



# Annual Report 2022/23



# Acknowledgement of Country

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We acknowledge and pay our respects to the Kurna people, the traditional custodians whose ancestral lands we gather on. We acknowledge the deep feelings of attachment and relationship of the Kurna people to country and we respect and value their past, present and ongoing connections to the land and cultural beliefs.



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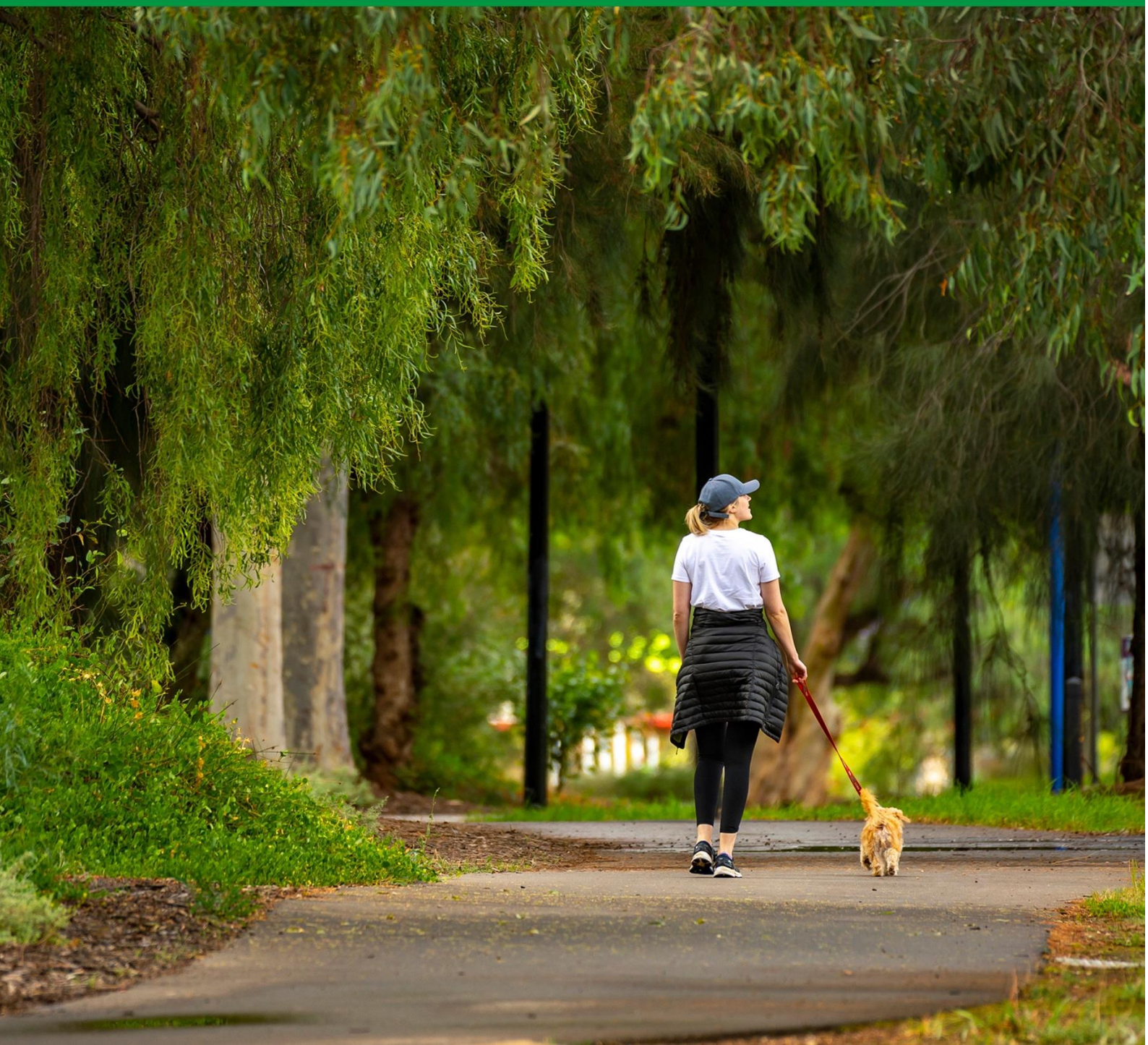
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# Welcome

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# Welcome

## Mayor & CEO Foreword

### Welcome to the City of Playford's 2022/23 Annual Report.

In November 2022, the City of Playford welcomed a new term of council, following the 2022 Local Government Elections. This council has continued to work in partnership with our community, demonstrating an ongoing commitment to the delivery of our Strategic Plan – Community and City Foundations.

