one day in mediation for a matter under dispute.
- 24.17 A party in dispute must bear an equal share of the costs and expenses of the mediator and otherwise bears their own costs.

Step 4: Arbitration

- 24.18 Despite whether any previous step was taken, a dispute not resolved within 60 days must be referred to arbitration, as to which:
- (i) there must be only one Arbitrator and who is a natural person agreed by the parties or, if they cannot agree within fourteen business days, an Arbitrator nominated by the then Chairperson of The Institute of Arbitrators and Mediators (South Australian Chapter);
 - (ii) the arbitration must take place in an agreed location in Adelaide,
 - (iii) a party must co-operate in arranging and exposing arbitration;
 - (iv) a party must send out to the arbitration a senior manager with authority to resolve the dispute.

- 24.19 The costs and expenses of the Arbitrator and of each party will be borne as the Arbitrator decides.

Step 5: Expulsion

- 24.20 If the dispute is unable to be resolved through Arbitration within twelve (12) months of the dispute arising, then, by way of Majority decision, the Constituent Council's each individually and collectively agree that the other Constituent Councils may, by operation of this clause and on behalf of the other Constituent Council, make a request to the Minister, which will be deemed to be an application by that Constituent Council to the Minister to determine that it cease to be a Constituent Council of the Authority.

25. WINDING UP

The Authority may be wound up in circumstances as provided under clause 33(1) of Part 2, of Schedule 2 to the Act.

Winding Up and Statutory Guarantee

- 25.1 On winding up, the surplus assets or liabilities of the Authority shall be distributed between or become the responsibility of the Constituent Councils in the respective proportions under the Schedule of Constituent Councils Interest in Net Assets.
- 25.2 If there are insufficient funds to pay all expenses due by the Authority on winding up (or at any other time there are unfunded liabilities which the Authority cannot meet), a call shall be made upon all of the Constituent Councils in proportion to the Schedule of Constituent Councils Interest in Net Assets for the purpose of satisfying their statutory guarantee of the liabilities of the Authority or as otherwise agreed by unanimous decision of the Constituent Councils, evidenced by resolution.

PART 4 – MISCELLANEOUS

26. SERVICE OF DOCUMENTS

- 26.1 A document to be given by the Authority to a Constituent Council, or by a Constituent Council to the Authority may be given in a manner permitted by section 280 of the Act.
- 26.2 A written notice given by the Authority to a Constituent Council must be marked, 'Attention: Chief Executive Officer'.

27. CIRCUMSTANCES NOT PROVIDED FOR

If any circumstances arise about which this Charter is silent, or is incapable of taking effect or being implemented according to its terms, the Board may consider the circumstances and determine the action to be taken.



Audit Committee Terms of Reference

1. Purpose

- 1.1 The Northern Adelaide Waste Management Authority (NAWMA) Audit Committee (Committee) exists to provide the NAWMA Board (Board) with independent assurance and advice on the integrity of NAWMA's financial reporting, the adequacy of its internal controls and risk management systems, and the effectiveness of its internal and external audit functions. The Committee has no authority to act independently of the Board; its role is to make recommendations and provide guidance to assist the Board in discharging its governance and accountability obligations under the *Local Government Act 1999* (Act).

2. Establishment

- 2.1 The NAWMA Audit Committee is established under *Schedule 2 Part 2 Clause 30 of the Local Government Act 1999*.

3. Membership

- 3.1 The Board will recommend Members for appointment to the Committee. The Constituent Councils will determine or approve the appointment of Members of the Committee by Majority, evidenced by resolution, in accordance with Clause 17.8 of the NAWMA Charter for an initial term of two (2) years and thereafter for such terms as resolved by the Constituent Councils.
- 3.2 The Committee shall consist of five (5) members as follows: one (1) Chairperson, who is not an officer or member of a Constituent Council or a Member of the Board; two (2) members who are an Officer or Elected Member of a Constituent Council, or a Member of the Board, with the Board having regard to ensuring representation across the Constituent Councils where possible when recommending applicants; and two (2) Members who are not an Officer or Member of a Constituent Council or a Member of the Board, and who have experience relevant to the functions of the Authority or financial experience relevant to the functions of the Committee.
- 3.3 Independent Members of the Committee must have recent and relevant financial, risk management, corporate governance or internal audit experience and must not be a:
- 3.3.1 Staff member of NAWMA; or
 - 3.3.2 Staff member of a Constituent Council; or
 - 3.3.3 Auditor of a Constituent Council or NAWMA.
- 3.4 When considered as a whole, the Committee must have skills, knowledge and experience relevant to the functions of the Committee, including financial management, risk management, governance and internal audit. The Board, in recommending appointments to the Constituent Councils should have regard to the collective skills profile of the Committee.





Audit Committee Terms of Reference

- 3.5 The Chairperson of the Committee shall be appointed by a Majority of the Constituent Councils, evidenced by resolution, in accordance with Clause 17.8.1 of the NAWMA Charter, for a term of two (2) years. The Chairperson is eligible for reappointment at the expiry of each term, subject to the same appointment process.
- 3.6 The Committee will appoint a Deputy Chairperson from its Members at the commencement of a new term, for the same term as the Chairperson.
- 3.7 If the Chairperson of the Committee is absent from the meeting, the Deputy Chairperson will preside at that meeting until the Chairperson is present. In the absence of the Chairperson and the Deputy Chairperson, a Member of the Committee chosen from those present will preside at the meeting until either the Chairperson or Deputy Chairperson is present.
- 3.8 The terms of appointment for Independent Members shall be for an initial term of two (2) years. The terms of appointment should be arranged to ensure an orderly rotation and continuity of membership, with terms expiring in alternate years.
- 3.9 Independent Members are eligible for reappointment at the expiration of their term, subject to the same appointment process set out at Clause 3.1. An Independent Member may be reappointed for a maximum of three (3) consecutive terms. An Independent Member who has served three (3) consecutive terms is not eligible to be reappointed until the lapse of two (2) years from the expiry of their third consecutive term.
- 3.10 Notwithstanding the above paragraph, should the Board identify a need to retain the service of an Independent Member at the expiry of their third consecutive term, the Board may recommend to the Constituent Councils, for approval by Majority evidenced by resolution, that the Independent Member be reappointed for a further final term, not exceeding one (1) year.
- 3.11 The appointment of Members from the Board or Constituent Councils to the Committee shall be for a maximum period of two (2) years from the date of appointment. Such Members are eligible for reappointment to the Committee at the expiry of their term, subject to the appointment process set out at Clause 3.1, for so long as they remain a Board Member or Officer or Elected Member of a Constituent Council.
- 3.12 The Committee may, by resolution supported by a majority of all Members of the Committee, make a recommendation to the Board to remove a Member of the Committee from office where a Member has failed (without the leave of the Committee) to attend three (3) consecutive meetings of the Committee. Prior to determining to remove a Member, the Board must provide the Member an opportunity to provide an explanation and to consider any explanation in determining whether to remove the Member from the Committee.
- 3.13 All Members of the Committee must act honestly and with reasonable care and diligence, must not make improper use of information acquired as a result of their membership of the Committee, and must disclose any interest in a matter that is before the Committee for consideration or decision, in accordance with Chapter 5, Part 4, Division 1 of the Act.





Audit Committee Terms of Reference

4. Secretariat and Support

- 4.1 The Chief Executive Officer (CEO) shall ensure the Committee has access to reasonable administrative resources to carry out its duties and functions.
- 4.2 The Committee shall be provided with appropriate and timely training, including a structured induction program for all Members on commencement of each new term, and on an ongoing basis as required.
- 4.3 Remuneration will be paid to each Independent Member of the Committee, to be determined by resolution of the Board which may distinguish between an Independent Member and the Chairperson. The remuneration paid to the Independent Members will be reviewed on the commencement of a new term.
- 4.4 The Chairperson of the Board may attend meetings of the Committee as an observer. In this capacity, the Board Chairperson has no voting rights of the Committee.

5. Meetings

- 5.1 The proceedings and conduct of all Committee meetings will be in accordance with the Meeting Procedures for the Audit Committee (Annexure 1).

6. Review

- 6.1 The Committee shall, at least once every two (2) years, review its own performance against its Terms of Reference and Annual Work Plan. The review shall seek input from the Board, Committee Members and Management. The Committee shall provide a report to the Board on the outcomes of the review, including any recommended changes to these Terms of Reference.

7. Role of the Committee

- 7.1 The Committee has no authority to act independently of the Board. The scope and functions of the Committee are set out at Clauses 7.2 – 7.10 inclusive below.
- 7.2 The Committee will develop an Annual Work Plan and Internal Audit Plan to identify the particular functions it will prioritise for the ensuing 12-month period. The primary role of the Committee is to provide suggestions and recommendations to the Board about actions in relation to financial governance and risk management.

7.3 Financial Reporting

The Committee shall:

- 7.3.1 pursuant to *Schedule 2 Part 2 Clause 30 (4) of the Act*, review NAWMA's Annual Financial Statements (whether before or after audit) to ensure that they provide a timely and fair view of the state of affairs of NAWMA; and





Audit Committee Terms of Reference

7.3.2 monitor the integrity of the Financial Statements of NAWMA, reviewing significant financial reporting issues and judgements which they contain; and

7.3.3 review the adequacy of the accounting, internal auditing, reporting and other financial management systems and practices of NAWMA on a regular basis; and

7.3.4 liaise with the External Auditor.

7.4 Strategic Management Plans

The Committee shall:

7.4.1 Review and provide recommendations to the Board on the sustainability of NAWMA's financial performance and proposals with respect to debt levels included in the Strategic Management Plans and, in particular, the Long-Term Financial Plan (LTFP).

7.5 Internal Controls and Risk Management Systems

The Committee shall:

7.5.1 review the adequacy of the internal control and risk management systems and practices of NAWMA on a regular basis; and

7.5.2 review and assess the effectiveness of NAWMA's internal controls and risk management systems; and

7.5.3 review and recommend the approval, where appropriate, of statements to be included in the Annual Report concerning internal controls and risk management.

7.6 Public Interest Disclosures

The Committee shall:

7.6.1 review NAWMA's arrangements for its Staff and Board Members to raise concerns, in confidence, about possible wrongdoing in financial reporting or other matters; and

7.6.2 ensure these arrangements allow independent investigation of such matters and appropriate follow-up action.

In performing this function, the Committee will have regard to NAWMA's Public Interest Disclosure Policy and Fraud, Corruption, Maladministration and Misconduct Reporting Policy.





Audit Committee Terms of Reference

7.7 Internal Audit

- 7.7.1 In accordance with NAWMA's Internal Audit Charter, the Committee will be responsible for the establishment and oversight of the Internal Audit Program.

7.8 External Audit

The Committee shall:

- 7.8.1 receive the External Auditor's audit opinion with respect to NAWMA's Audited Financial Statements and the External Auditor's report on particular matters arising from the audit; and
- 7.8.2 consider and make recommendations to the Board, in relation to the appointment, reappointment and removal of NAWMA's External Auditor; and
- 7.8.3 investigate the issues leading to the resignation of an External Auditor and report to the Board with any recommendations; and
- 7.8.4 oversee NAWMA's relationship with the External Auditor including, but not limited to:
- 7.8.4.1 recommending the approval of the External Auditor's remuneration, whether fees for audit or non-audit services, and recommending whether fees are appropriate to enable an adequate audit to be conducted; and
 - 7.8.4.2 recommending the approval of the External Auditor's terms of engagement, including any engagement letter issued at the commencement of each audit and the scope of the audit; and
 - 7.8.4.3 assessing the External Auditor's independence and objectivity taking into account relevant professional and regulatory requirements and the extent of NAWMA's relationship with the External Auditor, including the provision of any non-audit services; and
 - 7.8.4.4 monitoring the External Auditor's compliance with legislative requirements on the rotation of audit partners; and
 - 7.8.4.5 assessing the External Auditor's qualifications, expertise and resources and the effectiveness of the audit process (which shall include a report from the External Auditor on the Audit Committee's own internal quality procedures); and
- 7.8.5 meet with the External Auditor at least once per year, without Management being present if requested, to discuss the External Auditor's report and any issues arising from the audit and otherwise as needed and in this regard discuss; and





Audit Committee Terms of Reference

7.8.5.1 any major issues which arose during the external audit; and

7.8.5.2 any accounting and audit judgments; and

7.8.5.3 levels of errors identified during the external audit; and

7.8.6 review and make recommendations on the Annual Audit Plan, and in particular, its consistency with the scope of the external audit engagement; and

7.8.7 review any representation letter requested by the External Auditor before it is signed by Administration; and

7.8.8 review the management letter and Administration's response to the External Auditor's findings and recommendations.

7.9 Economy and Efficiency Audits

The Committee may:

7.9.1 propose, and review the exercise of powers in the nature of those set out at *section 130A of the Act* (relating to 'economy and efficiency' audits); and

7.9.2 receive a report prepared by the External Auditor or other person appointed by the Board under *section 130A of the Act* to examine any matter relating to financial management, or the efficiency and economy with which NAWMA manages or uses its resources to achieve its objectives.

7.10 Policies

7.10.1 The Committee will review and endorse to the Board for approval all policies that fall within the finance, risk, governance and Board categories as defined in the NAWMA Policy Governance Framework, as part of the scheduled policy review cycle or as otherwise required.

7.11 Additional Functions

In addition, the Committee shall examine any other matters referred to it by the Board.

7.11.1 The Committee will give priority to those items set out at *clause 30(4) of Schedule 2 to the Act* as more particularly identified at Clauses 7.2.1 - 7.2.4 of these Terms of Reference.





Audit Committee Terms of Reference

7.12 Reporting

The Committee, through the Chairperson, will present to the Board, at the first meeting of the Board in a new financial year, a Report outlining the work of the Committee for the preceding financial year.

8. Approval and Change History

Approval Date	Approval By	Change
14 May 2020	NAWMA Board	Updates to Membership Addition of Current Membership control table Addition of Approval and Change History control table
1 September 2020	NAWMA Board	Updates to Membership
23 August 2020	NAWMA Board	Updates to Membership
25 October 2021	NAWMA Board	Updates to Membership
25 November 2021	NAWMA Board	Update to Clauses 2.7, 2.10, 2.11 and 4.7
14 December 2021	NAWMA Board	Updates to Membership
17 February 2022	N/A	Updates to Membership (Deputy Chairperson added)
29 August 2022	NAWMA Board	Updates to Membership
29 September 2022	NAWMA Board	Addition of Clause 4.13 Update to Clause 6.7.5
21 September 2023	NAWMA Board	Updates to Membership Updates to Meetings
8 August 2024	NAWMA Board	Updates to Membership
28 November 2024	NAWMA Board	Various refinements to role of the Committee and reference to the NAWMA Charter
4 December 2025	NAWMA Board	Grammatical and formatting changes through-out the document – removal of the Membership Table.
25 June 2026	NAWMA Board	Addition of Purpose section Updates to Membership to align with NAWMA Charter Clause 17.8 Addition of conflicts of interest obligations and policy endorsement function Correction of cross-references and voting provisions throughout





Audit Committee Terms of Reference

Annexure 1

Meeting Procedures for the Audit Committee

- 1.1 The Audit Committee (Committee) will determine its own procedures for meetings, which must be fair and contribute to free and open decision making.
- 1.2 The adopted meeting procedures are set out in this Annexure, as referred to at Clause 5.1 of the Terms of Reference for the Committee.
- 1.3 The Committee shall meet at least four (4) times each year, at least once per quarter, at appropriate times in the budgeting and financial reporting cycle, and otherwise as required.
- 1.4 Only Members of the Committee are entitled to vote at a Committee meeting. Unless required by legislation to abstain from voting, each Member must vote on every matter that is before the Committee for decision.
- 1.5 The Chairperson, or other Member presiding in the absence of the Chairperson, does not have a deliberative vote on a question arising for decision at the meeting, but has, in the event of an equality of votes, a casting vote.
- 1.6 The quorum necessary for the transaction of business shall be three (3) Members.
- 1.7 A duly convened meeting of the Committee at which a quorum is present shall be competent to exercise all or any of the authorities, powers and discretions vested in, or exercisable by, it.
- 1.8 The Chief Executive Officer (CEO), Senior Management Team, and other representatives from Administration and Board Members may attend any Committee meeting as observers, or be responsible for preparing papers for the Committee, and all are bound by the confidentiality provisions.
- 1.9 NAWMA's External Auditor may be invited to attend meetings of the Committee, with such invitation to be extended by the Chairperson.
- 1.10 At any time, the Committee may agree to invite a person to attend a Committee meeting as an observer or adviser.
- 1.11 Ordinary meetings of the Committee will be held at times and places determined by the Committee.
- 1.12 The Chairperson, or any three (3) Committee Members may, by delivering a written request to the CEO, request a Special Meeting of the Committee to be held. The request will only be valid if it is accompanied by the Agenda for the Special Meeting.
- 1.13 On receipt of the request, the CEO shall send a notice of the Special Meeting to all Committee Members at least 24 hours prior to the commencement of the Special Meeting unless, in the opinion of the CEO, the matter is urgent whereupon only four (4) hours' notice need be given.



Audit Committee Terms of Reference

- 1.14 Meetings of the Committee will not be conducted in a place open to the public.
- 1.15 All documents presented to, received at, or derived from a Committee meeting, including but not limited to:
 - 1.15.1 Agenda and Minutes of a Committee meeting;
 - 1.15.2 reports to the Committee received at a meeting of the Committee; and
 - 1.15.3 recommendations presented to the Committee in writing and adopted by resolution of the Committee,will remain confidential and not available for public inspection unless the Board otherwise resolves.
- 1.16 Notice of each Ordinary Meeting confirming the venue, time and date, together with an Agenda of items to be discussed, shall be forwarded to each Member of the Committee and observers, no later than three (3) clear days before the date of the meeting.
- 1.17 Minutes of Committee meetings shall be circulated within five (5) days after a meeting to all Members of the Committee and are to be tabled as an Agenda item at the next Board meeting and will not, unless resolved by the Board, be available to the public.
- 1.18 A Member of the Committee can participate in the meeting via electronic means (including video or telephone conference) provided advance notice has been provided and facilities are available.
- 1.19 The contemporary linking together by telephone, audio-visual or other instantaneous means (telecommunications meeting) of several of the Members, provided that at least a quorum is present, is deemed to constitute a meeting of the Committee.
- 1.20 Each of the Members taking part in the meeting, must at all times during the telecommunications meeting be able to hear and be heard by each of the other Members present. At the commencement of the meeting, each Member must announce their presence to all other Members taking part in the meeting.
- 1.21 A Member must not leave a telecommunications meeting by disconnecting their telephone, audio visual or other communication equipment, unless that Member has previously notified the Chairperson of the meeting.
- 1.22 A decision of the Committee may be made in writing and not at a meeting.
- 1.23 A proposed resolution in writing and given to all Members in accordance with proceedings determined by the Committee will be a valid decision of the Committee where a simple majority of Members vote in favour of the resolution by signing and returning the resolution to the CEO, or otherwise, giving written notice of their consent and setting out the terms of the resolution to the CEO.



Audit Committee Terms of Reference

- 1.24 The resolution shall thereupon be valid and effectual as if it had been passed at the meeting of the Committee duly convened and held and will be noted on the Agenda and in the Minutes of the next meeting of the Committee.
- 1.25 Insofar as these Meeting Procedures are silent in relation to a matter relating to the conduct of meetings, the Procedures shall be as determined by the Committee on a case-by-case basis.



2/07/2026

Mr Sam Green
Chief Executive Officer
City of Playford
12 Bishopstone Road
Davoren Park SA 5113

Dear Mr Green,

RE: Ratification of NAWMA Audit Committee Appointments

I am writing to formally request that City of Playford consider and resolve on the Proposed Resolution set out in this correspondence at its next Council Meeting.

At its meeting on Thursday 25 June 2026 the NAWMA Board adopted revised Terms of Reference (ToR) for its Audit Committee (Committee). The adopted ToR are consistent with the scope, functions and membership requirements of Clause 17.8 of the NAWMA Charter and the legislative requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*.

The Board passed the following recommendation:

6.4.4 Audit Committee Terms of Reference and Reporting Arrangements

Moved Mr Harry that the Board:

1. Receives and notes the Report,
2. Resolves on Option 1 for Board Chairperson involvement in the Audit Committee,
3. Adopts the Draft NAWMA Audit Committee Terms of Reference as presented,
4. Resolves to adopt Option 3 as the preferred model for Audit Committee reporting to the Board,
5. Recommends Mr Mansueto, until 1 March 2027, and Cr Grenfell, until the conclusion of the 2027 Local Government Elections, to the Constituent Councils for ratification of their appointments in accordance with Clause 17.8 of the NAWMA Charter.

Seconded Mr Cowley

Carried

A review of the NAWMA Audit Committee Terms of Reference identified that, consistent with Clause 17.8 of the NAWMA Charter, formal appointment of all Audit Committee members rests with a Majority of the Constituent Councils evidenced by resolution. In accordance with the Board's resolution at Item 5 above, NAWMA requests that City of Playford consider and ratify the appointments of the following Board nominated Audit Committee members: Mr Charles Mansueto, term to 1 March 2027, and Cr Kylie Grenfell, term to the conclusion of the 2027 Local Government Elections.

Proposed Resolution

- a) Council ratify the appointment of Mr Charles Mansueto to the NAWMA Audit Committee until 1 March 2027, and;*
- b) That Council ratify the appointment of Cr Kylie Grenfell to the NAWMA Audit Committee until the conclusion of the 2027 Local Government Elections.*

Following the Council's consideration of the ratification of the Audit Committee appointments, NAWMA would be grateful if Council could provide a copy of the resolution once passed.

Should you wish to discuss anything contained in this letter, or require any further information, please contact NAWMA's Corporate Services Manager Amy Hosking at a.hosking@nawma.sa.gov.au.

Yours sincerely



Craig Heidenreich
Chief Executive Officer

STAFF REPORTS

MATTERS TO BE CONSIDERED BY THE COMMITTEE AND REFERRED TO COUNCIL

***Matters which can be delegated
to a Committee or Staff but the
Council has decided not to
delegate them***

5.2 COMMUNITY SUPPORT AND GRANT PROGRAM - 2026/27 COMMUNITY DEVELOPMENT GRANT (ROUND 1)

Responsible Executive Manager : Tina Hudson

Report Author : Amy Godfrey

Delegated Authority : Matters which can be delegated to a Committee or Staff but the Council has decided not to delegate them

Attachments :

1. [Community Support and Grant Program Policy](#)
2. [Community Support and Grant Program Procedure - Community Development Grant](#)
3. [Community Support and Grant Program - Community Development Grant Guidelines](#)
4. [Grant Applications Recommended for Funding](#)
5. [Grant Applications Not Recommended for Funding](#)

PURPOSE

This report seeks approval for the allocation of funding to the successful applicants for Round 1 of the 2026/27 Community Development Grant.

STAFF RECOMMENDATION

Council approves the provision of funding for Round 1 of the 2026/27 Community Development Grant applications as follows:

Applicant	Amount Requested	Amount Recommended
Recommended for funding:		
International Humanitarian Provision Care Inc	\$5,000	\$5,000
Midway Road Community House	\$1,800	\$1,800
Ray of Hope Church SA Inc	\$5,000	\$5,000
SA Badminton College Inc	\$5,000	\$5,000
Not recommended for funding:		
HIDE/OUT: Development of an LGBTQIA+ Historical Screenplay	\$5,000	NIL
	\$21,800	\$16,800

EXECUTIVE SUMMARY

The Community Development Grant category within the Community Support and Grant Program aims to encourage and develop local community projects and assists a range of community groups to make a positive contribution to community and cultural life in the City of Playford. The Community Development Grant offers financial support to non-profit community organisations, local groups, and incorporated associations, and are assessed by a cross-functional staff Assessment Panel.

There are two (2) rounds of the Community Development Grant available in each financial year. There is a total of \$64,452 in funding available to be allocated between both rounds, for a maximum of \$5,000 available per application. There are specific eligibility and priority criteria against which applications are assessed by the Assessment Panel as outlined in the Community Support and Grant Program Policy (Attachment 1) (Policy), Community Support and Grant Program Procedure - Community Development Grant (Attachment 2) (Procedure) and Community Support and Grant Program - Community Development Grant Guidelines (Attachment 3) (Guidelines).

Round 1 of the 2026/27 Community Development Grant opened on Monday 25 May 2026 and closed on Friday 3 July 2026. A total of five (5) grant applications were received. This round usually opens in August, however, the round was brought forward to finalise prior to caretaker period, initially planned to commence in September 2026.

The Assessment Panel have recommended four (4) successful grant applications. This recommendation has been made with the aim to support as many applications as possible that meet eligibility and priority criteria within the available budget.

This report outlines the Assessment Panel's recommendation for successful applicants for Round 1 of the 2026/27 Community Development Grant, for Council's approval.

1. BACKGROUND

There are two (2) rounds of the Community Development Grant program available in each financial year and there are specific eligibility and priority criteria against which applications are assessed as contained in the Policy, the Procedure and the Guidelines.

There is \$64,452 of funding available to be allocated across both rounds, for a maximum of \$5,000 available per application.

Council's Grants Officer takes a proactive approach to promoting the availability of grants and also offers one-on-one sessions to community groups to discuss their project proposal and to assist in the application process. The Grants Officer took a proactive approach to supporting the groups in preparing their applications by offering support at every stage of the application process.

In accordance with the current Procedure and Guidelines, all applications were assessed by a panel of staff consisting of:

- Senior Manager - Ageing and Inclusion;
- Manager - Connection and Inclusion;
- Manager - Youth;
- Manager - Property;
- Acting Manager - Child and Family Wellbeing; and
- Finance Partner.

2. RELEVANCE TO STRATEGIC PLAN

Community Theme 3: Fostering collaboration and connection to each other.

The Community Development Grant offers financial support to community organisations, groups or associations to deliver activities, programs and events across the Playford region that increase social inclusion, build community capacity and strengthen connections.

Community Theme 4: Activating and facilitating welcoming community spaces and events.

Through the Community Development Grant, community organisations, groups or associations are supported in activating venues and spaces in Playford.

3. PUBLIC CONSULTATION

There is no requirement to consult the community on this matter.

4. DISCUSSION

- 4.1 The Connection and Inclusion team works in partnership with the Sport and Property, Marketing and Communications and Events teams to promote the availability of the Community Development Grants throughout the course of each year.

A targeted marketing approach included the following:

- An email to nearly 300 Playford community groups and sporting clubs;
- Facebook social media posts; and
- Information available on Council's website.

- 4.2 Council's Grants Officer was available to answer questions and provide support and guidance during the application process. Meetings were offered to discuss project ideas and provide targeted advice to support a strong application that meets the eligibility and priority criteria of the grant. Three (3) community groups accepted offers of assistance and two (2) of these are being recommended for funding. It is an organisation's responsibility to determine whether the Grants Officer's advice is taken into consideration when applying.

- 4.3 Eight (8) community groups had started an application in SmartyGrants, however did not finalise and submit their application prior to the cut off in this round. These groups will be followed up individually before the next round opens to provide encouragement and support.

- 4.4 Five (5) applications totalling \$21,800 was received by Council.

- 4.5 The Assessment Panel's recommendation for allocation of funding to four (4) applicants is detailed in the Grant Applications Recommended for Funding (Attachment 4), including justification for recommending a reduction in awarded funding where relevant.

- 4.6 The remaining application has been documented in the Grant Applications Not Recommended for Funding (Attachment 5), including the Assessment Panel's recommendation and what alternate options are available to this applicant in the future.

- 4.7 The total funding available this financial year is \$64,452. The staff recommendation would see \$16,800 allocated to successful grant recipients in this round, leaving \$47,652 available in this category in the second round of Community Development Grants in 2026/27.

5. OPTIONS

Recommendation

Council approves the provision of funding for Round 1 of the 2026/27 Community Development Grant applications as follows:

Applicant	Amount Requested	Amount Recommended
Recommended for funding:		
International Humanitarian Provision Care Inc	\$5,000	\$5,000
Midway Road Community House	\$1,800	\$1,800
Ray of Hope Church SA Inc	\$5,000	\$5,000
SA Badminton College Inc	\$5,000	\$5,000
Not recommended for funding:		
HIDE/OUT: Development of an LGBTQIA+ Historical Screenplay	\$5,000	NIL
	\$21,800	\$16,800

Option 2

Council approves the provision of funding for Round 1 of the 2026/27 Community Development Grant applications as per Grant Applications Recommended for Funding (Attachment 4), with the following amendments:

- _____
- _____
- _____

6. ANALYSIS OF OPTIONS

6.1 Recommendation Analysis

6.1.1 Analysis & Implications of the Recommendation

Applications have been individually assessed by a panel of specialist staff, with recommendations made after thorough assessment and analysis against current criteria and guidelines. Where relevant, the knowledge and expertise of other staff have also been sought.

The recommended applications align with the endorsed Policy, Procedure, and Guidelines.

Risk Appetite

Financial Sustainability

Council has a low appetite for short-term financial risk that adversely impacts on the delivery of the long term financial plan and the Council's overall stability and sustainability.

This decision will alleviate financial risk associated with the funding decisions as the recommendation aligns with the associated Policy, Procedure and Guidelines.

6.1.2 Financial Implications

There are no financial or resource implications as the total amount of funding recommended will be resourced within the current budget.

There is a total of \$64,452 allocated to this grant category for the 2026/27 financial year, with \$16,800 awarded in Round 1 of this grant category, this will leave a maximum amount of \$47,652 available in Round 2 of 2026/27 Community Development Grants.

The total amount of funding sought and recommended in the Community Development Grant round is detailed below:

Total Budget	Total Funding Recommended	Remaining Budget for 26/27
\$64,452	\$16,800	\$47,652

Endorsement of the recommendation will leave a total of \$47,652 available in this category in the second round of Community Development Grants.

6.2 Option 2 Analysis

6.2.1 Analysis & Implications of Option 2

This option provides Council the opportunity to make amendments to the staff recommendation. However, it should be noted that the staff recommended applications align with the associated Policy, Procedure and Guidelines.

Any changes to the recommendation would potentially be inconsistent with the Policy, Procedure and Guidelines as applied in this instance.

6.2.2 Financial Implications

This early in the financial year, any changes to the staff recommendation would not have any financial implications to the grant category budget for 26/27.

Community Support and Grant Program Policy



Policy Author	General Manager City Services
Date of next review	April 2027

1. Statement of Intent

The Council is committed to delivering a Community Support and Grant Program that ensures fairness, transparency and consistency when assessing, recommending, and approving applications using defined criteria as set out in the guidelines.

The Community Support and Grant Program offers financial and in-kind support, partnership opportunities and subsidized or no cost accommodation in an identified Council community facility to community organisations, groups and associations which contribute to creating a vibrant and stimulating place for people to live, work or visit. Grants are also offered to individuals who are residents and who have made an outstanding achievement in their chosen field of endeavour, and young people who find cost a barrier to participating in club or organised sport to encourage sport and social recreation.

2. Scope

This Policy applies to eligible incorporated community groups and individuals who are residents.

3. Legislation and References

This Policy is to be read in conjunction with the Community Development Support Grant Procedure.

Related documents include:

- *Local Government Act 1999* – Section 137, 7(c) and 7(h)
- Community Support Grant Program Procedure – Community Development Grant
- Community Support Grant Program Procedure – Individual and Equipment Grant
- Community Support Grant Program Procedure – Building Spaces Support
- Community Support Grant Program Procedure – Financial Support
- Community Support Grant Program Procedure – Program and Event Support
- Building Spaces Support Program Guidelines
- Club Participation Sponsorship Grant Guidelines
- Community Development and Event Grant Guidelines
- Equipment Grant Guidelines
- Outstanding Achievement Grant Guidelines
- Program and Event Sponsorship Guidelines
- Program and Event Sponsorship Tracking Tool
- City of Playford Strategic Plan

- City of Playford Global Glossary

This Policy should not be considered as the only document that may relate to community development grants, other tiers of government, agencies or organisations may have legislation or policies that also apply.

4. Application

Council Members	Ensure the Policy and Procedure are adhered to when endorsing Community Development and Event Grants and Building Spaces and Financial Support applications.
Chief Executive Officer	Delegate to appropriate staff to ensure compliance with this Policy.
General Manager City Services	Approve requests from Grants Officers to reallocate budgeted funds from an undersubscribed grant category into an oversubscribed grant category to provide flexibility across categories based on community need.
Senior Manager Ageing and Inclusion	Ensure the Policy and Procedure are adhered to across the application of the Community Support Grant Program.
Manager Connection and Inclusion	Ensure the Policy and Procedure are adhered to in the assessment of Council's Community Development and Event Grant, Equipment Grant, Outstanding Achievement Grant and Club Participation Sponsorship applications.
Grants Officer	Implement the Policy and ensure it is adhered to when supporting applicants in the assessment of Community Development and Event Grant, Equipment Grant, Outstanding Achievement Grant and Club Participation Sponsorship applications. Council Members be invited to attend a celebration to recognise successful Community Development and Event Grant recipients.
Grant Assessment Panel Members	Ensure the Policy and Procedure are adhered to in the assessment of the Community Development and Event Grant, Financial Support Program, Building Spaces Support Program and relevant Programs and Events Support applications.
Employees	May be requested to assist the assessment panel on an as-needs basis and offer specialised knowledge in relation to a particular topic or applicant.

5. Relevance to Risk Appetite Statement

Financial Sustainability

The City of Playford has a **LOW** appetite for short-term financial risk that adversely impacts on the delivery of the Long Term Financial Plan (LTFP) and the City of Playford's overall financial stability and sustainability, as such, this Policy will try to enforce consistency on funding allocations and predetermining the maximum amount of funding an organisation can receive per grant application.

Reputation

The City of Playford has a **LOW** appetite for negative perceptions that compromise its credibility and reputation, and as such, this Policy outlines the parameters for administering the Community Development Grant Program to ensure it is fair, transparent and consistent.

6. Feedback

Your feedback on this Policy is invited and can be directed to the Manager Governance via email to governance@playford.sa.gov.au or by calling the Customer Contact Team on 8256 0333.

Administration use only

ECM document set no.	3948694
Version no.	4
Procedure link	Community Support Grant Program Procedure
Policy author	General Manager City Services
Endorsed by	Council
Resolution no.	5868
Legal requirement	N/A
Review schedule	3 Years - per Grant Review Cycle
Date of current version	May 2024
Date of next review	May 2027

Version history

Version no.	Approval date	Approval by	Change
1	17 April 2018	Ordinary Council Resolution No. 3132	New Policy
2	28 May 2019	Ordinary Council Resolution No. 3575	Amended Policy
3	27 April 2021	Ordinary Council Resolution No 4535	Procedural content removed and added to separate procedure.



New policy statement outlines
City of Playford commitment to
a Community Development
Grants Program.

4

28 May 2024

Ordinary Council
Resolution No 5868

Amended Policy

Community Support and Grant Program Procedure – Community Development Grant



Procedure Author	General Manager – City Services
Date of next review	May 2027

1. Purpose

Council recognises that community funding and partnerships can provide a significant opportunity to work collaboratively with community groups, organisations and individuals to deliver activities that increase social inclusion, build community capacity and strengthen connections within the community.

This Procedure details the Community Development Grant category of the Community Support and Grant Program offered by the City of Playford and references the tools used to assess and approve applications for this category.

2. References and Supporting Documentation

This Procedure is to be read in conjunction with the Community Support and Grant Program Policy and relevant documents referenced.

3. Application

Council Members	Adoption of the Procedure. Endorse successful applicants in adherence with the Procedure and associated documents.
Mayor	Acknowledge and recognise successful grant recipients by attending a celebration and providing a certificate of achievement.
Chief Executive Officer	Ensure the Procedure is implemented and subject to periodic evaluation and review. Approval of changes to the associated Guidelines.
General Manager City Services	Approve requests from the Grants Officer to reallocate budgeted funds from an undersubscribed grant category into an oversubscribed grant category to provide flexibility across categories based on community need.
Manager Connection and Inclusion	Prepare a Council Decision Report with recommendation from Grant Assessment Panel on successful applicants for Council Member consideration and endorsement.

Grants Officer	Provide guidance to applicants to support their understanding in meeting eligibility criteria in the Procedure and associated documents. Ensure Council Members are invited to attend a celebration to recognise successful grant recipients.
Grant Assessment Panel Members	Assess applications in accordance with the Procedure and associated documents and make a recommendation on successful applicants to Council Members.
Employees	Other employees may be requested to assist the assessment panel on an as needs basis and offer specialised knowledge in relation to a particular topic or applicant.

4. Procedure

4.1 Category Description

The Community Development Grant offers financial support to community organisations, local groups and associations for proposals which:

- Deliver innovative, creative or new opportunities for the Playford community to become involved in their local community.
- Encourage and support arts, cultural development, physical activity, health and wellbeing.
- Demonstrate collaboration between organisations and the local community to maximise community benefit.
- Develop and initiate locally based events, exhibitions and/or performances which make a positive contribution to community and cultural life in Playford.

4.2 Assessment and Endorsement

Applications can be submitted throughout the year but will be assessed twice a year during the assessment round process.

- Round One will formally open in August and is assessed by Council at the November Strategy and Services Committee and Ordinary Council meetings, or a meeting prior to caretaker period (in Council election years).
- Round Two will formally open in February and is assessed by Council at the May Services Committee and Ordinary Council meetings.

Groups can consist of as little as two people to larger, community organisations and must involve the local community (e.g. residents, community groups and organisations, shops, businesses, etc.).

Applications must be submitted using the application form published by the Council on its website or by such other means as detailed in the associated Guidelines.

Applications will be assessed against detailed criteria outlined in the associated Guideline by a Grant Assessment Panel of employees within the Ageing and Inclusion, Child and Family Wellbeing, Sport and Property and Finance Departments. and other relevant Departments as required. Other employees may be requested to assist on the Grant Assessment Panel on an as needs basis and offer specialised knowledge.

Final endorsement of successful applicants will occur via a Council Decision Report which will include the Grant Assessment Panel members and justification for recommendation to Council.

Successful applicants in this category will be ineligible if they have also received support within the Program and Event Support category for the same event in the same year.

To meet eligibility criteria, applicants must contact Council before submitting an application in the subsequent year. This is to support applicants in reducing their risk of not meeting eligibility criteria prior to submitting their application.

Council will endeavour to support as many eligible proposals as possible within available budget.

4.3 Auspicing

Community Development Grant applicants must be a community group or organisation and legally constituted or can demonstrate that they are auspiced by a legally constituted organisation, such as an incorporated organisation, who will agree to take legal and financial responsibility for any grant monies received from the Council.

4.4 Acknowledgements

City of Playford is to be formally recognised as a sponsor/partner on all publicity and promotional material. Successfully funded organisations will be provided with a copy of the logo and Brand Guidelines to ensure appropriate application.

4.5 Reporting and Acquittals

Projects or initiatives funded under the Community Development Grant category must be completed and funding acquitted within twelve months of completion.

4.6 Debt Collection Process

Any funding that has not been successfully acquitted within the allocated timeframe (either outstanding or incomplete acquittals) will be invoiced for the return of funds.

If the funds are not returned within 90 days, Council will begin debt recovery proceedings.

Entities that have been through the debt recovery process in any Community Support and Grant category will be ineligible until funds are returned.

4.7 Caretaker Period

Council will not endorse any Decision Reports requiring Council assessment during a caretaker period.

Any assessments for the Community Development Grant category will be assessed by Council at a meeting prior to a caretaker period (in Council election years).

5. Feedback

Your feedback on this Procedure is invited and can be directed to the Manager Governance via email to governance@playford.sa.gov.au or by calling the Customer Contact Team on 8256 0333.

Administration use only

ECM document set no.	4449306
Version no.	2
Policy link	Community Support and Grant Program Policy

Procedure author	General Manager – City Services
Endorsed by	Council
Resolution no.	5868
Legal requirement	N/A
Review schedule	3 Years – per Grant Review Cycle
Date of current version	May 2024
Date of next review	May 2027

Version history

Version no.	Approval date	Approval by	Change
1	27 May 2021	Ordinary Council (Resolution 4535)	New Procedure
2	28 May 2024	Ordinary Council (Resolution 5868)	Amended Procedure



Community Support and Grant Program

Community Development Grant Guidelines

Purpose

The Community Development Grant offers financial support to community organisations, local groups and associations for proposals which:

- deliver innovative, creative or new opportunities for the Playford community to become involved in their local community.
- encourage and support arts, cultural development, physical activity, health and wellbeing.
- demonstrate collaboration between organisations and the local community to maximise community benefit.
- develop and initiate locally based events, exhibitions and/or performances which make a positive contribution to community and cultural life in Playford.

Timeline

Round 1 2024/25

For projects, programs, activities and community events scheduled after 30 November 2024:

Action	Dates
Grant Round Opens	Monday, 12 August 2024 at 9am
Grant Round Closes	Friday, 20 September 2024 at 5pm
Acknowledgement of Outcome	Friday, 29 November 2024

Endorsement will usually occur at the November 2024 Ordinary Council Meeting.

Round 2 2024/25

For projects, programs, activities and community events scheduled after 31 May 2025:

Action	Dates
Grant Round Opens	Monday, 10 February 2025 at 9am
Grant Round Closes	Friday, 21 March 2025 at 5pm
Acknowledgement of Outcome	Friday, 30 May 2025

Endorsement will usually occur at the May 2025 Ordinary Council Meeting.

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Stretton Centre

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Application Process

Two funding rounds are offered each financial year.

Applications can be submitted at any time throughout the year but will be assessed twice a year.

Grants are available to an organisation every second year within this category, i.e., if an organisation received funding in Round 1 of 2024, they will be eligible for funding again in Round 1 of 2026.

Applications will initially be assessed by a Grant Assessment Panel of Council staff against weighted criteria in conjunction with current Policy, Procedure and Guidelines. The Grant Assessment Panel will make a recommendation, and the final decision on the successful applications will be determined by Council at the Ordinary Council meetings outlined above.

To apply, complete and submit the application form with required attachments available on Council's [website](#). Other options for submitting applications may be available upon discussion with Council's Grants Officer. All applicants should contact Council's Grants Officer to discuss their application prior to submission to support applicants in reducing their risk of not meeting eligibility criteria. The Grants Officer can provide support and advice on applications received prior to grant round closing.

Your application will be viewed as incomplete, and will be ineligible for funding, if you fail to submit all information as requested within the application form.

One application per organisation will be accepted.

All correspondence from Council, including confirmation of outcome, will be emailed in the first instance.

Funding

Applications for funding up to the value of \$5,000 (excluding GST) can be submitted. Council will endeavour to support as many eligible proposals as possible within available budget.

This funding program is very popular, and meeting the eligibility and priority criteria does not necessarily guarantee success due to funding limits. The grant amount awarded to a successful applicant may also vary from the amount requested on the application form during the grant assessment process.

Grant offers by Council in no way implies any ongoing funding commitment or obligation by Council.

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Criteria

Priorities

If proposals meet the eligibility criteria they will then be assessed against the following priorities:

- will be initiated by, or rely on, considerable involvement of stakeholders (i.e., residents, businesses, key visitors, community groups and organisations);
- will be innovative and have the capacity to engage the Playford community;
- activate and increase participation in the use of community spaces and open space;
- support and strengthen community groups and organisations and encourage volunteering;
- encourage partnerships that build a safe community;
- deliver significant community benefit and create vitality within the City of Playford.
- generate a positive image of Playford to residents of the City and South Australia, interstate and overseas visitors;
- attract new projects, activities and/or events to be staged in the City of Playford;
- ensure equity of access to projects, activities and events by residents and visitors.
- facilitate and encourage community involvement and participation in free or low-cost community projects, activities and events;
- projects, activities or events held in publicly accessible spaces; and
- entities who have received limited or no support through Councils Community Support and Grant Program.

Eligibility

Proponents must meet the following eligibility criteria:

- be a not-for-profit, non-government community group or organisation, or a newly-formed group consisting of a minimum of two people;
- be legally constituted, or can demonstrate that they are auspiced by an incorporated organisation who will take legal and financial responsibility for any grant monies received from the City of Playford;
- based within the City of Playford, or proposing an activity that will take place within the City of Playford boundary (priority will be given to organisations and community groups located within the City of Playford boundary);
- have the appropriate management structure to effectively manage financial and accounting requirements;
- have limited capacity to raise funds;

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- have a relatively high volunteer-to-paid-staff ratio;
- attracts new projects, activities and/or events to the City of Playford;
- does not duplicate an existing project, activity, event or service. Grants can be used to increase or enhance a current project, activity or event (priority will be given to applications which are new, one-off projects, activities or events);
- can demonstrate that the project, activity or event has clear aims and objectives, is achievable and will benefit the community;
- complies with key principles of access and equality, diversity, participation and innovation;
- can demonstrate own contribution and match the amount of the grant with cash, material, volunteer hours or other in-kind support; and
- can demonstrate capability, ability and expertise in delivering the project, activity or event.

Ineligibility

Funding will **not** be provided for:

- proposals which have already commenced or have been completed, or for costs that have already been incurred.
- organisational operational costs such as utility bills, rent or ongoing salary costs. Grants are not intended to supplement the day to day operations of a group or facility such as consumables or facility maintenance.
- application for funds to upgrade the interior of a privately-owned building, or minor capital works such as installing fences, air conditioning, fixed pergolas, fixed shade structures, etc.
- application for funds to purchase a vehicle.
- applications from public or private educational institutions.
- applications from organisations which receive significant funding from a State or Federal Government source.
- applications to fund regular maintenance or repairs to property where the responsibility is with a private entity or local Council, State or Commonwealth Department.
- applications for interstate or overseas travel.
- applications for academic research or conference costs.
- applications for gift vouchers or the purchase of items which are then donated to a third party.
- applications for funding to be used for sponsorship or fundraising.

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- events such as an organisation's birthday or anniversary celebrations, or other events that are exclusive to group members and are not open to the general public.
- proposals that limit or restrict accessibility or use of public spaces.
- applicants who are yet to acquit a grant, complete and submit an outcomes report or who have been through the debt recovery process in any City of Playford Community Support and Grant category.
- applications from organisations that have received a grant in the previous 12 months. Grants are available every second calendar year within this category (if an organisation received funding in Round 1 of 2024, they will be eligible for funding in Round 1 of 2026).
- applicants in this category will be ineligible if they have also received support within the Program and Event Support category for the same event in the same year.
- applications from groups or organisations that receive poker machine revenue.
- applications to purchase tobacco or alcohol as part of their project, program or community event.

Auspecting Arrangements

If you are not incorporated, you have not been audited, or you are unable to submit a copy of your most recent audit, certified financial statement, or a copy of the minutes of your last AGM together with a copy of your treasurer's report, you will need to be auspected by an incorporated body who will take legal and financial responsibility for any grant monies received from the City of Playford.

An auspice organisation will agree to take on the responsibility to acquit the grant on behalf of your group. This means that the other organisation would agree to act as a 'banker' for the grant. The organisation will need to complete part of the application form and sign an agreement confirming that the grant will be used for the purposes that you have stated in the application. This needs to be completed before you lodge your application.

Please note that Council is not able to find an auspice organisation on your behalf.

Acknowledgement of Outcome

All proponents will be informed of the outcome within one week of Council's resolution.

Once an application has been approved, your organisation (or your auspice organisation) will be required to submit the following:

- declaration by Auspice Organisation (if applicable);
- tax invoice;
- copy of public liability insurance or certificate of currency;

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- copy of completed Australian Taxation Office 'Statement by a Supplier' form (only if you do not have an ABN); and
- letter of support from auspicing body (only if you are not incorporated or you have not been audited due to being a new group formed for less than a 12 month period).

Failure to submit this information in a timely manner will cause Council to withdraw approval.

City of Playford is to be formally acknowledged as a sponsor on all publicity and promotional material for the project, activity or event. Successfully funded organisations will be provided with a copy of the logo and Brand Guidelines to ensure appropriate application.

Acquittal and Evaluation of Grants

The program, project or community event must commence after successful notification has been received and be completed and funding acquitted within 12 months of Council endorsement of funding.

Applicants will be asked to return funds if the program/activity does not eventuate or meet the conditions of funding.

On completion of the project, activity or event recipients will be required to:

- expend the grant monies on the approved project, activity or event as outlined in the successful proposal. The organisation must seek prior authorisation from Council for any modification to the original grant purposes. Any unspent funds must be returned to Council at the end of the grant period unless prior approval has been sought to redirect funds related to the funded project, activity or event.
- complete and submit a grant acquittal and outcomes report. Please note, you will need to provide approved documentation (i.e., receipts) specifying that the grant was spent for the purpose for which it was received.

Failure to successfully complete the grant acquittal and outcomes report or return unspent funds in accordance with agreed terms and conditions may jeopardise future funding applications.

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Grant Applications Recommended for Funding



Total Funding Available	\$64,452	
	Amount requested	Amount recommended
International Humanitarian Provision Care Inc	\$5,000	\$5,000
Midway Road Community House	\$1,800	\$1,800
Ray of Hope Church SA Inc	\$5,000	\$5,000
SA Badminton College Inc	\$5,000	\$5,000
Total	\$16,800	\$16,800

Applicant	International Humanitarian Provision Care Inc (IHPC)	
Amount requested	\$5,000	Amount recommended \$5,000
Project and expected outcomes	Community Social Inclusion Event The group seek support to hold a community gathering in Elizabeth South in November 2026 that includes cultural performances, music, food, information on humanitarian work and opportunities for local networking and community engagement. IHPC anticipates a strong community turnout, building on the success of previous events where attendance exceeded 400 participants during Hon. Senator Imelda Sabushimike's earlier visit to Adelaide in 2024. Given her strong connection and recognition within the African Great Lakes Region communities and broader multicultural groups, IHPC expects more than 500 attendees at this upcoming event. Expected outcomes: • Build a stronger, healthier, and more resilient community • Strengthen community wellbeing, connection, and opportunity • Foster a more inclusive, cohesive, and connected community where people from diverse cultural, linguistic, and social backgrounds feel welcomed, valued and actively engaged • Reduce social isolation by providing safe, welcoming spaces where individuals and families can meet, build relationships, and strengthen their sense of belonging within the wider community • Contribute significantly to cultural understanding and mutual respect by bringing together people from different backgrounds to celebrate cultural diversity through music, dance, storytelling, and shared experiences • Provide important access to information and services, connecting community members with local organisations,	

	employment support services, health and wellbeing programs, education pathways and volunteer opportunities • Community empowerment and capacity building, particularly for youth, women and newly arrived migrant and refugee communities • Strengthen local partnerships and community networks, encouraging collaboration between community organisations, service providers and local stakeholders		
% of current membership in Playford (approx)	70%	% of current services delivered in Playford (approx)	80%
No. of Playford residents who will benefit (approx)	500		
Additional panel comments	Funding is recommended as group meets eligibility and assessment criteria.		

Applicant	Midway Road Community House		
Amount requested	\$1,800	Amount recommended	\$1,800
Project and expected outcomes	Indigenous Mural The Indigenous Mural Project will bring together an Aboriginal artist to create a vibrant mural that celebrates the rich history, culture and ongoing contributions of Aboriginal and Torres Strait Islander peoples within the City of Playford. The completed mural will become a permanent, welcoming feature at Midway Road Community House. While direct participation will primarily involve the commissioned Aboriginal artist and Midway Road Community House staff and volunteers, the mural will be visible to community members throughout its creation, allowing visitors to engage with the project as it develops. Once completed, it will be experienced by hundreds of people who access the Community House each year. Expected outcomes: • Promote cultural awareness, inclusion, respect and community pride • Strengthen community connections • Provide opportunities for meaningful cultural learning • Encourage participation across all ages and backgrounds • Create a lasting legacy that reflects the diversity and identity of the local community • Support reconciliation by fostering understanding, celebrating First Nations culture and creating a shared space where everyone feels welcomed and valued		
% of current membership in Playford (approx)	90%	% of current services delivered in Playford (approx)	100%
No. of Playford residents who will benefit (approx)	200		
Additional panel comments	Funding is recommended as group meets eligibility and assessment criteria.		

Applicant	Ray of Hope Church Inc		
Amount requested	\$5,000	Amount recommended	\$5,000
Project and expected outcomes	2026 Christmas Celebration The Christmas celebration is a joyful, community-centred gathering designed to honour the birth of Jesus Christ and reflect the hope, peace, and redemption He brings to the world. This year's celebration aims to create a spiritually uplifting environment where families, young people, children and newcomers can experience the love of God through worship, fellowship, and creative expression. Expected outcomes: • Celebrate Christ's birth with heartfelt worship, Scripture, and Christ-centred reflection • Strengthen unity within the church and wider community through shared celebration • Showcase creative gifts through music, dance, drama, and multicultural presentations • Encourage generosity through giving opportunities and acts of service • Provide a welcoming space for visitors to encounter the message of Christmas • Create memorable moments that inspire gratitude, joy, and renewed faith		
% of current membership in Playford (approx)	100%	% of current services delivered in Playford (approx)	90%
No of Playford residents who will benefit (approx)	170		
Additional panel comments	Funding is recommended as group meets eligibility and assessment criteria.		

Applicant	SA Badminton College Inc		
Amount requested	\$5,000	Amount recommended	\$5,000
Project and expected outcomes	Net Set Go – Community Badminton Playford Net Set Go is a free community badminton program designed to introduce children and adults in Playford to a fun, inclusive and lifelong sport. Delivered by qualified coaches and supported by volunteers, the program will activate local school and community recreation spaces through regular supervised sessions. SA Badminton College will contribute coaching expertise, volunteers and program management, while grant funding will help cover venue hire and provide equipment for participants who may not otherwise have access. The program creates an accessible pathway for new players to become active, connected and engaged in their local community. Expected outcomes: • Create new and innovative opportunities for young people to engage in physical activity • Encourage participation from culturally diverse communities and underrepresented groups • Strengthen partnerships between schools, community organisations and families • Provide free or low-cost activities that ensure equitable access • Support community wellbeing, inclusion and social connection • Encourage volunteer involvement through coaching assistants and community helpers • Create sustainable pathways for ongoing participation in sport beyond the life of the grant		
% of current membership in Playford (approx)	10%	% of current services delivered in Playford (approx)	1%
No of Playford residents who will benefit (approx)	500		
Additional panel comments	While there is currently low percentage of membership and delivery in Playford, SA Badminton College are looking to expand services into Playford and have demonstrated a local community demand. They have a number of Playford residents involved in their organisation who have requested Badminton be available closer to home. In the first instance, SA Badminton College would liaise with these current players schools (Riverlea has already expressed interest). The project would not be able to go ahead without grant support from Council.		

Grant Applications Not Recommended for Funding



Total Funding Available	\$64,452
	Amount requested
HIDE/OUT: Development of an LGBTQIA+ Historical Screenplay	\$5,000
Total	\$5,000

Applicant	HIDE/OUT: Development of an LGBTQIA+ Historical Screenplay		
Amount requested	\$5,000		
Project and expected outcomes	Development of an LGBTQIA+ Historical Screenplay HIDE/OUT is a South Australian proof-of-concept (short film) and community impact initiative exploring themes of identity, isolation, bullying, and belonging experienced by LGBTQIA+ youth. The culturally urgent screenplay, set in 1970s Australia has received early international recognition, including placement in the Austin Film Festival Screenwriting Competition. The project aims to use storytelling, film, and creative engagement to explore themes of identity, inclusion, mental health, social connection, and lived experience. Funding will support the development and production of a professionally produced proof- of-concept film to assist in securing future investment for a larger Australian screen project. The activity includes script development, community consultation, filming, editing, and the creation of community engagement materials designed to support safe discussion and connection. Expected outcomes: - The project aims to create meaningful opportunities for conversation and social connection through future community screenings, youth engagement discussions, and partnerships with LGBTQIA+ organisations, schools, and community groups. By using storytelling to highlight experiences often hidden by fear, stigma, or discrimination, HIDE/OUT seeks to reduce feelings of isolation while encouraging empathy, visibility, and support-seeking behaviour among young people. - The project will also create opportunities for emerging Australian creatives to collaborate in a purpose-driven screen initiative with strong social impact outcomes to showcase at film festivals.		
% of current membership in Playford (approx)	80%	% of current services delivered in Playford (approx)	70%
No of Playford residents who will benefit (approx)	100		
Panel comments	The submitted application requires further detail to have met eligibility criteria to be considered achievable or a benefit to the community.		

	In particular, the applicant needs to provide the following: • Evidence of the value of this project to the Playford community • Evidence of public liability insurance
Feedback	The application mentioned in-kind support can be offered hosting free quarterly events and workshops at the Playford Civic Library to inspire local creatives who may be interested in developing creative ideas. The panel felt this type of activity would better fit within the grant priorities and criteria in comparison to the original application so discussions would be held with the applicant regarding this to potentially resubmit an application next round. The group will be encouraged to explore opportunities to connect with Council's Creative Industries team at Northern Sound System to identify potential opportunities in the future. They may also benefit from exploring Council's Program and Event support category in collaboration with the Creative Industries team.

STAFF REPORTS

MATTERS TO BE CONSIDERED BY THE COMMITTEE AND REFERRED TO COUNCIL

***Matters which have been
delegated to staff but they have
decided not to exercise their
delegation***

5.3 STATE-WIDE FLOOD HAZARD CODE AMENDMENT - CITY OF PLAYFORD SUBMISSION

Responsible Executive Manager : Sam Green

Report Author : Matthew Henderson

Delegated Authority : Matters which have been delegated to staff but they have decided not to exercise their delegation

Attachments :

1. [Draft City of Playford Submission - State-wide Flood Hazard Code Amendment](#)
2. [Fact Sheet - State-wide Flood Hazard Code Amendment](#)

PURPOSE

This report provides an overview of the key aspects of the Draft City of Playford Submission - State-Wide Flood Hazard Code Amendment (Attachment 1) (the Draft Submission) and seeks endorsement of the draft submission.

STAFF RECOMMENDATION

1. Council endorses the Draft City of Playford submission - State-Wide Flood Hazard Code Amendment (Attachment 1).
2. Council authorises the Chief Executive Officer to make further minor amendments to the Draft City of Playford submission - State-Wide Flood Hazard Code Amendment (Attachment 1) that does not alter its intent.

EXECUTIVE SUMMARY

The State Planning Commission (the Designated Entity) has prepared the State-Wide Flood Hazard Code Amendment (the CA). The CA is currently under public consultation until 13 August 2026. The Fact Sheet - State-wide Flood Hazard Code Amendment (Attachment 2) provides a high-level summary and information on the outcomes sought through the CA.

The CA proposes to implement updated flood hazard mapping that assists Council to identify whether proposed development is subject to flood hazard risk, together with policy frameworks that enable an assessment of proposed development in light of those risks.

The Draft Submission is provided for Council's consideration and endorsement. The Council's Draft Submission supports the CA overall, while recommending changes that could be made prior to the adoption to enhance the outcomes of the CA.

Feedback will be considered by the Designated Entity and captured in an engagement report, which must be published on the SA Planning Portal. The Designated Entity may make changes in response to feedback prior to finalising the CA. The decision to approve or decline the finalised CA will be made by the Minister for Planning.

1. BACKGROUND

The Council area is subject to four (4) approved Stormwater Management Plans (SMPs) that are underpinned by flood hazard mapping. This flood hazard mapping was reflected in the City of Playford Development Plan and carried over into the Planning and Design Code when the new South Australian planning system was implemented.

The flood hazard mapping underpinning the SMPs was undertaken circa 2014 and is now outdated, in part due to the rapid urbanisation of parts of the Council area and in part due to our evolving understanding of climate change.

2. RELEVANCE TO STRATEGIC PLAN

The City of Playford's 2025-2028 Strategic Plan highlights that the City of Playford area is expected to grow by more than 73,000 people between now and 2046, with an average of 10 people moving to the City of Playford every day. The projected population increases require orderly and sustainable development of housing, open space, services and employment lands to sustain a growing population.

In making a submission on the CA, Council is exercising the following roles and responsibilities as outlined in the Strategic Plan:

- Leader / Planner - Leading the community, setting an example and setting the direction for the future.
- Advocate - Making representation on behalf of the community.
- Facilitator - Bringing together stakeholders, or joining with other stakeholders, to pursue a shared interest.
- Owner / Custodian - Obligations as a manager of community assets.

3. PUBLIC CONSULTATION

Public consultation is being undertaken by the Designated Entity. The public consultation process is open to the broader community to provide feedback on the CA. There is no requirement for Council to undertake further engagement with our community.

4. DISCUSSION

- 4.1 The CA seeks to implement new flood hazard mapping and changes to policy within the Planning and Design Code (the Code). These changes are intended to increase certainty as to the potential impacts of flooding and the developability of land and provide greater protections for vulnerable communities, ensuring that such development does not occur in at-risk locations.
- 4.2 The Council's Draft Submission identifies that it would be beneficial for additional flood hazard mapping to be implemented in the South Australian Property and Planning Atlas (SAPPA) online mapping tool to ensure that the information is publicly available to applicants as well as assessing officers and enable development to be designed according to its flood risk.

- 4.3 The Draft Submission encourages the Designated Entity to set a programme of regular updates to ensure that flood hazard mapping remains contemporary and reflects our changing climate. Council further encourages the Designated Entity to extend the horizon for flood hazard mapping beyond 2050 as soon as possible, given that most houses built now would be expected to still be occupied beyond that timeframe.
- 4.4 The Draft Submission identifies a key gap in the development assessment regime enabled by the new Code policy in circumstances where the Hazards (Flooding) Overlay is not applicable to the site of a proposed development but indicates that the roads that must be traversed to access the development site may become impassable in a flood event. Council recommends that the Code policy be strengthened to guard against such circumstances, enabling a relevant authority to refuse applications that create an intolerable risk of this sort.
- 4.5 Council notes that the Designated Entity proposes to develop guidelines to assist practitioners and the community in their interpretation of the flood hazard policies in the Code. Council recommends that the guidelines are available for access and use at the same time the new overlays are deployed in the Code.

5. OPTIONS

Recommendation

1. Council endorses the Draft City of Playford submission - State-Wide Flood Hazard Code Amendment (Attachment 1).
2. Council authorises the Chief Executive Officer to make further minor amendments to the Draft City of Playford submission - State-Wide Flood Hazard Code Amendment (Attachment 1) that does not alter its intent.

Option 2

1. Council endorses the Draft City of Playford submission - State-Wide Flood Hazard Code Amendment (Attachment 1) with the following amendments:
 - _____
 - _____
 - _____
2. Council authorises the Chief Executive Officer to make further minor amendments to the Draft City of Playford submission - State-Wide Flood Hazard Code Amendment (Attachment 1) that does not alter its intent.

6. ANALYSIS OF OPTIONS

6.1 Recommendation Analysis

6.1.1 Analysis & Implications of the Recommendation

Council's submission will be considered by the Designated Entity, who is able to make changes to the CA in response to feedback, before it is finalised and submitted to the Minister for Planning for determination.

Council's submission contains important information that the Minister for Planning should consider in making their decision on the CA. Council's submission is a public document, demonstrating to the community that Council is engaged in State Government decision making processes.

Risk Appetite

Reputation

Council has a low appetite for negative perceptions that compromise its credibility and reputation, achievement of its long term vision (Playford Community Vision 2043) and strategic objectives, or ability to maintain its status as a progressive and major growth Council.

This decision will demonstrate Council's engagement in State Government planning processes and desire to manage and mitigate flooding risk to the current and future community.

6.1.2 Financial Implications

There are no financial or resource implications.

6.2 Option 2 Analysis

6.2.1 Analysis & Implications of Option 2

Council's submission will be considered by the Designated Entity, who is able to make changes to the CA in response to feedback, before it is finalised and submitted to the Minister for Planning for determination.

Council's submission contains important information that the Minister for Planning should consider in making their decision on the CA. Council's submission is a public document, demonstrating to the community that Council is engaged in State Government decision making processes.

6.2.2 Financial Implications

There are no financial or resource implications.



xx July 2026

Mr Craig Holden
Chair, State Planning Commission
via email: PlanSASubmissions@sa.gov.au

Dear Mr Holden

Submission – State-wide Flood Hazards Code Amendment

The City of Playford (Council) appreciates the opportunity to provide feedback on the State-wide Flood Hazards Code Amendment.

Council supports the Code Amendment (CA) in-principle as it offers increased certainty as to the potential impacts of flooding and the developability of land.

Council has identified that there are some circumstances where the spatial application of the Overlays may not enable all risks associated with flooding to be identified and mitigated within the Development Assessment process and suggests possible pathways to mitigate this risk within the planning system.

1. Updated flood hazard modelling

The flood hazard modelling underpinning the CA is dated 2022. This modelling represents a significant update on the flood hazard modelling that was undertaken for the approved Stormwater Management Plans across the Council area. Council appreciates the State Government's investment in this work and the provision of these GIS mapping layers to inform Council decision-making.

Council acknowledges that the updated flood hazard mapping undertaken by the State Government results in a significant number of properties being removed from the flooding overlays, simplifying the planning process in relation to these properties. This is particularly prevalent across the growth areas that now have mature stormwater systems that alleviate flooding risk.

Council further acknowledges that the updated mapping results in a more targeted application of the Hazards (Flooding - Evidence Required) Overlay, reducing the likelihood that property owners will be required to undertake a flood study unless the siting of a proposed development requires it.

2. Mapping

Mapping to inform development assessment

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307 Peachey Road
Munno Para SA 5115

Council seeks that the flood risk mapping (i.e. the H1 to H6 data), together with the data set for flood depth and velocity, be implemented in SAPPA to inform development assessment and determinations of flood risk in relation to sites. This will ensure that the information is publicly available to applicants as well as assessing officers and enable development to be designed according to its flood risk.

Provision for mapping updates

Council notes that the Commission proposes to utilise section 71(e) of the Act for limited mapping updates. Given that updates made under section 71(e) of the Act do not involve community engagement, Council supports the limitation of this pathway to circumstances where a change to the spatial extent of flood hazard overlays is informed by a Stormwater Management Plan that has been consulted on and approved under Schedule 1A of the *Local Government Act 1999*.

Council notes the Commission has flagged the potential to enable changes to the spatial extents of a flood hazard overlay via section 71(e) where a flood study has been undertaken to inform an approved development application. This may be appropriate in circumstances where a land division application has been approved and is subject to conditions ensuring that future dwellings will not be subject to an intolerable flood risk. However, it is unclear how this provision could be made useful in more isolated circumstances such as addressing an anomaly in flood mapping affecting an application for a single dwelling.

Regular updates

Council notes that the proposed overlays are based on modelling undertaken prior to the release of updated climate change guidance in Australian Rainfall and Runoff (ARR&R) in 2024. In simple terms, the previous guidance recommended a climate change allowance of 5% per degree of local warming be applied to rainfall intensity data, whereas the updated guidance suggests intensification rates of between 8% and 15% per degree of global warming.

Council encourages the Commission to set a regular review timeframe to ensure that flood hazard mapping remains contemporary. Without a coordinated approach, there is a risk of returning to an inconsistent patchwork of flood modelling and overlay extents as individual councils progressively update their Stormwater Management Plans. The scope of these reviews could be largely limited to new growth areas reaching maturity and updates to reflect the changing climate over time.

It will also be necessary to extend the flood mapping timeframe out beyond 2050 as soon as possible, given that most houses built now would be expected to still be occupied beyond that timeframe.

3. Development Assessment

Access to proposed development

Council is aware of circumstances within the Council area that the Hazards (Flooding) Overlay is not applicable to the site of a proposed development but indicates that the roads that must be traversed to access the development site may become impassable in a flood event. Given that the Overlay seeks to avoid development where land is subject to an intolerable flood risk with a particular focus on the safety of vulnerable communities, Council considers that the means of access to/from the land should be a critical component of an assessment against the Code as it influences the availability of a safe means of evacuation during a flood

event and/or the potential for isolation by damaged infrastructure such as roads requiring repair after the water has retreated.

Council recommends that the Code policy be strengthened to guard against such circumstances, enabling a relevant authority to refuse applications that create an intolerable risk of this sort.

4. Updated Code policy

The CA includes several updates to Code policy, including new definitions, rules of interpretation, Performance Outcomes (POs) and Deemed to Satisfy / Designated Performance Features (DTS/DPF) provisions. Council makes the following comments:

Hazards (Flooding) Overlay & Hazards (Flooding – General) Overlay

- It would improve understanding of the intent of the of the Hazards (Flooding) Overlay and Hazards (Flooding – General) Overlay if their naming reflected the risk categories assigned to them. For example, the overlays could be renamed as the *Hazards (Intolerable Flood Risk) Overlay* and *Hazards (Tolerable Flood Risk) Overlay*.
- Council considers that the inclusion of provisions applying a precautionary principle in respect of buildings for vulnerable communities is a positive step.
- When assessing a proposal involving vulnerable communities, Code policy should ensure that consideration is given to whether land will be rendered inaccessible in a flood event due to access routes (roads) being cut/damaged.
- Separately, Code policy should require a Relevant Authority to consider whether safe access would exist for emergency services during a flood event.
- Code policy within the Overlays should ensure that there is no Deemed to Satisfy pathway for buildings for vulnerable communities. These should always be Performance Assessed or Restricted Development.

Amendments to Part 7 - Land Use Definitions

- The definition of buildings for vulnerable communities should include any land use that is frequented by or involves permanent or respite care for children, the elderly or disabled persons.
- Land uses included in the definition should be defined in Part 7 – Land Use Definitions to ensure clarity and consistency in assessment.
- Council suggests the proposed definition of vulnerable communities could be simplified as follows:
 - In relation to a flood hazard overlay, means a Class 9 building containing any one or more of the following land uses:
 - (a) Health care building
 - (b) Child care facility
 - (c) Educational facility
 - (d) Residential care
 - (e) Supported accommodation

Hazards (Flooding) Overlay PO 2.2

Council provides the following feedback (in green) on the policies proposed within PO 2.2:

- (a) there is an overriding planning need for the use – *appears to be a vague policy requirement within the PO – defining a planning need is in general not the role of planning assessment.*
- (b) there is no alternative site outside of the overlay that would address the identified need – *whilst Council understands the intent of the policy, a Relevant Authority should not be asked to canvass alternative locations for a land use within a planning assessment. The planning assessment should be free to focus on assessing the suitability of the land use on the subject land.*
- (c) development sited away from flood prone areas to enables the uninterrupted operation of services during an extreme flood event – *Council recommends replacing 'extreme flood event' with 'defined flood event' as these events are still create a flood event level of 1.5m in some areas, rendering buildings and roadways unusable.*
- (d) development reduces the likelihood of entrapment during an extreme flood event - *Council recommends replacing 'extreme flood event' with 'defined flood event' as these events are still create a flood event level of 1.5m in some areas, rendering buildings and roadways unusable.*

Hazards (Flooding) Overlay

PO 6.1 & 6.2 should include consistent wording with subheading Land Use PO 2.2 around *buildings for vulnerable communities*. Changes in green are recommended for consideration:

PO 6.1

~~Development~~ *Buildings for vulnerable communities* does not occur on land:

- (a) from which evacuation to areas not vulnerable to flood risk is not possible during a defined flood event
- (b) which cannot be accessed by emergency services vehicles or essential utility service vehicles during a defined flood event.

PO 6.2

Access driveways and tracks to a Class 1 to 9 buildings *housing vulnerable communities* comprises a safe, all-weather trafficable surface that is accessible during a defined flood event.

Hazards (Flooding – General) Overlay

PO 1.1

Development including buildings for vulnerable communities, community services facilities, key infrastructure and emergency services facilities are sited, designed and operated to enable uninterrupted operation of services and reduce likelihood of entrapment in an extreme flood event - *Council recommends replacing 'extreme flood event' with 'defined flood event' as these events are still create a flood event level of 1.5m in some areas, rendering buildings and roadways unusable.*

5. General comments

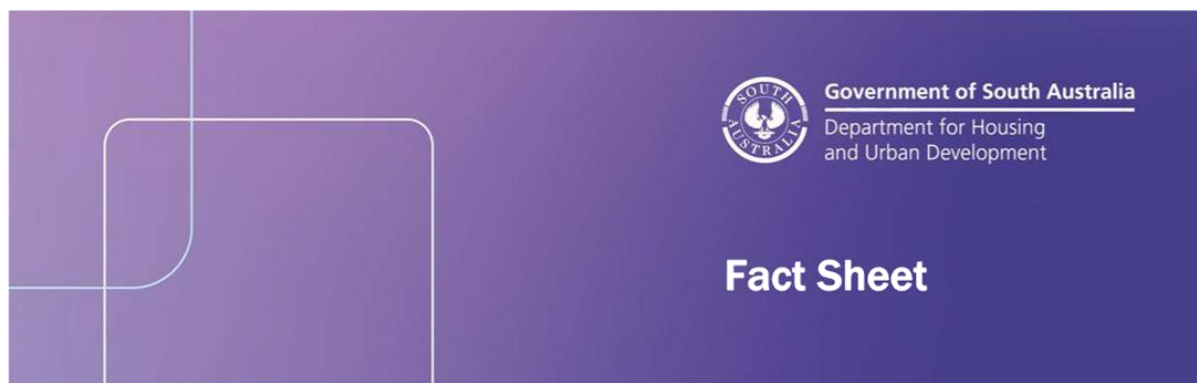
The Commission proposes to develop guidelines to assist practitioners and the community in their interpretation of the flood hazard policies in the Code. Council recommends that the guidelines are available for access and use at the same time the new Overlays are deployed in the Code.

Council notes the stated rationale for adopting a 2050 assessment horizon for the flood studies, given its alignment with current regional planning instruments. However, the lifespan of development enabled through the planning system will typically extend well beyond 2050, with homes, businesses and supporting infrastructure likely to remain in place for many decades thereafter. Consideration should be given to acknowledging this distinction and the potential for residual flood risk and future adaptation costs beyond the assessment period.

Thank you for providing the opportunity to comment on the State-wide Flood Hazards Code Amendment.

Please contact Matt Henderson, Urban Policy Planner, at mhenderson@playford.sa.gov.au to discuss any of the matters raised in Council's submission.

Yours sincerely



Updating South Australia's flood hazard mapping and planning rules

Have your say on the draft State-Wide Flood Hazard Code Amendment, which aims to guide how development should address flood risk and be designed to keep people and property safe from floods.

About the draft State-Wide Flood Hazard Code Amendment

The State Planning Commission has prepared the draft State-Wide Flood Hazard Code Amendment to update flood hazard planning rules across the state, based on new and updated flood studies and modelling.

The draft code amendment focusses on addressing flood hazards along water courses, such as creeks and rivers (riverine flooding), and due to surface water (pluvial flooding).

The Planning and Design Code contains three 'overlays' that set out planning rules to guide development in areas with a flooding hazard:

- the Hazards (Flooding) Overlay, which applies to areas that can be subject to an intolerable flood risk, where development should generally be avoided
- the Hazards (Flooding – General) Overlay, which applies to areas with tolerable flood risk and seeks actions such as raising floor levels to mitigate flood risk
- the Hazards (Flooding – Evidence Required) Overlay, which applies to areas where there is no suitable flood study data so precautionary actions are required, such as ensuring the floor levels of new homes are raised above the kerb.

The draft State-Wide Flood Hazard Code Amendment proposes updates to these overlays, focussing on three aspects:

- **more consistent and updated mapping:** using the latest flood studies and data to update flood hazard overlay mapping based on more contemporary standards and modelling, and applying the three flood hazard overlays more consistently across the state



- **improved planning rules:** introducing definitions and enhanced policies to make development assessments clearer and more consistent, and to align with national guidance
- **faster process for future mapping updates:** enabling a streamlined process to update flood hazard overlay mapping in the future, as more contemporary flood studies and data become available.

Planning rules to address flood hazards along the River Murray and coastal areas are in separate overlays and are not being changed through this code amendment.

Flood hazard mapping updates

The proposed updated flood hazard mapping utilises flood studies that cover a range of flood events (including modelling of a 2050 scenario with projected climate conditions and development growth) to protect new homes from flooding now and in the future.

The proposed mapping and planning rules have been updated using:

- 30 new and enhanced flood studies with modelling of a 2050 scenario with projected climate conditions and development growth
- previous council flood studies which have not yet been integrated into the Planning and Design Code
- coarse-scale data (rather than more detailed data identified through flood studies) based on river and surface water flood information, used mostly in regional areas.

These different data sources mean the flood hazard overlays may look different but still represent the best available data for use today.

While the updated mapping has resulted in the flood hazard level for some areas increasing, using these three forms of flood hazard mapping updates has allowed the Hazards (Flooding – Evidence Required) Overlay to be removed or reduced in many parts of the state.

This will reduce costs and red tape for building in areas where precautionary measures are no longer considered necessary.

You can compare the current flood hazard mapping against the proposed updates and find which overlays apply to your property using the Map Viewer tool:
plus.geodata.sa.gov.au/floodconsult/index.html.

The code amendment also proposes a streamlined way to update flood hazard overlays in the future as more up-to-date flood studies become available.

It is proposed to allow the Minister for Planning to determine these updates in the future, provided that the flood studies align with requirements set out in a practice direction published by the State Planning Commission.



Protecting vulnerable people and key infrastructure

The draft code amendment includes new and updated planning rules to provide greater consistency and protection from extreme flood events to buildings for vulnerable communities, such as schools, hospitals and aged care facilities.

It also provides greater consistency and protection to community and emergency services facilities and infrastructure for critical services, such as electricity supply.

Proposed changes discourage these types of development in the Hazards (Flooding) Overlay area where possible, taking the design and operation of these buildings during an extreme flood event into account, as well as where they are located.

Next steps

All feedback received during the consultation will be considered in finalising the draft State-Wide Flood Hazard Code Amendment and captured in an engagement report, which will be provided to the State Planning Commission and Minister for Planning to assist with final decision-making.

Once a decision has been made, the engagement report, including all feedback received during consultation, will be published on the [PlanSA](#) and [YourSAy](#) websites.

Note: names and organisations will be included with published submissions but personal addresses, email addresses and phone numbers will be redacted.

Have your say

Consultation on the [draft State-wide Flood Hazard Code Amendment](#) is open from 21 May to 13 August 2026.

Send us your feedback via:

- online survey: yoursay.sa.gov.au/state-wide-flood-hazard-code-amendment
- email: PlanSASubmissions@sa.gov.au
(subject: State-Wide Flood Hazard Code Amendment)
- post: Submission: State-Wide Flood Hazard Code Amendment,
Code Amendment Team, Department for Housing and Urban Development,
GPO Box 1815, Adelaide SA 5001



More information

For more information about the draft State-Wide Flood Hazard Code Amendment:

- visit YourSAy: yoursay.sa.gov.au/state-wide-flood-hazard-code-amendment
- visit PlanSA: plan.sa.gov.au/en/ca/state-wide-flood-hazard
- email: CodeAmendmentCoordination@sa.gov.au
- phone: 1800 752 664

We are also hosting a suite of online and in-person information sessions to share information, answer questions and gather feedback. Visit the YourSAy website for details.

If you would like to view a hard copy of the draft code amendment, contact us during standard business hours to arrange a time.

STAFF REPORTS

MATTERS TO BE CONSIDERED BY THE COMMITTEE AND REFERRED TO COUNCIL

Matters for Information

5.4 PUBLIC HEALTH PLAN PROGRESS

Responsible Executive Manager : Dale Welsh

Report Author : Vincent Rigter

Delegated Authority : Matters for Information

Attachments :

- 1. City of Playford Public Health Plan 2021
- 2. Implementation Report to the Chief Public Health Officer

Purpose

The purpose of this report is to inform Council about the progress and achievements in relation to the City of Playford Public Health Plan 2021, as outlined in the attached Report to the Chief Public Health Officer.

Section 52 (1) of the *South Australian Public Health Act 2011* (the Act) prescribes that:

“A council responsible for a regional public health plan must, on a two-yearly basis, prepare a report that contains a comprehensive assessment of the extent to which, during the reporting period, the council has succeeded in implementing its regional public health plan to the Chief Public Health Officer.”

STAFF RECOMMENDATION

1. Council receives the Implementation Report to the Chief Public Health Officer (Attachment 2).

Relevance to Strategic Plan

The Public Health Plan supports the delivery of the City of Playford's 2025-2028 Strategic Plan, particularly the objectives focused on creating a liveable, connected and inclusive community.

The Public Health Plan outlines actions and objectives that improve community health and wellbeing through areas such as social connection, physical activity, access to green spaces, learning and employment opportunities, and protecting community health. By addressing the social and environmental factors that influence health, the Public Health Plan supports a healthier, more resilient community and contributes to Playford's long-term vision for prosperity, liveability and happiness.

Directions identified in the Public Health Plan align with the following Community Themes.

Community Theme 1: Improving safety, accessibility and ease of movement around our city

Community Theme 2: Lifting city appearance.

Community Theme 3: Fostering collaboration and connection to each other.

Community Theme 4: Activating and facilitating welcoming community spaces and events.

Relevance to Community Engagement Policy

There is no requirement for community engagement for the Public Health Plan Implementation Report. Community engagement occurred throughout the development of the Public Health Plan in 2021.

Background

Public health incorporates a range of physical, mental, environmental and social aspects which contribute to the health and wellbeing of our community. Many of the services provided by Council contribute significantly to overall community wellbeing and public health outcomes.

With the introduction of the Act it became a requirement for Councils to prepare and maintain a Public Health Plan under Section 51 of the Act. Public Health Plans are required to be consistent with the State Public Health Plan and to respond to the public health challenges within the local government area.

Council endorsed its Public Health Plan in August 2021 (Resolution 4732) (Attachment 1), which contained 30 actions, identified as public health priorities and aligned with the updated State Public Health Plan, for delivery across a five (5) year horizon.

Current Situation

Under Section 52(1) of the Act Councils who are responsible for a Regional Public Health Plan must, on a two (2) yearly basis, prepare a report for the Chief Public Health Officer that contains a comprehensive assessment of its Public Health Plan implementation during the reporting period.

The Department for Health and Wellbeing formally contacted the City of Playford to initiate this reporting process and requested that Council provide an assessment of the implementation of its Public Health Plan for the period 1 July 2024 to 30 June 2026. It is a requirement that the report be emailed to the Chief Public Health Officer on or before 30 September 2026.

The implementation report provides an update on the City of Playford's actions under each objective of the Public Health Plan within our Council area and identifies emerging public health issues and opportunities for the reporting period.

The Implementation Report to the Chief Public Health Officer document is Attachment 2.

Future Action

The Implementation Report to the Chief Public Health Officer (Attachment 2) will be emailed to the Chief Public Health Officer on or prior to 30 September 2026 to comply with Section 52 (1) of the Act. The City of Playford will continue to seek opportunities and provide a range of services that support the health and wellbeing of the community.

In accordance with Section 51(19) of the Act, Regional Public Health Plans (RPHPs) must be reviewed at least every five (5) years. The review provides councils with an opportunity to assess changes in local circumstances, evaluate progress towards public health objectives, and ensure the plan remains relevant and effective. It also enables councils to incorporate lessons learned, reassess local priorities and community needs, and consider their capacity to deliver planned actions.

The *State Public Health Plan 2026* became available in June 2026 and provides the strategic framework for public health action across South Australia. As Regional Public Health Plans are required to be consistent with the State Public Health Plan, and must be reviewed at least once every five years, the City of Playford will now undertake a comprehensive review and update of its Regional Public Health Plan.



Public Health Plan

June 2021





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Introduction

What is public health?

Public health incorporates physical, social, mental and environmental elements that support the health and wellbeing of individuals and communities. Councils play a significant role in creating environments that promote healthy outcomes:



Figure 1: Public Health Elements¹

Importance of public health and wellbeing

Good health and wellbeing is fundamental to us all and contributes to our quality of life on a daily basis. Protecting against ill health reduces the burden of disease and costs to our community. For example, studies have estimated that:

- for every \$1 spent on tobacco cessation programs, the average return is \$1.26.
- for every \$1 invested in food and nutrition education, there is a \$10 return in reduced healthcare costs.
- for every \$1 invested in infrastructure to increase cycling, leads to a \$10-\$25 benefit².

SA Public Health Act

The *South Australian Public Health Act 2011* (the Act) aims to promote public health and reduce the incidence of preventable illness, injury and disability. The Act requires councils or groups of councils to undertake public health planning and prepare Regional Public Health Plans. Refer to Appendix A for an excerpt from the Act about councils' obligations.

Council prepared its first Regional Public Health Plan in 2014 and this document represents our second plan under this Act.

State Public Health Plan

Council plans must also be consistent with the State Government's Public Health Plan (2019-2024) which was prepared in accordance with the requirements of the Act.

About this Document

What is the purpose of this document?

This document outlines the health of the Playford community, key council services and health trends. It identifies directions for Council to focus on over the next 5 years and fulfils Council's obligations under Section 51 of the Act.

The State Government's Public Health Plan acknowledges that "[p]ublic health is about everyone working together to achieve our vision for a healthier South Australian community".³ This document is about how the City of Playford will continue to contribute health and wellbeing in our community.

How was it developed?

This plan was informed by public health data, community feedback received as part of the preparation of Council's new Strategic Plan 2020-2024, and staff input.

How will we monitor progress?

In accordance with the requirements of the Act, Council will provide a report to the Chief Public Health Officer on the progress of our public health directions every two years.

Data Sources

Unless otherwise indicated, statistical data has been sourced from the 2016 Census⁴ or from the Public Health Information Development Unit (PHIDU), June 2020 release⁵.





Sport activity at Angle Vale Community Sport Centre

About Playford

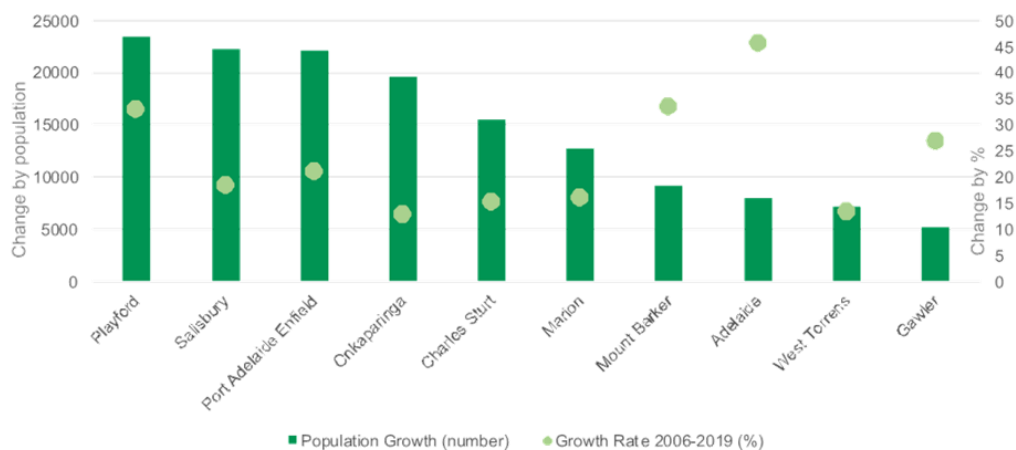


Figure 2: Population Growth Rate (2006-2019) based on ABS

Playford is a comparatively young community

32

median age in Playford compared with 39 years in Greater Adelaide

Playford has a high representation of First Australians

3.5%

of Playford's population are Aboriginal and Torres Strait Islander compared with 1.4% in Greater Adelaide.

Playford population is growing in cultural diversity

12.6%

of the population spoke a language other than English at home in 2016 compared with 7.2% in 2001.

Social Determinants of Health

The social conditions we are born into and live in, as well as personal lifestyle factors and genetic factors influence our ability to realise positive health outcomes.

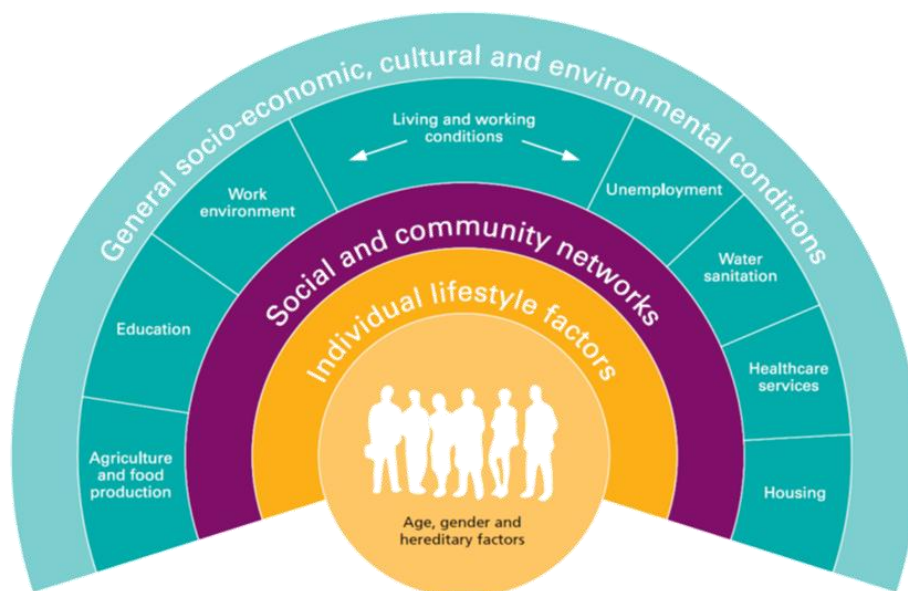


Figure 3: Social Determinants of Health ⁶

Research shows that lower socio-economic status is associated with poorer health outcomes.⁷ The Playford community overall experiences higher levels of disadvantage, although there is a high level of disparity within the population:

- ▶ 36.1% of children in Playford were developmentally vulnerable in one or more of the five development domains compared with 23% in Greater Adelaide. The development domains are physical health and wellbeing; social competence; emotional maturity; language and cognitive skills; communication skills and general knowledge.
- ▶ Full time participation in secondary school education at age 16 is 78.8% in Playford compared with 88% for Greater Adelaide.
- ▶ Almost half (45.3%) of all children under 16 years are living in low income, welfare-dependent families compared to 23% for Greater Adelaide.
- ▶ Median weekly income in Playford is \$1012 compared with \$1261 in Greater Adelaide.
- ▶ 35.2% of low income households in Playford experience mortgage or rental stress compared with 29.2% in Greater Adelaide.

The Playford community experiences poorer health outcomes overall compared with the Greater Adelaide population, with more disadvantaged areas experiencing worse health outcomes. Refer to Appendix B for a list of indicators and comparison against different areas within Playford, Greater Adelaide and South Australia.

Aside from socio-economic status, there are several groups of people who are particularly vulnerable to poorer health outcomes:

- ▶ **People with disability:** People with disability are around seven times more likely to assess their health as being 'poor' or 'fair' than people without disability and are more likely to experience mental health conditions, such as anxiety.⁸ Playford has a high proportion of residents who need assistance with core activities compared with Greater Adelaide (7.7% compared with 5.9%).
- ▶ **People who are LGBTQIA** (lesbian, gay, bisexual, transgender, queer, intersex and asexual): People with diverse sexual orientation, sex or gender identity are more likely to experience poorer mental health and sexual health outcomes as well as higher rates of substance abuse. For example, 32% of people aged over 16 year who are homosexual/bisexual meet the criteria for anxiety disorder compared with only 14% of heterosexual people. It is estimated that up to 11% of people are LGBTQIA.⁹
- ▶ **Aboriginal and Torres Strait Islanders:** Indigenous Australians experience poorer health compared with non-Indigenous Australians and their life expectancy is lower by 10.6 years for males and 9.5 years for females.¹⁰ Playford's Indigenous residents (over 3000 people) are therefore more likely to experience significantly poorer health compared with our non-Indigenous residents.
- ▶ **Culturally and Linguistically Diverse (CALD) communities:** While new migrants tend to experience *better* health than the Australian-born population, which is attributed to the health requirements that need to be met before being granted a visa, migrants from non-English speaking backgrounds and those on temporary visas who do not have access to the public health system experience barriers to accessing health services.¹¹ Additionally, those who arrive as refugees experience relatively poorer health, largely due to physical and psychological trauma experienced prior to their arrival in Australia.¹² Playford welcomes a relatively high proportion of humanitarian arrivals, with 3.6% of our population arriving via this migration stream between 2000 and 2016, compared with 1.4% for Greater Adelaide.



Playford's Public Health Themes

Five public health themes have been identified that broadly encapsulate Council's service provision in contributing to community health and wellbeing.

Connecting with Others

addresses the importance of social connections

Physical Health and Wellbeing

addresses healthy eating, being active and mental wellbeing

Learning and Employment

promotes ongoing engagement in learning and local job creation

Connecting to Green Spaces

encourages community connection to green space and natural spaces

Protecting Community Health

addresses foundational health and safety within the community

In the following sections, each of these themes is explained in further detail and includes public health data, related council services and some key trends.



Connecting with Others

Why is this important?

Social isolation and loneliness is known to impact mental and physical health. Social isolation refers to having minimal contact with others whilst loneliness is a subjective feeling of having lower than desirable levels of social connection. The two do not necessarily co-exist: an individual can have minimal social contact and not feel lonely and vice versa.

Social isolation has been linked to a range of poor health outcomes including mental illness, suicide, high blood pressure and undesirable health behaviours, such as smoking. Research has found that the risk of premature death associated with social isolation and loneliness is similar to the risk of premature death associated with health conditions such as obesity¹³.

Connecting people to community is one of the most effective ways to reduce loneliness and research from the United Kingdom has found that for every £1 spent on successful loneliness intervention a £2-3 cost saving was achieved for the community¹⁴.

Current Situation

The Playford community exhibits positive indicators of community connectedness that help to safeguard against social isolation and loneliness, such as a slightly lower proportion of lone households and comparative levels of access to support in times of crisis.

However, fewer people are engaged in employment or volunteering activities, which reduces opportunities for social interaction and there is a significantly higher proportion of residents who do not feel safe walking in their local area after dark, suggesting a level of disconnect and/or lack of trust of others within local neighbourhoods. There was also a lower acceptance of other cultures, which could reduce the ability of people from CALD backgrounds to form social connections with others in our community.



The unemployment rate in Playford was 12.7% compared to 7.7% in Greater Adelaide (2016)¹⁵.



13.1% of people aged 15 years and over who undertook voluntary work for an organisation or group compared with 21.4% in Greater Adelaide (2016)



Estimated 92.7 per 100 people aged 18 years and over who are able to get support in times of crisis from persons outside the household compared with 93.9 in Greater Adelaide (2014)



Estimated 32.5 per 100 people aged 18 years and over who felt safe walking alone in the local area after dark, compared with 51.3 in Greater Adelaide (2014)



Estimated 7.3 per 100 people aged 18 years and over disagree with acceptance of other cultures compared with 4.6 in Greater Adelaide (2014)



In 2016 24.5% of Playford households were lone households compared to 26.2% in Greater Adelaide.

What services does Council provide?

The City of Playford provides a number of different opportunities for people in our community to connect with others in a range of ways. Some examples are provided below:

Council service	Program examples
Libraries	School holiday programs (creative, learning, play-focused) Digital literacy programs Job readiness programs
Community Centres	Northern Sound System (youth and music focussed) Grenville Community Hub (55+ year old, health and wellbeing focussed) Elizabeth Rise Community Centre (all ages, diverse programs) The Precinct @ Coventry (home to the Food Coop, Op Shop, Men's Shed and community garden and learning centre)
Community Events	Christmas Carols Australia Day ANZAC Day Annual Aboriginal Art Exhibition Australia Day Awards
Social Groups	Friends groups for people with disability and culturally and linguistically diverse people Social groups for men Walking and fitness groups Rural programs for older people
Volunteering	Council has around 580 volunteers who assist in many different areas including community transport, graffiti removal and greening activities to name a few. Council's friendly visiting program has volunteers visiting people in their homes to offer friendship and support.

Gabriel Akon (aka DyspOra) is one of the most influential hip hop artists in South Australia who is passionate about connecting to people through the power of music.

"Northern Sound System...has a strong community culture armed with the resources to help to continue providing for young people."



Trends

Older and younger demographics experience higher levels of loneliness. A 2018 Relationships Australia survey found that 15-19 year olds and 75+ year olds experienced the highest rates of loneliness.¹⁶

People who experience disability are at greater risk of social isolation. People who experience disability report difficulty in developing social connections and high rates of isolation and loneliness. Social and attitudinal barriers are found to be just as limiting as physical barriers in being able to fully participate in community life.¹⁷

Playford is home to a significant number of people who are living with disability. In 2017, 10.8% of people aged 16-64 years received disability support compared with 6.3% for Greater Adelaide.

Difficulty in getting around restricts access to activities that provide for social connection.

Lack of transport can reduce access to work, education and social activities as well as the ability of people to take part in other activities that increase social connection.

Ten percent of households in Playford do not have a vehicle compared with 8% in Greater Adelaide. However, there is a lot of variation throughout the council area with 19.3% of households in Elizabeth/Smithfield-Elizabeth North not having access to private transport compared to 1.5% of households in One Tree Hill.¹⁸

Relevant Council Plans



Disability, Access and Inclusion Plan (2020)



Family fun at Council community event.

Physical Health and Wellbeing

Why is this important?

Physical and mental health and wellbeing is the product of many factors and is influenced by the Social Determinants of Health. Poor diet and lack of exercise are contributors to chronic diseases such as cardiovascular disease and diabetes¹⁹ and smoking is the leading preventable cause of death and disease in Australia with two out of three deaths of current smokers being linked to smoking.²⁰

Good mental health allows people to deal with normal life stresses, while poor mental health can lead to social isolation, unemployment, poverty and homelessness.²¹

Long term effects of excess alcohol consumption can result in mental health issues (including increased risk of suicide), increased risk of diabetes, weight gain as well as increased incidence of heart and liver problems, and brain related conditions such as stroke.²²

Current Situation

Playford residents experience higher rates of obesity, smoking and mental health issues compared with Greater Adelaide. However, alcohol consumption is a notable exception, with Playford's consumption levels being lower than the Greater Adelaide population.

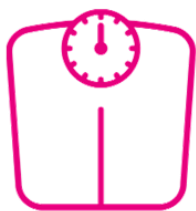
The following statistics apply to adults aged 18 years and over in Playford.



Estimated 78.1 per 100 people undertook low levels/no exercise in the previous week compared with 67.8 for Greater Adelaide (2014-18)



Estimated 21.6 per 100 people are smokers compared with 14.3 for Greater Adelaide (2017-18)



Estimated 47.5 per 100 people are obese compared with 31.6 for Greater Adelaide (2017-18)

Estimated 12.8 per 100 people consumed more than two standard alcoholic drinks per day on average compared with 14.0 for Greater Adelaide (2017/18)



An estimated 20.4 per 100 people aged 18 years or over who experience high or very high psychological distress compared with 14 for Greater Adelaide (2017-18)

What services does Council provide?

The City of Playford provides various health promotion services and supports. Some examples are listed below:

- ▶ Improvements to parks and walking and cycling networks to encourage active lifestyles
- ▶ Support for community walking groups
- ▶ Investment in sports infrastructure and support for 81 local sporting clubs
- ▶ Operator of two Food Co-ops that provide low cost food and healthy meal packs
- ▶ Healthy eating programs such as Community Foodies, Cooking with Friends, and Kids in the Kitchen
- ▶ Mental health services such as mindfulness training, various community education forums and the annual Carnival in the North event which creates community awareness about mental illness
- ▶ Member of the Suicide Prevention Network that works to reduce the stigma associated with suicide and to increase knowledge about where to get help
- ▶ Membership of the Northern Local Drug Action Team which delivers awareness programs to young people
- ▶ Provision of alcohol-free and smoke-free Council community events
- ▶ Working with developers to create liveable neighbourhoods that support healthy lifestyles

Community Foodies is about training community members in the preparation of healthy meals so they can educate others in our community.

Volunteer Joanne Ladham's motivation for becoming a Community Foodie is because "I want to be a good influence to my children and the community when it comes to living a healthy lifestyle".



Trends

- ▶ **In Australia, walking for exercise is the most popular recreation activity** for 19% of people aged 15 years and over. 'Fitness/gym' the next most popular activity for 17% of people showing the popularity of informal activities.²³
- ▶ **Australians are smoking less.** In 1991 24% of people aged 14 and over smoked daily with today's rate of 13% being one of the lowest in the world.²⁴ Playford still has a high rate of smoking at 21.6% compared with 14.3% in Greater Adelaide.
- ▶ **Australians are experiencing increasing levels of stress** with 4.9 million Australians experiencing stress due to factors such as lack of sleep, work pressures, social media, trying to juggle too many things and housing affordability.²⁵
- ▶ **Australians are becoming more sedentary.** 34% of the population reported sedentary behaviour in 2004-2005, which increased to 41% in 2011-12. There is a general trend for decreased sedentary behaviour as the education attainment increases.²⁶
- ▶ **Australians are spending more of household income on meals out and fast foods,** which increased from 25% of total household food expenditure in 1988-89 to 34% in 2015-16.²⁷
- ▶ **Australians consistently do not eat enough fruit and vegetables.** Between 2007-08 and 2017-18 the proportion of Australians not meeting fruit and vegetable consumption guidelines remained consistent with around 49-52% of people not meeting the fruit guidelines and 93-94% not meeting the vegetable guidelines.²⁸ In Playford only 42.8% of the adult population met the daily requirement for fruit consumption (2 serves a day) compared with 49% for Greater Adelaide.

Relevant Council plans



Cycling and Walking Strategy (2014)



Open Space Strategy and Open Space Guidelines (2018)



Sportsground Directions Strategy (2014)



Children participating in sport activities at Secombe Reserve

Learning and Employment

Why is this important?

Research consistently shows that education and employment status has a significant impact on health. Education enables people to secure stable employment, attain higher incomes and secure adequate housing. An individual's education level impacts their health but also their dependent children's health.²⁹

Unemployment reduces income, increases the risk of social isolation and increases stress and unhealthy behaviours.³⁰ Youth unemployment rates are generally higher, which has become more pronounced in the years since the Global Financial Crisis.³¹

Current Situation



14.8% of residents are unemployed compared with 6.2% for Greater Adelaide (March 2020)



16.1% of 15-24 year olds are not participating in employment or education, compared with 9.1% for Greater Adelaide (2016).



In 2016, 29.3% of the City of Playford's resident workers were employed locally.

0.72

is the jobs-to-residents ratio, meaning that there are fewer jobs than resident workers (2018-19)³²

COVID-19 IMPACT

As a result of COVID-19, modelling identified a loss of **1721** local Playford jobs, excluding Job Keeper recipients (at May 2020). The industries most affected were:

- ▶ Retail Trade (-597 local jobs)
- ▶ Accommodation and Food Services (-431 local jobs)
- ▶ Education and Training (-311 local jobs)³³

POST-SCHOOL QUALIFICATION

Residents in Playford have lower levels of post-school qualification compared with Greater Adelaide but have experienced an increase in education attainment in line with the broader trend. In 2016:

- ▶ 6.3% of Playford residents had a Bachelor Degree compared with 3.2% in 2001
- ▶ 23.9% of Playford residents had a vocational qualification compared with 15.2% in 2001
- ▶ 52.8% of Playford residents had no qualification compared with 69% in 2001

What services does Council provide?

The City of Playford has a strong focus on economic development, business support and skill development to help grow local job opportunities and connect people to those jobs. Examples of Council's economic and employment-related services include (but are not limited to):

- ▶ Provision of business support services through the Stretton Centre including start-up and entrepreneurial business support across a range of industries
- ▶ Administration of the Virginia Horticultural Centre and membership of the Northern Adelaide Plains Food Cluster which support the growth of the horticultural and food sector
- ▶ Working with State Government, key stakeholders and utilising Council's land holdings to further develop the Lyell McEwin Health Precinct, Elizabeth Regional Centre and Greater Edinburgh Parks as key employment hubs within the council
- ▶ Provision of council volunteering opportunities that help our community to build job-ready skills eg in libraries, community transport and community centres
- ▶ Provision of IT training and resume and cover letter workshops at our libraries
- ▶ Engagement of young people in training and skills development within Creative Industries
- ▶ Organising the annual Positive Futures Expo which showcases training and employment opportunities for people with disability
- ▶ Employment of a 'Pathways to Employment' officer who connects job seekers with council work opportunities and traineeships
- ▶ Connection of Aboriginal people to services for employment, health, housing and education through the multi-agency Marni Waiendi Centre
- ▶ Early intervention program for 10 year olds that builds life skills and supports positive educational outcomes through extra-curricular activities.

The Flinders University Foundations studies program is being delivered from Council's Stretton Centre from 2020, reducing the barrier of distance for aspiring university students in the north. When northern suburbs resident, Kellie Deng, completed the course in 2012 it involved a two hour bus journey to get to classes. **"University opens new doors for you. I'm glad others living in northern Adelaide won't have to experience the long bus trek to complete their foundation studies like I did".**



Trends

- ▶ **The pattern of employment in Greater Adelaide is changing.** Services; information and communications technology; and retail and commercial sectors are replacing manufacturing as key economic drivers.³⁴
- ▶ **The manufacturing sector, which has been a key employer for Playford residents is declining.** In 2016 11.5% of people were employed in manufacturing compared with 21.9% in 2006. By comparison, Greater Adelaide saw a decrease from 12.8% to 7.6% during the same period.
- ▶ **The health and social assistance sector is a key growth sector** due to Australia's ageing population. This is similarly reflected in Playford where the Health Care and Social Assistance sector is the largest employer providing 6104 local jobs in 2018/19.³⁵

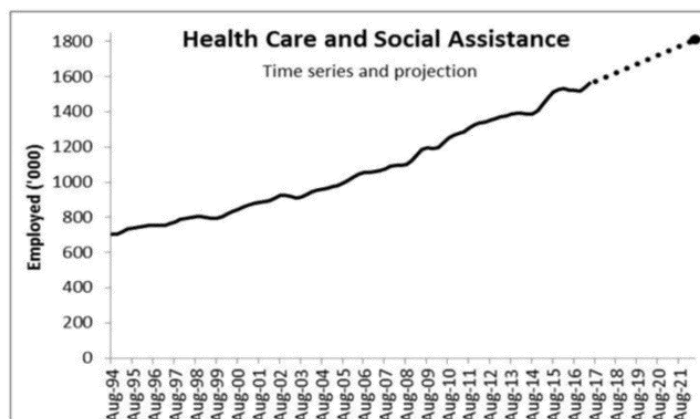


Figure 4: Health Care and Social Assistance³⁶

- ▶ **It is estimated that around 15% of Australian workers are underemployed.** That is, they would like to work more than they are.³⁷
- ▶ **Part-time, casual, contract and gig-based employment has seen rapid growth** and is now the norm for over 50% of Australian workers and particularly for young workers.³⁸ In Playford, 51.7% of residents who are employed are full time and 33.7% are part time. However, the data does not reveal the type of work that is being undertaken (contract, gig-based etc).



Creating music at the Northern Sound System

Connecting to Green Spaces

Why is this important ?

Connection to green environments plays an important role in health and wellbeing in a range of ways, such as:

- ▶ Promoting physical health
- ▶ Reducing stress and promoting positive mental health
- ▶ Contributing to childhood development
- ▶ Fostering social interaction
- ▶ Aiding in healing and patient recovery

Additionally, green spaces help to purify the air, cool urban environments and are a natural noise buffer, which all make neighbourhoods healthier and more pleasant to live in.³⁹

Residents with larger neighbourhood parks within 1600m engage in 150 minutes more recreational walking per week than those with smaller parks.



Walkers exercising in urban parks report greater happiness and lower anger and depression scores.



Adults with a wide range of green spaces around their home report 37% lower hospitalisation rates and 16% lower self-report rates of heart disease or stroke.

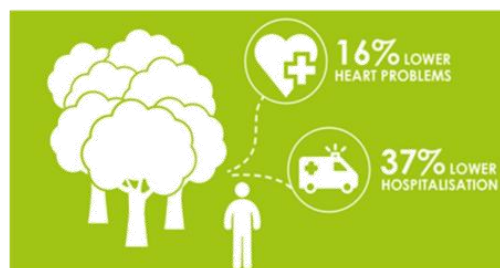


Figure 5: Benefits of Open Space⁴⁰

Current Situation

Playford has a good provision of open space that enables people to connect with green or natural environments. However, infrastructure in many of our open spaces is ageing and our tree canopy cover falls short of State Government targets.

- ▶ Playford has over 1000 hectares of open space owned by Council, with around 660 hectares suitable for public recreation purposes. Additionally, Playford is home to the State owned Para Wirra Conservation Park.
- ▶ Council's annual Resident Satisfaction Survey consistently finds that 'Parks, Reserves and Playgrounds' are amongst our most visited facilities.
- ▶ Council's tree canopy cover is around 20-25%, which is below the State Government's target of 30% for residential areas. Newer residential areas generally have less canopy cover than established areas, at around 10-16% due to smaller block sizes and smaller verge areas.⁴¹
- ▶ Council distributes 12,000 native plants to our community annually as part of programs such as '10 plants for \$10' or to support community projects such as school gardens.

What services does Council provide?

Council invests in managing its green assets and connecting our community to natural environments in a number of ways, such as (but not limited to):

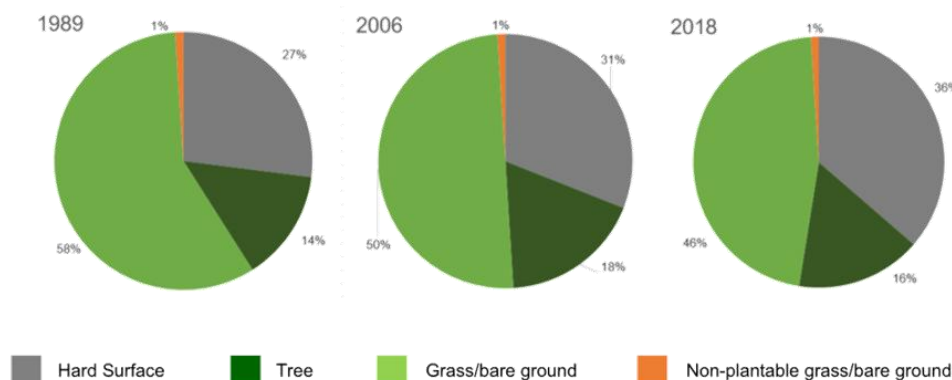
- ▶ Allocating \$9.2M annually to the upkeep of parks and reserves (2019/20 financial year)
- ▶ Allocating \$4.5M annually to tree services for pruning, watering, planting and removal of trees (2019/20 financial year)
- ▶ Undertaking a program of park upgrades, for example between 2016 and 2020 the Secombe Street Reserve, Spruance Road Reserve, Webster Street Reserve and Fremont Park have all undergone significant upgrades
- ▶ Working in partnerships with the Playford Greening and Landcare Group, Natural Resource Management and Trees for Life to protect and enhance local biodiversity
- ▶ Working with a large volunteer base which supports Council's nursery, seed bank and seed orchard and undertakes planting programs
- ▶ Working with developers to provide public parks and establish street trees within new residential subdivisions.

Bill has been Council's revegetation officer for 22 years and is passionate about sustainable environments.
"I believe we are unique among Adelaide councils in using volunteers via the Playford Greening and Landcare community group to provide species for revegetation across the council districts, including in schools and on rural properties".



Trends

- **Children are spending less time playing outside.** Research by Planet Ark found a significant decline in outdoor play in just one generation with 73% of survey respondents stating they played outdoors more often than indoors when they were children, compared with only 13% of their children. Research has found that children who play outside every day have better motor coordination and increased ability to concentrate.⁴²
- **Reducing rainfall is placing plant species under threat.** As a result of climate change, a 7.4% decline in annual rainfall is predicted by 2050 which reduces the ability for some plant species to survive.⁴³
- **There was a 2% decrease in tree canopy cover between 2006 and 2018 in Playford's urban areas and a 5% increase in hard surface.**⁴⁴



Relevant Council plans



Northern Adelaide Climate Change Adaptation Plan (2017)



Open Space Strategy (2018)



Draft Biodiversity Plan (2020)





Playford volunteers during replanting campaigns

Protecting Community Health

Why is this important ?

The State Government's Public Health Plan acknowledges how "State and Local government work together to maintain the infrastructure and systems that protect the community against public and environmental health risks".⁴⁵

Preventative health measures are associated with economic, social and environmental cost savings: For example, the indirect costs following natural disasters in Australia (e.g. impacts to education, employment, community cohesion, health and wellbeing) cost more than the direct costs such as clean up, business disruption and rebuilding infrastructure.⁴⁶ Similarly, another study found that for every \$1 invested in last resort beds for people sleeping rough, \$2.70 worth of benefit is generated for the community (over a 20 year period).⁴⁷

Current Situation

Playford has experienced flood and fire events, including the most recent Gawler River flood event in 2016 which affected between 1000 and 1500 hectares of crops⁴⁸ and the 2015 Sampson Flat Bushfire which affected 12,548 hectares of land and injured 134 people⁴⁹.



95.4% of Playford children aged 5 years were fully immunised compared with 94.4% in Greater Adelaide (2018)

\$1M

Is Council's clean-up cost each year for removing illegally dumped rubbish.



There are approximately 990 dwellings in Angle Vale and 300 in Virginia that are not connected to mains sewer (2016)

The flatness of much of the land in Playford means that managing stormwater is integral in planning for residential expansion within our urban growth areas



Kate is one of Council's Environmental Health Officers. Kate's role involves protecting public health and assisting businesses to respond to COVID-19 safety protocols.

"Businesses have, by and large, fully embraced safety and are completely on board with keeping the Playford community safe".



What Services Does Council Provide?

Council provides a wide range of services that seek to protect our community's health, including (but not limited to):

- ▶ Emergency Management, such as supporting agencies and our community in dealing with floods and bushfires as well as the COVID-19 pandemic
- ▶ Fire prevention, such as slashing of grass and requiring private property owners to remove rubbish and long grass that pose a fire risk
- ▶ Provision of immunisation services to local businesses, schools, new arrivals and children
- ▶ Inspecting and working with businesses to ensure health and safety of food premises
- ▶ Stormwater management which includes working with developers to identify stormwater infrastructure requirements, maintaining Council's wetlands and planning for city-wide stormwater management solutions
- ▶ Employment of a 'Rapid Response' team which deals with situations that pose an immediate danger, such as sharps in public spaces and fallen trees across roads
- ▶ Kerbside waste and recycling service undertaken by Northern Adelaide Waste Management Authority (NAWMA), as well as responding to illegal dumping
- ▶ Addressing hoarding and squalor cases in conjunction with health services
- ▶ Animal management including dealing with roaming dogs and dog attacks
- ▶ Participation in networks with other agencies including the Community Safety Committee (chaired by SAPOL) and Northern Homelessness and Violence Against Women Collaboration (chaired by Housing SA).



Trends

The warming climate poses an increased risk to public health.

- ▶ Bushfire risk is likely to increase. The general fire weather danger in Adelaide is projected to increase by 2030 by 6% or 13% under intermediate or high emissions pathways respectively.⁵⁰
- ▶ People will need to cope with more extreme heat events. By 2050 the number of days over 35 degrees in Adelaide is projected to increase from 17 per year to 23 or 27 per year under intermediate or high emissions pathways respectively.⁵¹ People who do not have access to air conditioning, who are very young or very old, people with disability, those who work outdoors and those with existing health problems are most vulnerable during these events.⁵²

Australia has seen a marked improvement in the percentage of immunisation. The national average for immunisations of 5 year olds was 94.67% as at 2018, up from 74.4% in 2005.⁵³ Playford's immunisation rates exceed the national average.

Waste generation is increasing but municipal waste generation is decreasing. Over the period 2006–07 to 2014–15, total waste generation in Australia increased by 11% from 57 megatonnes to 64 megatonnes. Analysis indicates that less municipal solid waste per capita is being generated, while more commercial and industrial waste, and construction and demolition waste is being generated. The decline in municipal solid waste is linked to the decline in printed paper and glass packaging and the expansion of recycling systems.⁵⁴

Homelessness is on the rise. People who are homeless experience significantly higher rates of death, disability and chronic illness than the general population.⁵⁵ The ABS revealed a 4.6% increase in homelessness between the 2011 and 2016 Censuses. People living in severely crowded dwellings was the greatest contributor to the increase, with young people aged between 20 and 30 years making up a quarter of all homeless people. This increase is reflected in the ABS's estimated homeless numbers for Playford, which rose from 341 in 2011 to 404 in 2016.⁵⁶ Moreover, domestic and family violence is one of the leading causes of homelessness.⁵⁷

Relevant Council plans:



Draft City Wide Stormwater Management Plans (2020)



City of Playford Community Emergency Management Plan (2019)

Playford Public Health Directions

The following table identifies Council's Public Health Directions for the coming five years.

The public health directions have been grouped under the following Community Themes that were identified during an extensive community consultation process in July and August 2020 as part of the preparation of Council's new Strategic Plan:



Improving safety and accessibility



Lifting city appearance



Connecting with our community and each other



Supporting local employment opportunities

The Public Health Directions are also aligned with the Public Health Themes identified in this report and the below priorities identified in the State's Public Health Plan:



Playford Public Health Plan Directions	Playford Public Health Themes					SA Public Health Plan Priorities				Lead Team	Resource Needs
	Connecting with Others	Physical Health and Wellbeing	Learning and Employment	Connecting to Green Spaces	Protecting Community Health	Promote	Protect	Prevent	Progress		



Playford Strategic Plan Community Theme 1: Improving Safety and Accessibility

1.	What: Finalise and endorse the city-wide stormwater management plans and prioritise projects for delivery. Why: Provides for flood mitigation and drainage; helps to protect property; reduces health risks associated with stagnant water.									City & Corporate Planning	New
2.	What: Improve public lighting and way-finding signage to community destinations e.g. at transport and retail nodes, key sport/recreation areas, key pedestrian/cycling links. Why: Helps the community to feel safe and encourages walking and cycling; encourages activation of community facilities such as parks.									City & Corporate Planning / Development Services	New
3.	What: Advocate to SA Water for sewerage of existing properties in Virginia and Angle Vale and timely connection of new urban areas to the mains system. Why: This is an essential service for areas that are becoming more urbanised and to encourage new commercial development and jobs.									Executive Strategic Advisor / Development Services	Existing
4.	What: Advocate to Department of Infrastructure and Transport for appropriate public transport services, especially: - Frequent bus services - Improved bus routes across suburbs (i.e. east-west) - Timely provision of public transport services (or improved services) within new and urban areas. Why: This is an essential service that allows people to access education, employment, medical and social services; acknowledges that in some of our suburbs there are up to 19% of households without a private vehicle.									City and Corporate Planning	Existing

Playford Public Health Plan Directions		Playford Public Health Themes					SA Public Health Plan Priorities				Lead Team	Resource Needs
		Connecting with Others	Physical Health and Wellbeing	Learning and Employment	Connecting to Green Spaces	Protecting Community Health	Promote	Protect	Prevent	Progress		
5.	What: Promote the establishment and improvement of cycling and walking infrastructure in accordance with Council's Cycling and Walking Strategy as part of Council-led projects, State-led projects and new urban developments. Why: To gradually build up a network of walking and cycling paths that will encourage non-car based travel and healthier lifestyles.	•	•		•						City and Corporate Planning / Development Services	New
6.	What: Promote Council libraries and community centres as places of refuge during heat events, especially to our vulnerable residents. Why: To ensure that our community has free, safe and comfortable respite options during extreme heat events.					•		•			Libraries, Civic Venues and Stretton / Organisational Development	Existing



Playford Strategic Plan Community Theme 2: Lifting City Appearance

7.	What: Increase the number of parks and reserves that are irrigated. Why: Irrigation is a key element in encouraging people to use our open spaces and connect with others; irrigated spaces help to cool urban environments and improve city appearance.	•	•		•		•				City & Corporate Planning	New
8.	What: Increase tree canopy coverage across the City, with a focus on street trees and open spaces. Why: Increasing tree canopy helps to cool urban spaces; provide habitat, provides shaded places for people to walk or recreate; improves appearance of neighbourhoods.		•		•			•			Health, Environment & Regulatory Services / City Operations	New
9.	What: Upgrade parks in accordance with the Open Space Strategy, Open Space Guidelines and Asset Management Plan, with a focus on improving local and neighbourhood parks. Why: To facilitate improved access to green spaces within walking distance to households and to encourage physical activity and social connections. This is particularly important for the development of young children and for older people to keep active and engaged.	•	•		•		•				City & Corporate Planning / Asset Management	New

Playford Public Health Plan Directions		Playford Public Health Themes					SA Public Health Plan Priorities				Lead Team	Resource Needs
		Connecting with Others	Physical Health and Wellbeing	Learning and Employment	Connecting to Green Spaces	Protecting Community Health	Promote	Protect	Prevent	Progress		
10.	What: Encourage community involvement in improving city appearance. Why: Promotes community pride; can encourage social connections and encourage people to use public spaces (such as parks) more.	•			•		•	•		•	Community Engagement & Experience	New



Playford Strategic Plan Community Theme 3: Connecting With Our Community and Each Other

11.	What: Inform and engage with the community in multiple ways including print, social media and face-to-face and through various avenues including householder mail-outs, events, attendance at community meetings and via external service providers. Why: Helps the community know what services are available and how to have their say about Council business and proposed changes.	•					•		•		Community Engagement & Experience	Existing
12.	What: Continue to deliver/promote local programs that facilitate social connections and healthy lifestyles (with a focus on people with disability, young people and older people who are at a higher risk of social isolation). Why: Provides a way to reduce risk of social isolation; contributes to overall wellbeing; encourages healthier lifestyles.	•	•				•		•		Community Services	Existing
13.	What: Promote Council's open spaces through community events, fitness programs (e.g. walking groups) and media platforms. Why: Connects people with our parks; encourages physical activity; provides opportunity for social connection.	•	•		•		•		•		Community Services / Community Engagement & Experience	Existing
14.	What: Manage Council's community gardens and promote other community gardens run by external parties within Playford. Why: Community gardens and edible landscapes promote exercise, social connections and learning about food.	•	•		•						Community Services / Community Engagement & Experience	Existing

Playford Public Health Plan Directions		Playford Public Health Themes					SA Public Health Plan Priorities				Lead Team	Resource Needs
		Connecting with Others	Physical Health and Wellbeing	Learning and Employment	Connecting to Green Spaces	Protecting Community Health	Promote	Protect	Prevent	Progress		
15.	What: Improve networks with other service providers in Playford to share information about health, wellbeing and employment services and identify partnership opportunities and service gaps. Why: Helps service providers to work together and reduce service duplication; enables our community to be directed to other services as required.	•	•	•			•			•	Community Services	Existing
16.	What: Provide Council communications in 'Easy Read' formats, audio options and as translations into different languages. Why: Allows people with disability, low levels of literacy or who have English as a Second Language to engage with Council services.	•					•				Community Engagement & Experience	New
17.	What: Deliver staff awareness training to better understand the needs of our Aboriginal, multicultural, disability and LGBTQIA community members. Why: To ensure Council's services are welcoming and accessible for everyone; to encourage participation in community programs by our most vulnerable community members.	•					•		•		Organisational Development	New
18.	What: Prepare a roadmap/strategy to identify how Council can improve services to better meet the needs of our Aboriginal and Torres Strait Islander and CALD communities. Why: Ensure Council's services are welcoming and accessible for people from Aboriginal and Torres Strait Islander and CALD backgrounds.	•					•		•	•	Community Services	New
19.	What: Consider ways to reduce barriers to participation (i.e. cost, transport and literacy) as part of Council service/program planning. Why: We know that these are key barriers that prevent participation in our programs.	•	•	•			•		•	•	Community Services	Existing

Playford Public Health Plan Directions		Playford Public Health Themes					SA Public Health Plan Priorities				Lead Team	Resource Needs
		Connecting with Others	Physical Health and Wellbeing	Learning and Employment	Connecting to Green Spaces	Protecting Community Health	Promote	Protect	Prevent	Progress		
20.	What: Advocate to SA Health for access to appropriate local mental health services. Why: Playford residents identify as having higher than average psychological stress which can impact relationships, employment and overall health and wellbeing.		•			•		•	•	•	Executive Strategic Advisor / Community Services	Existing
21.	What: Advocate to SA Health and other non-government agencies for mental health supports for people dealing with hoarding and squalor issues. Why: Council staff regularly address health and environmental issues associated with hoarding and squalor but the mental health elements need to be better supported to help people break the cycle.		•			•		•	•	•	Executive Strategic Advisor / Health, Environment & Regulatory Services	Existing
22.	What: Partner with health services to provide outreach/mobile health screenings. Why: Helps to overcome barriers for our local residents to access these important health services.		•			•			•	•	Community Services	Existing
23.	What: Provide opportunity for local residents to assist with planting days in key reserves and landscape corridors and learn about the value of our local biodiversity, flora and fauna. Why: Connects people with local areas of biodiversity; promotes social connections and physical activity.	•	•		•		•			•	Health, Environment & Regulatory Services	Existing
24.	What: Continue membership and participation on the Northern Homelessness and Violence Against Women Collaboration (chaired by Housing SA)". Why: To contribute to awareness, advocacy, information sharing and coordination with respect to homelessness and violence against women in our community.	•					•				Community Services	Existing

Playford Public Health Plan Directions	Playford Public Health Themes					SA Public Health Plan Priorities				Lead Team	Resource Needs
	Connecting with Others	Physical Health and Wellbeing	Learning and Employment	Connecting to Green Spaces	Protecting Community Health	Promote	Protect	Prevent	Progress		



Playford Strategic Plan Community Theme 4: Supporting Local Employment Options

25.	What: Continue to look for opportunities to encourage economic development through rezoning and policy amendments to Council's Development Plan (to be transitioned into the Planning and Design Code). Why: Appropriate zoning and policies can help promote economic development and job creation.			•		•				City & Corporate Planning / Development Services	Existing
26.	What: Council to work with government and private partners to develop key employment precincts including the Lyell McEwin Health Precinct, Elizabeth Regional Centre, Defence Precinct, Greater Edinburgh Parks and our horticultural areas. Why: These locations are key local employment hubs and it is important that Council supports opportunities to grow local jobs.			•		•			•	Executive Strategic Advisor / City & Corporate Planning	New
27.	What: Increase opportunities for work experience, traineeships and volunteer placements at the City of Playford. Why: Council operations cover a wide range of industries and can provide opportunities for our residents to gain employment-related experience; volunteering provides opportunities for social connections.	•		•		•			•	Organisational Development / Community Services	Existing
28.	What: Provide support for Council volunteers and participants in Council programs to recognise the skills and experience they have gained. Why: Ensure that people are equipped to understand how their volunteering and/or participation in Council programs can be translated into attributes that will help them find paid employment.			•		•				Community Services	Existing

Playford Public Health Plan Directions		Playford Public Health Themes					SA Public Health Plan Priorities				Lead Team	Resource Needs
		Connecting with Others	Physical Health and Wellbeing	Learning and Employment	Connecting to Green Spaces	Protecting Community Health	Promote	Protect	Prevent	Progress		
29.	What: Continue to support Council programs that connect children and their families and young people to activities that provide positive personal development and wellbeing outcomes, e.g. Playford 10 and Creative Industries programs. Why: These types of programs help young people stay engaged with learning especially during key transitions from primary school to high school, and from high school to employment or further learning.	●	●	●			●				Community Services / Playford 10	Existing
30.	What: Create an education hub at The Stretton Centre that connects our community with education providers (including universities). Why: Helps to overcome barriers for our local residents to access a range of education options.			●			●			●	Libraries, Civic Venues and Stretton	Existing

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Appendix A: Section 51 of the SA Public Health Act 2011

7.8.2020—South Australian Public Health Act 2011

Public health plans—Part 4

State public health plan—Division 1

- (ii) correcting an error; or
 - (e) in any circumstances prescribed by the regulations.
- (9) The State Public Health Plan, or an amendment to the State Public Health Plan, has no force or effect until published by the Minister in accordance with the regulations.
- (10) The Minister must ensure that copies of the State Public Health Plan are reasonably available for inspection (without charge) and purchase by the public at a place or places determined by the Minister.
- (11) The State Public Health Plan is an expression of policy and does not in itself affect rights or liabilities (whether of a substantive, procedural or other nature).
- (12) A failure of the Minister to comply with a requirement of this section cannot be taken to affect the validity of the State Public Health Plan, or any other plan or instrument under this Act.

Division 2—Regional public health plans**51—Regional public health plans**

- (1) A council or, if the Minister so determines or approves, a group of councils, must prepare and maintain a plan for the purposes of the operations of the council or councils under this Act (a *regional public health plan*).
- (2) A regional public health plan must be in a form determined or approved by the Minister.
- (3) If a group of councils are to prepare and maintain a regional public health plan, a reference in this Part to a council is to be taken to be a reference to the group of councils.
- (4) Notwithstanding that a group of councils are to prepare and maintain a regional public health plan, any council within the group may also prepare its own plan that relates to 1 or more matters that are to apply specifically within its area (and then this Part will apply accordingly).
- (5) A plan should be consistent with the State Public Health Plan.
- (6) The Minister may, from time to time, prepare or adopt guidelines to assist councils in the preparation of regional public health plans.
- (7) The Minister should take reasonable steps to consult with SAPHC and the LGA in the preparation of any guidelines, or before adopting any guidelines, under subsection (6).
- (8) A regional public health plan must—
 - (a) comprehensively assess the state of public health in the region; and
 - (b) identify existing and potential public health risks and provide for strategies for addressing and eliminating or reducing those risks; and
 - (c) identify opportunities and outline strategies for promoting public health in the region; and
 - (d) address any public health issues specified by the Minister following consultation with SAPHC and the LGA; and
 - (e) include information as to—

South Australian Public Health Act 2011—7.8.2020

Part 4—Public health plans

Division 2—Regional public health plans

- (i) the state and condition of public health within the relevant region, and related trends; and
 - (ii) environmental, social, economic and practical considerations relating to public health within the relevant region; and
 - (iii) other prescribed matters; and
 - (f) include such other information or material contemplated by this Act or required by the regulations.
- (9) In addition, a plan must—
 - (a) include information about issues identified in any plan, policy or strategy specified by the Minister or SAPHC; and
 - (b) address, and be consistent with, any intergovernmental agreement specified by the Minister.
- (10) Subject to subsection (11), a council may amend a regional public health plan at any time.
- (11) A council must, in relation to any proposal to create or amend a regional public health plan—
 - (a) prepare a draft of the proposal; and
 - (b) when the draft plan is completed, a council must—
 - (i) give a copy of it to—
 - (A) the Minister; and
 - (B) any incorporated hospital established under the *Health Care Act 2008* that operates a facility within the region; and
 - (C) any relevant public health partner authority under subsection (23); and
 - (D) any other body or group prescribed by the regulations; and
 - (ii) take steps to consult with the public.
- (12) The Minister may require that a council consult with the Minister, or any other person or body specified by the Minister, before a council releases a draft plan under subsection (11).
- (13) Before bringing a regional public health plan into operation, a council must submit the plan to the Chief Public Health Officer for consultation.
- (14) The Chief Public Health Officer may refer the plan to SAPHC or any other body determined by the Chief Public Health Officer for further consultation.
- (15) A council must take into account any comments made by the Chief Public Health Officer, SAPHC, and any other body within the ambit of a determination under subsection (14), at the conclusion of the consultation processes envisaged by subsections (13) and (14).
- (16) A council may then adopt a plan or amend a plan with or without alteration.

7.8.2020—South Australian Public Health Act 2011

Public health plans—Part 4

Regional public health plans—Division 2

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- (17) A council may undertake the processes set out in the preceding subsections in conjunction with the preparation and adoption of its strategic management plans under section 122 of the *Local Government Act 1999* (and may, if the council thinks fit, incorporate a regional public health plan into its strategic management plans under that Act).
 - (18) A regional public health plan may, by agreement with the public health partner authority, provide for a public health partner authority to take responsibility for undertaking any strategy, or for attaining any priority or goal, under the plan.
 - (19) A regional public health plan must be reviewed at least once in every 5 years.
 - (20) A council must, in preparing and reviewing its regional public health plan and insofar as is reasonably practicable, give due consideration to the plans of other councils insofar as this may be relevant to issues or activities under its plan.
 - (21) A council or council subsidiary must, when performing functions or exercising powers under this or any other Act, insofar as may be relevant and reasonable, have regard to the State Public Health Plan, any regional public health plan that applies within the relevant area and any other requirement of the Minister, and in particular must give consideration to the question whether it should implement changes to the manner in which, or the means by which, it performs a function or exercises a power or undertakes any other activity that has been identified in the State Public Health Plan as requiring change.
 - (22) A public health partner authority must, when performing a function that is relevant to the State Public Health Plan or a regional public health plan, insofar as is relevant and reasonable, have regard to the provision of the plans.
 - (23) For the purposes of this section—
 - (a) the regulations may provide for an entity to be a public health partner authority for the purposes of this section; and
 - (b) the Minister may, after consultation with the relevant entity, by notice in the Gazette, declare an entity to be a public health partner authority for the purposes of this section (and may, after consultation with the entity, revoke any such declaration by notice in the Gazette).

52—Reporting on regional public health plans

- (1) A council responsible for a regional public health plan must, on a 2 yearly basis, prepare a report that contains a comprehensive assessment of the extent to which, during the reporting period, the council has succeeded in implementing its regional public health plan to the Chief Public Health Officer.
- (2) In a year in which a report is required (a **reporting year**), the report must be provided to the Chief Public Health Officer on or before 30 September in the reporting year.
- (3) The report must relate to a reporting period of 2 years ending on 30 June in the reporting year.
- (4) The Chief Public Health Officer may, from time to time, issue guidelines to assist in the preparation of reports on regional public health plans by councils.
- (5) The Chief Public Health Officer must provide a copy of each report provided under this section to the Minister by 30 October in each reporting year.

Appendix B: Community Health Indicators

Excerpt from Public Health Information Development Unit (2019) *Population Health Profile: City of Playford*

Table 1: Selected indicators of population health and its determinants, the City of Playford compared with Metropolitan Adelaide

Indicators	Playford (C)	Davoren Park	Elizabeth East	Elizabeth/Smithfield - North	One Tree Hill	Playford - West	Metro Adelaide	Regional SA	South Australia	Australia
Population Profile, 2016 (Per cent, Index)										
Born overseas in predominantly non-English speaking countries	10.7	10.4	11.9	13.6	5.4	9.4	17.1	4.7	14.3	17.9
- country 1 of top three for LGA - Afghanistan	0.9	0.9	1.9	1.3	0.0	0.2	0.5	0.1	0.4	0.2
- country 2 of top three for LGA - Philippines	0.7	0.5	0.9	0.8	0.2	0.6	0.8	0.6	0.7	1.0
- country 3 of top three for LGA - Vietnam	0.6	0.3	0.3	0.3	0.0	1.2	1.1	0.1	0.9	0.9
Born overseas & reports having poor proficiency in English	2.6	2.1	3.0	4.4	0.3	2.1	2.8	0.6	2.3	2.9
Permanent migrants entering Australia under the Humanitarian Program	3.6	4.3	4.1	6.3	0.0	1.7	1.4	0.2	1.2	0.9
- arrived between 2000 and 2006	1.2	2.3	0.9	1.2	0.0	0.8	0.5	0.0	0.4	0.3
- arrived between 2007 and 2011	1.3	1.6	1.4	2.3	0.0	0.6	0.5	0.1	0.4	0.3
- arrived between 2012 and 9th August 2016	1.1	0.3	1.7	2.8	0.0	0.3	0.4	0.1	0.3	0.2
Permanent migrants entering Australia on a Family stream visa	1.9	2.1	2.1	2.0	0.7	1.7	2.2	0.8	1.8	2.8
- arrived between 2000 and 2006	0.5	0.4	0.7	0.5	0.5	0.5	0.7	0.3	0.6	1.1
- arrived between 2007 and 2011	0.7	0.9	0.7	0.6	0.0	0.7	0.8	0.2	0.6	1.0
- arrived between 2012 and 9th August 2016	0.7	0.8	0.8	0.9	0.2	0.5	0.7	0.2	0.6	0.7
Permanent migrants entering Australia on a Skill stream visa	1.5	1.3	1.5	1.0	1.4	2.0	5.7	1.2	4.6	5.1
- arrived between 2000 and 2006	0.6	0.6	0.6	0.3	0.6	0.8	1.6	0.4	1.3	1.9
- arrived between 2007 and 2011	0.7	0.6	0.6	0.5	0.8	1.0	2.6	0.6	2.1	2.1
- arrived between 2012 and 9th August 2016	0.2	0.1	0.2	0.2	0.0	0.2	1.5	0.2	1.2	1.1
Aboriginal and Torres Strait Islander people	4.3	5.7	4.0	6.1	0.8	2.6	1.7	5.0	2.5	3.3
People who provide unpaid assistance to others	12.7	12.3	13.2	13.4	13.2	12.0	12.2	12.2	12.2	11.3
People with a profound or severe disability and living in the community: all ages	7.4	7.5	8.0	10.5	3.5	5.6	5.2	5.6	5.3	4.7
People with a profound or severe disability and living in the community: 0 to 64 yrs	6.0	6.6	6.3	8.5	2.2	4.3	3.4	3.8	3.5	2.9
People with a profound or severe disability and living in the community: 65 yrs & over	17.9	17.9	16.5	20.0	9.4	17.7	14.1	12.3	13.6	14.3
Index of Relative Socio-economic Disadvantage	855	793	844	718	1081	961	989	945	979	1000
Employment, June 2017 (Per cent)										
Unemployment beneficiaries: total	13.0	15.1	13.9	22.4	2.8	6.9	6.3	8.6	6.8	5.2
Unemployment beneficiaries: six months or longer	11.4	13.2	12.3	19.9	2.4	5.8	5.4	7.5	5.8	4.3
Unemployment beneficiaries: young people	9.2	10.4	8.8	15.7	1.9	5.3	3.8	5.9	4.2	3.4
Education (Per cent)										
Aged 16 years and not participating in full-time secondary education, 2016	21.2	23.8	20.5	25.8	18.4	15.9	12.0	17.1	13.3	15.9
School leavers admitted to university, 2018	21.1	18.9	18.7	17.9	24.1	25.2	32.2	18.1	28.9	22.2
Children whose mother has low educational attainment, 2016	28.8	31.5	28.5	38.0	9.3	23.1	13.6	16.8	14.3	17.0
Young people learning or earning, 2016	75.2	70.8	74.7	66.4	90.8	82.0	86.6	80.3	85.3	84.3
Income and wealth (Per cent)										
Children in low income, welfare-dependent families, June 2017	45.3	51.9	46.9	68.6	12.2	29.3	23.0	27.6	24.0	20.9
Age Pension recipients, June 2017	79.6	80.9	80.3	83.8	53.3	81.5	67.9	69.9	68.5	63.6
Disability Support Pension recipients, June 2017	10.8	12.2	12.1	18.6	3.8	5.6	6.3	8.6	6.7	5.3
Pensioner Concession Card holders, June 2017	32.7	35.1	36.2	47.9	14.9	22.4	23.4	30.3	25.0	20.3
Health Care Card holders, June 2017	13.4	14.8	14.4	19.7	5.8	9.2	8.4	9.0	8.5	7.3
Household crowding, 2016	3.9	5.1	3.8	5.1	1.2	2.7	2.8	1.9	2.6	3.7
Mortgage stress, 2016	12.7	14.7	12.4	18.3	5.3	10.2	8.5	9.4	8.7	9.3
Rental stress, 2016	35.2	38.1	35.1	38.2	19.1	29.6	29.7	26.7	29.0	27.3
Rented social housing, 2016	10.6	10.0	12.8	21.6	0.0	2.7	6.4	6.1	6.3	4.2
Recipients of rent relief from Centrelink, June 2017	30.6	38.3	25.0	41.4	6.3	23.3	15.7	15.6	15.7	16.2
No motor vehicle, 2016	10.0	10.4	11.0	19.3	1.5	3.3	8.0	5.7	7.5	7.5

Table 1: Selected indicators of population health and its determinants, the City of Playford compared with Metropolitan Adelaide...cont

Indicators	Playford (C)	Davoren Park	Elizabeth East	Elizabeth/ Smithfield - Elizabeth North	One Tree Hill	Playford - West	Metro Adelaide	Regional SA	South Australia	Australia
Early life and childhood (Per cent, Rate)										
Total fertility rate, 2013-15	2.43	2.75	2.31	2.50	1.20	2.40	1.79	2.19	1.85	1.88
Women smoking during their pregnancy, 2012-14	25.2	26.6	24.4	29.8	0.0	16.3	12.3	21.1	14.1	10.8
Immunisation at 1 yr of age, 2017	93.9	94.4	92.8	89.7	88.9	96.8	94.0	94.9	94.3	94.0
Immunisation at 5 yrs of age, 2017	95.8	96.6	94.2	94.3	88.0	97.0	93.6	94.5	93.8	94.0
Obesity: males aged 2-17, 2014-15	10.3	12.3	9.3	12.4	3.9	8.3	6.6	7.0	6.7	6.7
Obesity: females aged 2-17, 2014-15	10.3	12.1	9.5	12.6	4.2	8.4	6.7	7.2	6.8	8.4
Fruit consumption: children aged 4 to 17 years, 2014-05	59.3	53.9	60.7	60.1	73.1	60.8	65.3	66.4	65.6	66.3
Infant death rate, 2011-15	2.9	2.5	6.3	3.9	0.0	..	2.6	3.9	2.9	3.5
Children and young people who are clients of CAMHS, 2015/16-2017/18	2,219.2	2,486.5	2,137.7	3,538.9	804.9	1,417.8	1,303.9	2,380.9	1,553.1	n.a.
AEDC: Children developmentally vulnerable on one or more domains, 2015	32.5	29.0	39.5	39.2	..	28.8	23.0	25.3	23.5	22.0
Personal health and wellbeing (Per cent, Rate)										
Self-assessed health as fair, or poor, 2014-15	20.7	23.9	20.4	24.7	10.8	17.0	15.6	17.0	15.9	14.8
High/ Very high levels of psychological distress, 2014-15	22.1	24.4	22.9	27.4	10.0	18.0	13.9	13.0	13.7	11.7
Type 2 diabetes, 2014-15	6.2	7.1	5.9	7.1	3.4	5.4	4.3	4.7	4.4	4.4
Mental health problems: males, 2014-15	21.1	25.6	19.9	22.8	14.7	18.6	16.8	19.3	17.3	15.8
Mental health problems: females, 2014-15	22.0	25.7	20.8	23.1	15.9	20.2	19.0	21.2	19.4	19.2
Smoking, 2014-15	22.8	23.9	22.5	31.1	10.7	17.9	14.2	18.0	15.0	16.1
Obese males, 2014-15	35.7	40.8	33.5	34.8	24.2	35.7	26.6	34.2	28.2	28.4
Obese females, 2014-15	40.2	45.4	37.7	39.8	26.4	40.1	29.9	38.1	31.6	27.5
Physical inactivity, 2014-15	73.4	77.0	70.5	73.6	64.6	73.5	67.0	73.2	68.2	66.3
Fruit consumption: adults, 2014-15	42.8	39.8	43.2	39.5	50.3	45.7	49.0	46.2	48.5	49.9
Median age at death: males, 2010-14 [†]	75.0	73.0	77.5	74.0	65.0	75.0	80.0	78.0	79.0	78.0
Median age at death: females, 2010-14 [†]	82.0	83.0	83.0	80.0	69.0	82.0	85.0	84.0	85.0	84.0
Premature mortality: males, 2011-15	455.8	507.8	502.4	649.7	227.7	294.6	288.0	332.3	301.1	293.9
Premature mortality: females, 2011-15	270.6	294.3	296.1	319.8	216.6	208.5	181.4	197.9	186.3	182.2
Premature mortality: 15 to 24 yrs, 2011-15	56.8	61.5	..	87.1	0.0	56.2	29.4	56.2	34.6	37.4
Premature mortality from suicides, 2011-15	18.9	32.7	15.7	22.3	0.0	12.7	12.5	14.0	12.9	11.5
Admissions to hospital: total, 2016/17	38,603.2	39,501.7	37,607.8	42,853.8	35,189.4	34,925.6	36,465.0	34,457.8	35,977.6	39,628.3
Admissions to hospital: potentially avoidable conditions, 2016/17	4,393.9	4,830.5	3,683.2	6,210.3	2,950.7	3,067.8	2,891.6	3,190.9	2,965.0	2,988.4
Difficulty accessing healthcare, 2014	1.4	1.5	1.3	1.4	0.6	1.4	1.2	1.2	1.2	2.0
HACC clients living alone, 2014/15	27.8	25.5	34.0	31.5	20.2	19.7	37.4	31.3	35.8	37.1
HACC: Non-English speaking clients, 2014/15	12.0	9.7	11.4	10.9	9.6	15.6	19.4	11.4	17.4	14.7
Clients of community mental health services, 2015/16-2017/18	2,672.9	2,815.8	3,175.7	4,623.2	1,138.0	1,317.6	1,892.9	3,104.6	2,178.7	n.a.
Residential aged care places per 1,000 population aged 70 yrs & over, June 2016	98.0	182.2	188.0	48.6	0.0	99.8	95.4	81.5	91.7	82.6
Community connectedness (Per cent, Rate)										
Able to get support in times of crisis, 2014	92.7	92.7	92.8	90.1	94.9	94.5	93.9	94.1	93.9	94.3
Disagree/strongly disagree with acceptance of other cultures, 2014	7.3	10.6	6.5	7.6	4.7	6.3	4.6	6.6	5.0	4.5
Government support as main source of income in last 2 years, 2014	51.9	66.5	46.8	66.7	21.6	36.7	31.0	36.8	32.3	27.1
Accessed the Internet at home in the past 12 months, 2016	77.9	77.0	75.9	67.6	90.2	85.2	82.3	75.0	80.6	83.2
Personal and community safety, 2014 (Rate)										
Feel very safe/safe walking alone in local area after dark	32.5	25.0	29.5	24.8	72.3	39.6	49.7	57.6	51.3	52.4

[†]Median age is shown in years

Details of abbreviations, calculations etc. are included in the Notes on the data.

Note: Shading for the IRSD has been reversed, with low scores (greater disadvantage) in darker shades.

The indicators for 'Born overseas in predominantly non-English speaking countries', 'Aboriginal and Torres Strait Islander people' and 'Total Fertility Rate' have not been highlighted in this table.

Good outcome	50% or more above metropolitan average	30-49% above metropolitan average	10-29% above metropolitan average	within +/- 10% of metropolitan average	10% or more below metropolitan average
Poor outcome	50% or more above metropolitan average	30-49% above metropolitan average	10-29% above metropolitan average	within +/- 10% of metropolitan average	10% or more below metropolitan average

Section 1: Status of Regional Public Health Plan (RPHP) commitment implementation

RPHP commitment (i.e. Priority / Objective / Strategy / High level action area or cluster)	Alignment with SPHP Priority 1 - PROMOTE?	Alignment with SPHP Priority 2 - PROTECT?	Alignment with SPHP Priority 3 - PREVENT?	Alignment with SPHP Priority 4 - PROGRESS?	Status of the commitment	Implementation comment Briefly describe what specific action/s were implemented, progressed or achieved during the reporting period for the commitment. If deferred, or not commenced, please mark N/A. (suggested max: 200 words per commitment)	Primary partner established or involved (if any)	Additional partnership details (if applicable, please briefly note additional partner or partnership details)	Key equity group (if any) explicitly targeted (if applicable, select one)	Additional equity group(s) explicitly targeted (if applicable, please briefly note details)	Evidence of change (if any) Briefly note any indicators of longer-term outcomes or impact as a result of actioning a commitment during the reporting period. If no evidence of change, please mark N/A. (suggested max: 200 words)
Community Theme 1 > Direction 1: Finalise and endorse the city-wide stormwater management plans and prioritise projects for delivery.	No	Yes	Yes	No	Completed	The Stormwater Management Plans for Gawler River, Smith Creek, Adam's Creek & Helps Rd Drain and the Greater Edinburgh Park catchment areas have been endorsed by the applicable councils, Green Adelaide and the SMA. Priority projects are now being planned for delivery.	7. Local council/s (other)	Local councils including City of Salisbury and Town of Gawler. State government agencies, include Green Adelaide and the SMA.	Not applicable (whole population)		NA
Community Theme 1 > Direction 2: Improve public lighting and way-finding signage to community destinations...	Yes	No	No	No	Ongoing	City of Playford released Urban Design Guidelines in 2025 and now includes provisions and guidelines for signage and public lighting across the LGA. Signage guidelines now apply to entry statements, interpretive signage incorporation into public spaces where appropriate, increased wayfinding signage within precincts, open space and nature reserve / park name signage. Specific public lighting provisions include within walkways, within some linear trails and at all civic spaces. Public lighting provisions also now apply to walking and cycling routes, at reserves with key recreation facilities. Signage that is due for replacement and upgrade is identified within City of Playford's annual asset management plan. For FY24/25 and 25/26 the following street lighting upgrades have been completed: - Burgate Street Reserve - 3 x Solar Lighting - Curtis/Orange Linear Reserve - Walkway Lighting - Riesling Cres/Coonawarra Ave Reserve - Solar Lighting along access pathway - Argana Park - upgrade to oval lighting and installation of over 2km of footpath with lighting - Virginia Mainstreet - Main Street upgrade with lighting upgrade	Not applicable	Not applicable	Not applicable (whole population)		NA
Community Theme 1 > Direction 3: Advocate to SA Water for sewerage of existing properties in Virginia and Angle Vale and timely connection of new urban areas to the mains system.	No	Yes	No	Yes	Ongoing	SA Water is continuing to deliver Stage 1 of water and Stage 2 of wastewater in Angle Vale from 2024 through to 2026. This will connect 1,400 lots to water and 800 lots to wastewater. Virginia water connection is planned to be delivered in stages from Q3 2026 and connect approx 700 lots. Additionally, for new urban areas in Riverlea, 120 lots connected to water by Q2 2026.	5. State government agency (other)	Not applicable	3. People living in rural and regional areas		NA
Community Theme 1 > Direction 4: Advocate to Department of Infrastructure and Transport for appropriate public transport services...	Yes	No	No	Yes	Ongoing	In response to community engagement by the Department for Infrastructure and Transport in June 2025 on South Australia's Public Transport Strategy, advocated for increased public transport coverage and frequencies, increased bus priority, expansion of the Go-zone network, use of on-demand services in growth areas, installation of bus shelters and a focus on Elizabeth Centre & Lyell McEwin Health Precinct. The City of Playford Transport Strategy, released in October 2025, includes actions to: - Advocate for on-demand services as a precursor to regular bus services in new residential developments and employment growth areas - Advocate and provide support for a public transport system with more frequent services and extended coverage, particularly east-west movements across the City, and more extensive mass transit - Advocate for the Elizabeth CBD and Playford Health and Wellbeing Precinct to be serviced with frequent and extensive public transport, linking people to health, cultural, retail, commercial, leisure and sporting offerings on days, nights and weekend - Provide safe personal mobility access to bus stops and train stations and improve comfort for all weather conditions Now regularly liaise and meet with DIT regarding public transport issues.	5. State government agency (other)	Department for Infrastructure and Transport Public Transport South Australia (PTSA) agency - responsible for public transport services	Not applicable (whole population)		N/A
Community Theme 1 > Direction 5: Promote the establishment and improvement of cycling and walking infrastructure in accordance with Council's Cycling and Walking Strategy as part of Council-led projects, State-led projects and new urban developments.	No	No	No	No	Ongoing	The City of Playford Urban Design Guidelines, released in April 2025, promotes active travel with updated guidelines for Council, State and developer projects, including typical cross sections indicating appropriate conditions and parameters for bicycle lanes, shared paths and footpaths. The City of Playford Transport Strategy, released in October 2025, includes actions to: - Update the walking and cycling network maps with a focus on activity around shopping centres, schools, health precincts, playgrounds, parks and sporting areas - Update existing guidelines to further reinforce the aspiration for more walkable neighbourhoods - Provide safe personal mobility access to bus stops and train stations and improve comfort for all weather conditions - Invest in constructing and upgraded shared paths, cycle paths and footpaths, with a focus on Disability Discrimination Act (DDA) compliance and including appropriately located lighting, wayfinding, seating, bins, bike repair stations and water fountains.	5. State government agency (other)	Department for Infrastructure and Transport - funding partner through State Bicycle Fund	Not applicable (whole population)		The actioning of the commitment has resulted in 8,063m of widened footpaths and shared paths as part of asset replacement activities, and 7,773m of new footpaths and shared paths were constructed during the reporting period.

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Community Theme 1 > Direction 6: Promote Council libraries and community centres as places of refuge during heat events, especially to our vulnerable residents.	Yes	No	Yes	No	Ongoing	The City of Playford Adverse Weather Community Access Framework (Draft) includes provision for Council libraries and community centres to operate as places of refuge during periods of extreme heat or cold. During these events, facilities remain open until 9.00 pm and provide access to heating and/or cooling, drinking water, warm beverages, and support services for community members affected by adverse weather conditions.	Not applicable	Not applicable	2. People experiencing socioeconomic disadvantage		N/A
Community Theme 2 > Direction 7: Increase the number of parks and reserves that are irrigated.	Yes	No	No	No	Ongoing	Gloaming Reserve Don Hardy Reserve Various renewal projects	Not applicable	Not applicable	Not applicable (whole population)		N/A
Community Theme 2 > Direction 8: Increase tree canopy coverage across the City, with a focus on street trees and open spaces.	No	Yes	No	Yes	Ongoing	Council has an Urban Tree Strategy and annual funding for the following tree planting programs: - 1500 local amenity trees each year, planted in local parks in close proximity to the pedestrian network and residential housing. - 350 linear corridor trees each year, planted in biodiversity corridors, and - 340 "shade tree subsidy" vouchers for residents to plant in their gardens Ensure a no net loss on our street trees	Not applicable	Not applicable	Not applicable (whole population)		Tree canopy coverage across the City is measured via 3 yearly LIDAR data - coordinated by the state government. The next dataset will be available in Dec 2026 (to compare against 2019 and 2022).
Community Theme 2 > Direction 9: Upgrade parks in accordance with the Open Space Strategy, Open Space Guidelines and Asset Management Plan, with a focus on improving local and neighbourhood parks.	Yes	No	No	No	Ongoing	- Gloaming Reserve (with irrigation) - Don Hardy Reserve (with irrigation) - Sandford Reserve - 20 Communication Boards in our parks to make them more inclusive - McGilp Recreation Park - Barry Warren Reserve - Virgo Reserve - Barrow Reserve - Open Space Minor Works at various parks - Various renewal projects across our parks	Not applicable	Not applicable	Not applicable (whole population)		N/A
Community Theme 2 > Direction 10: Encourage community involvement in improving city appearance.	Yes	Yes	No	Yes	Ongoing	Council encouraged community involvement in improving city appearance by providing information and education on how residents can contribute to a clean, safe and attractive city. Through social media, Playford News (distributed quarterly to all households), Council's website and other communication channels such as direct mail, residents were encouraged to use services such as verge maintenance, report issues, dispose of waste responsibly and take pride in their neighbourhoods.	Not applicable	Not applicable	Not applicable (whole population)		N/A
Community Theme 3 > Direction 11: Inform and engage with the community in multiple ways including print, social media and face-to-face and through various avenues including householder mail-outs, events, attendance at community meetings and via external service providers.	Yes	No	Yes	No	Ongoing	Council regularly informed and engaged the community through a broad range of communication channels, including Playford News Magazine (distributed quarterly to all households), social media, Council's website, paid advertising, outdoor advertising, direct mail, media, and community events. The Community Engagement Policy and Procedure provided a consistent framework for engaging the community on matters that affect them, offering opportunities to share views through online engagement, face-to-face activities, written submissions and direct presentations to Council. Feedback gathered through these engagement activities helped inform Council planning and decision-making.	Not applicable	Not applicable	Not applicable (whole population)		N/A
Community Theme 3 > Direction 12: Continue to deliver/promote local programs that facilitate social connections and healthy lifestyles (with a focus on people with disability, young people and older people who are at a higher risk of social isolation).	Yes	No	Yes	No	Ongoing	A variety of programs are delivered through the Northern Sound System (NSS), The Precinct, Grenville Hub, Elizabeth Rise Community Centre, Libraries, Mann Waiendi, and John McVetty Centre (JMC), providing opportunities for community members to connect, build relationships, and reduce social isolation. Program offerings are continuously reviewed and enhanced through community engagement to ensure activities remain responsive to the needs of people living with disability, young people, and older residents in Playford. Council works in partnership with disability-focused organisations to create inclusive opportunities for people living with disability to participate in activities that strengthen social connections and address social isolation. Grant funding opportunities are actively pursued to support programs and initiatives targeting cohorts who are at greater risk of social isolation.	Not applicable	Not applicable	Multiple groups (specify number references in Column K)	People with disability, young people and older people who are at a higher risk of social isolation	N/A
Community Theme 3 > Direction 13: Promote Council's open spaces through community events, fitness programs.	Yes	No	Yes	No	Ongoing	Council promoted its parks, reserves and open spaces through Council's website, social media and event promotion. Community events were held in parks and reserves throughout the period, including several events to celebrate the opening of new and renewed parks. Communications encouraged attendance and increased awareness of the range of parks, playgrounds and recreation spaces available across the city.	Not applicable	Not applicable	Not applicable (whole population)		N/A

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Community Theme 3 > Direction 14: Manage Council's community gardens and promote other community gardens run by external parties within Playford.	Yes	No	Yes	No	Ongoing	The community garden is located at The Precinct where we have a strong focus on environment and sustainability at the site. A range of programs are offered within the garden for greater utilisation and to further assist with building community confidence within the garden. Programs are offered to children aged from 0-12 years which include a Story Time session (Tree Tots) where books are read and environmental crafts are undertaken. A garden group has also been established which include a high level of participants connected to the NDIS which allows increased interaction and inclusion within the community.	Not applicable	Not applicable	Not applicable (whole population)		N/A
Community Theme 3 > Direction 15: Improve networks with other service providers in Playford to share information about health, wellbeing and employment services and identify partnership opportunities and service gaps.	Yes	No	No	Yes	Ongoing	Attendance on NALHN Connected Communities Network, Northern Nunga Network, Local Government Access and Inclusion Network.	S. NGO/community sector organisation	As per G17	Not applicable (whole population)		N/A
Community Theme 3 > Direction 16: Provide Council communications in "Easy Read" formats, audio options and as translations into different languages.	Yes	No	No	No	Ongoing	Council continues to improve access to information and community participation through a range of inclusive communication initiatives. Easy Read letters, activity programs, brochures and handbooks are provided to participants attending NDIS Social Inclusion Groups. Both council's website and Engagement Hub feature an accessibility widget that supports screen reading, font and colour adjustments, and translation of content into multiple languages. Easy Read and Easy English resources are developed for key Council information, emergency preparedness messaging and community consultations. Council maintains a Boardmaker subscription to create accessible materials using picture symbols, including Easy English documents, flyers, maps and communication boards. These initiatives help reduce barriers to information and support greater inclusion and participation across the community.	Not applicable	Not applicable	Multiple groups (specify number references in Column K)	People with CALD backgrounds, people with a disability	N/A
Community Theme 3 > Direction 17: Deliver staff awareness training to better understand the needs of our Aboriginal, multicultural, disability and LGBTQIA community members.	Yes	No	Yes	No	Ongoing	Disability Inclusion training was facilitated by JFA Purple Orange on 19 and 27 June 2024, 5 and 27 November 2024, and 12 March 2025. JFA Purple Orange also delivered Inclusive Recruitment training for managers on 4 and 20 May 2026, focusing on inclusive recruitment practices, inclusive leadership, workplace adjustments, and creating accessible workplaces. Easy English training was also delivered across six sessions between June and August 2024. Cultural IQ delivered Cultural Awareness training on 17 and 22 October 2024. Staff also attended external professional development opportunities, including Incorporating Aboriginal & Zenadth Kes Cultures into Children's Library Programming (26 November 2024), Thriving Managers in Disability Inclusion (15 May 2025), the National Disability Inclusive Emergency Management Toolkit Forum (November 2025), and Universal Design training (March 2024 - not previously reported on) These training initiatives supported increased staff awareness and capability in working inclusively with Aboriginal and Torres Strait Islander peoples, multicultural communities, people with disability, and LGBTQIA+ community members.	Other (specify in Column I)	Social Profit Organisation (JFA Purple Orange)	11. People with disability	Aboriginal and Torres Strait Islander people, people from culturally and linguistically diverse (CALD) backgrounds, LGBTQIA+ community.	N/A
Community Theme 3 > Direction 18: Prepare a roadmap/strategy to identify how Council can improve services to better meet the needs of our Aboriginal and Torres Strait Islander and CALD communities.	Yes	No	Yes	Yes	In progress	A project scope has been developed for this work with planned project commencement in late 2026 to early 2027.	Not applicable	Not applicable	1. Aboriginal people		N/A
Community Theme 3 > Direction 19: Consider ways to reduce barriers to participation.	Yes	No	Yes	Yes	Ongoing	Currently undertaking low cost programs that cater to a wide variety of needs and demographics along with the continuation of the Playford 10 program Coordinate quarterly NDIS Networking Events at the Stretton Centre, bringing together disability service providers, businesses and other stakeholders to strengthen collaboration and improve pathways for people living with disability. Hosted an Inclusive Employment Australia networking event, connecting employment service providers, employers and community organisations to improve employment outcomes for people with disability.	Not applicable	Not applicable	11. People with disability		N/A

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Community Theme 3 > Direction 20: Advocate to SA Health for access to appropriate local mental health services.	No	Yes	Yes	Yes	Ongoing	Council participates in the Northern Adelaide Mental Health Alliance to improve access to mental health services in the Northern Adelaide region. Council is a member of the Northern Adelaide Health and Wellbeing Partnership. The Partnership advocates for addressing the health inequity and delivering long-term solutions to health, aged and disability workforce demands in Northern Adelaide.	1. SA Health	Not applicable	Multiple groups (specify number references in Column K)	People living with a mental health condition	N/A
Community Theme 3 > Direction 21: Advocate to SA Health and other non-government agencies for mental health supports for people dealing with hoarding and squalor issues.	No	Yes	No	No	Ongoing	The South Australian Interagency Hoarding and Squalor Network has continued to meet. The networking group consists of Local Government Councils and a variety of health care workers and State Government. The group discusses case studies and pathways to improve intervention and long term resolution.	7. Local council/s (other)	State Government agencies	Not applicable (whole population)		N/A
Community Theme 3 > Direction 22: Partner with health services to provide outreach/mobile health screenings.	No	No	Yes	Yes	Ongoing	Council continues to provide facilities for outreach/mobile screenings.	1. SA Health	NAHLAN, Primary care			N/A
Community Theme 3 > Direction 23: Provide opportunity for local residents to assist with planting days in key reserves and landscape corridors and learn about the value of our local biodiversity, flora and fauna.	Yes			Yes	Ongoing	Council delivered an extensive range of activities which were open to the public including: - 42 local native nursery days (seed sowing, seedling transplanting, weeding). - 4 standard biodiversity reserve planting and maintenance days (registered environment volunteers and general public). - 3 special event days (2 x larger scale activity days involving volunteers and rural landholders, and 1 x Backyards for Wildlife event held in collaboration with City of Tea Tree Gully and City of Salisbury involving 350-400 attendees). - 3 educational field trip days for registered Council environment volunteers to expand their knowledge and environmental skills. - Weekly mid-week volunteer nursery activities with community members contributing an additional 890 volunteer hours - Provided approximately 27,000 local native seedlings to schools and rural landholders within the City of Playford to plant on their own properties	Not applicable	Not applicable	Not applicable (whole population)		N/A
Community Theme 3 > Direction 24: Continue membership and participation on the Northern Homelessness and Violence Against Women Collaboration (chaired by Housing SA)".	Yes	No	No	No	Will not be progressed	The Northern Homelessness and Violence Against Women regional collaborations were disbanded in 2021 due to the Homelessness Sector reforms and subsequent development of the new Homelessness Alliances. Council is connected with the new North West Homelessness Alliance and other Local Government Homelessness networks to continue collaboration to support people experiencing homelessness in the region.	Other (specify in Column I)	North West Homelessness Alliance	17. Homelessness		N/A
Community Theme 4 > Direction 25: Continue to look for opportunities to encourage economic development through rezoning and policy amendments to Council's Development Plan (to be transitioned into the Planning and Design Code).	Yes	No	No	Yes	Ongoing	The Greater Adelaide Regional Plan (GARP) assigned an action to Councils to progress planning for Local Infill Investigation Areas. The Local Infill Investigation Area identified in Playford surrounds the Playford Health and Wellbeing Precinct. This planning is now being done under the auspices of a Local Area Plan (LAP), the outcomes of which may assist to drive growth and support the ongoing evolution of the Playford Health and Wellbeing Precinct. The LAP is currently scheduled for delivery in April 2028. Separately, the GARP also sets actions for a Masterplan to be produced for Elizabeth Central within the State Significant Infill Area by March 2027. There is a possibility that rezoning actions will eventuate from either of these planning processes.	5. State government agency (other)	Not applicable	Not applicable (whole population)		N/A
Community Theme 4 > Direction 26: Council to work with government and private partners to develop key employment precincts including the Lyell McEwin Health Precinct, Elizabeth Regional Centre, Defence Precinct, Greater Edinburgh Parks and our horticultural areas.	Yes	No	No	Yes	Ongoing	Council continues to progress the Defence and Aerospace Precinct Code Amendment (initiated March 2025). This Code Amendment proposes to rezone around 400 hectares of land for employment generating land uses. The GARP also includes actions to progress development of the overall Greater Edinburgh Parks employment lands, identifying the GEP as a National Employment (Economic) Cluster. The GARP also identifies the Playford Health Precinct as a State Innovation Precinct and Liongate Business Park as a State Significant Industrial Employment Precinct, facilitating additional investment pathways.	Not applicable	Not applicable	Not applicable (whole population)		N/A

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Community Theme 4 > Direction 27: Increase opportunities for work experience, traineeships and volunteer placements at the City of Playford.	Yes	No	No	Yes	Ongoing	Currently reviewing position descriptions across council to ensure roles are aligned with Council needs - Collaboration with Northern Adelaide Senior College for corporate volunteering program - Various program / immersions to volunteering - Continued engagement with Defense (Transition and Welcome programs) Through the Employment Outcomes Coordinator role, increased work experience and internship opportunities across Council by proactively engaging with schools, universities and tertiary education providers. The role acts as the key connection point between Council and education providers, coordinating placements that provide students with meaningful workplace experience while supporting Council business units to host and mentor participants. Facilitated work experience opportunities for students with disability across Council, helping participants develop workplace skills, confidence and employment readiness.	11. School/s	Employment Service Providers	2. People experiencing socioeconomic disadvantage		N/A
Community Theme 4 > Direction 28: Provide support for Council volunteers and participants in Council programs to recognise the skills and experience they have gained.	Yes	No	No	No	Ongoing	- Actively promote volunteering as a pathway to employment by encouraging volunteers to apply for internal vacancies and highlighting successful volunteer-to- employment transitions. - Expand awareness of family, group and episodic volunteering opportunities to increase community participation and accessibility. - Foster participation in immersion and work-readiness programs that support skill development and improve employment outcomes. - Strengthen partnerships with Registered Training Organisations to connect graduates with volunteering opportunities that build experience, confidence and employability. - Embed volunteering promotion within school-based career and employment programs, demonstrating the value of volunteering in developing transferable skills and workplace readiness. - Continue to position volunteering and work experience as key mechanisms for social inclusion, skills development, community connection and pathways into paid employment.	11. School/s	Not applicable	Other (specify equity group in Column K)	Volunteers	N/A
Community Theme 4 > Direction 29: Continue to support Council programs that connect children and their families and young people to activities that provide positive personal development and wellbeing outcomes.	Yes	No	Yes	No	Ongoing	Councils libraries, JMC, The Precinct, Elizabeth Rise and Mami Waiendi continue to deliver programs that support children and families build skills for life and feel connected and welcome. The programs include Tiny Tots, Family movie nights, Sensory Play, First Nations disability drop in group, cooking classes, school holiday programs and play gym. The establishment of the Youth Hub, aimed at 12-25 year olds has seen over 10,000 visits for drop in, 12 school holiday activities, 746 program sessions delivered and a safe space for young people. NSS has seen over 11,500 people through the centre with 800 program sessions that help young people build skills and confidence through creative based activities. The Playford 10 program has had over 300 10-12 year olds across 2 schools in Playford that provides access to healthy and physical activities, along with connection to community.	Not applicable	Not applicable	Multiple groups (specify number references in Column K)	Children, Families, young people, social isolation, experiencing socio-economic disadvantage, people experiencing a mental health condition	N/A
Community Theme 4 > Direction 30: Create an education hub at The Stretton Centre that connects our community with education providers (including universities).	Yes	No	No	Yes	Ongoing	Continued to support education, employment and industry initiatives delivered through the Stretton Centre that connect community members with education providers, employers, and employment opportunities. Facilitated networking events—including the quarterly NDIS Networking Events and Inclusive Employment Australia networking event—to strengthen collaboration between education providers, industry, community organisations and government, supporting improved workforce participation and more inclusive employment pathways. Facilitated health industry immersion programs at Lyell McEwin Hospital for local schools, providing students with exposure to careers in the health sector and strengthening education-to-employment pathways Continued engagement with the Northern Adelaide Health Workforce Partnership (NAHWf) and other health sector stakeholders to support workforce development initiatives. Supported the development and promotion of the proposed Angle Vale Health Precinct by hosting stakeholder engagement events and forums at the Stretton Centre. These events brought together government, industry, health providers and the community to explore opportunities for future health service delivery and investment in the region. Worked collaboratively with education providers to identify placement opportunities that align with student learning outcomes, strengthen employability skills and create pathways into future employment.	11. School/s	Government, Employment Service Providers, Industry	7. Young people (12-24)		N/A

OFFICIAL

Public Health Emerging Issues and Opportunities

Note: The reporting period is from 1 July 2024 to 30 June 2026.

Section 2.1 Emerging and/or Protracted public health issues over the reporting period			Section 2.2 Barriers and Opportunities to improving public health over the reporting period			Feedback on the new s52 Reporting Template (Optional)		
Q2.1a Have new public health issues emerged for your council/region? If yes, please describe each issue in a separate row below.		Q2.1b If there are protracted public health issues that your council/region continue to deal with, please add each issue in a separate row.	Q2.2a Has your council/region experienced any barriers to implementing your RPHP? If yes, describe the barrier(s) and the impact on implementation.		Q2.2b Has your council/region identified any new opportunities to improve public health in your area? If yes, please briefly describe.	Did you find the template easy to use/complete?	Were there any questions or critical information missing that should be included?	Any other suggestions for improvement?
Issue	Response/Action to issue		Barrier	Impact on RPHP implementation				
Impacts of very high population growth to essential services like healthcare, schools, early learning and childcare, as well as the impacts on housing stress.	Council is engaging in strategic planning for growth areas to ensure homes are located near services. Council relies on private sector services as well as the not for profit sector to deliver services. Timing and delivery of services in line with population and housing growth remains a challenge. Council is working with developers and State Government to deliver more homes in attempt to relieve housing stress. These also include the provision of public and affordable dwellings alongside private housing. Additionally, further development of the Playford Health Hub , and Playford Health and Well-being precinct provides greater access to healthcare in the north.	Healthy eating and nutrition, linked to the lack of provision in low socio-economic areas of fresh food markets and affordable supermarkets within walking distance of dwellings (specifically suburbs of Elizabeth South, Elizabeth East, Elizabeth Vale, Davoren Park, Andrews Farm, Munno Para, and parts of Craigmore). This is exacerbated by cost of living pressures, low levels of car ownership in some cases, low levels of walkability, and sustained high levels of unemployment (currently sitting at 9% of population). Sustained high levels of children developmentally at risk (14%) or development vulnerable (17%) for the period of 2018-2026 within the City of Playford. As high as 28% and 32% respectively in areas of significant disadvantage. Preparing for climate change, including heatwave resilience and protection of vulnerable residents (code blue and code red events), continues to be an ongoing public health issue. Of the 37% of residents reporting a long-term health condition, approximately 13% reported having a long-term mental health condition, a rate higher than the Greater Adelaide average (9%). The location and capacity of existing organisations is unlikely to meet demand.	Funding constraints for service delivery requires staff to maximise all grant funding opportunities and leverage existing Council resources where possible (both people and facilities) as well as creating opportunities for industry partners.	Direction 12 - Continue to deliver/promote local programs that facilitate social connections and healthy lifestyles (with a focus on people with disability, young people and older people who are at a higher risk of social isolation).	The development and implementation of the City of Playford Urban Design Guidelines 2025 includes a place-based design outcome to encourage visually appealing and walkable streets to promote walkable neighbourhoods. The development and implementation of the City of Playford Transport Strategy 2025 explicitly references greater outcomes for active travel - walking, cycling, or using micro-mobility devices.	The inclusion of key equity groups is applicable and useful for some directions, however, many directions are broad and encompass many groups. Because of this only some directions report on impacts to specific equity groups. For reporting on evidence, specifically in the scenario of park and reserve improvements, it is difficult/near impossible to record usage of parks. Anecdotally we know that our parks are being used more and promote active living and healthy lifestyles, however, data capture for this direction is limited.		Greater functionality of the excel reporting template - There is a font issue that where some text cells are 'symbol' font type. The protected sheet means that this cannot be edited and makes reporting a bit more difficult, especially when coordinating with multiple teams within Council.

INFORMAL DISCUSSION

6.1 2025/26 Community Support and Grant Program Update

Presenter: Ms Erin Findlay, Senior Manager Ageing & Inclusion, Ms Elena Casciano, Senior Manager Families & Young People and Mr Tom Madigan, Senior Manager - Business & Activation

Purpose: To provide an update to Council on the 2025/26 Community Support and Grant Program

Duration: 30 Minutes