A focus on Community and City Foundations has underpinned our decision making and guided investment into the services, programs and projects that we know matter most to our community. This includes a city that is safe and accessible, suburbs that look good, and a place that provides opportunities for people to connect with the outdoors and each other.

The ongoing development of our city's infrastructure remains a top priority. Our growing city requires careful planning and investment to ensure that it not only meets the needs of our residents today but remains sustainable and vibrant into the future.

This means investing in roads, stormwater and footpaths in our new suburbs as well as renewing existing infrastructure in more established areas. We have done this through stormwater upgrades, road resurfacing projects, footpath renewals and the installation of pram ramps across Playford to make getting around our city easier.

We have made solid progress on the upgrades of Stebonheath Road at Munno Para West and Virginia Main Street, as well as completing a redevelopment of Heaslip Road at Angle Vale. These important road upgrades improve vehicle and pedestrian access along primary connection points across the city, in suburbs that are at the forefront of residential development.

We know that getting outside and connecting in parks and playgrounds is a popular part of living in Playford, so making sure we have attractive and welcoming outdoor spaces remained a focus for the year. We improved existing playgrounds, such as Tareena Street and Taunton Crescent Reserves, while embarking on larger revitalisation projects at Fremont Park, Mofflin Reserve and the Angle Vale Community Sports Centre that our community will get to enjoy for many years ahead.

Delivering these projects hasn't been without challenges, as like other industries, we face the constraints of contractor availability, nation-wide resource and material shortages and construction delays that have seen some projects carried over to the 2023/24 financial year.

With seven people moving into our city each day, and continuing to do so for the next 20 years, we will continue to be faced with growing demand for services and projects.

Council has a strategic role to play to ensure the challenges of growth don't outweigh the opportunities, and we continue to proactively work with government and industry partners to realise social and economic advantages for our community.

Revitalising the Elizabeth CBD is one way we are doing this, working with Australian developer, Pelligra Group, to develop two specific sites within the CBD. In August 2022, we announced that Pelligra Group will fund the development of a commercial office and innovation hub as well as a sports and entertainment venue, providing entertainment and business opportunities in the heart of



# Welcome

our city. Work will continue on the planning and building consent of these developments into 2023/24 leading to the commencement of construction.

Underpinning our achievements over the past year was the ongoing delivery of existing services that cover the breadth and diversity of our city. Council continues to provide 25 services, made up of over 200 different activities that we know are important to our community - maintenance of streets, verges, ovals and playgrounds, waste collection and providing libraries and community centres.

This report reflects our achievements and experiences for the 2022/23 year as Council continues to embrace the opportunities of growth and builds the foundations of our city that will see our community thrive long into the future.



  
**Glenn Docherty**  
Mayor



  
**Sam Green**  
Chief Executive Officer



# Welcome

## Welcome to the City of Playford 2022/23 Annual Report

This Report provides an overview of the services and projects that Council has delivered across the city, throughout the year, as identified in the 2022/23 Annual Business Plan and Budget.

The City of Playford General Purpose Financial Statements for the year ended 30 June 2023, the City of Playford Corporate Governance Committee Annual Report 2022/23 and the Annual Reports for Council's subsidiaries – the Gawler River Floodplain Management Authority (GRFMA) and the Northern Adelaide Waste Management Authority (NAWMA) are included as Appendices.

This Report fulfils Council's obligation under the *Local Government Act 1999* that requires councils, on or before 30 November each year, to prepare and adopt an annual report relating to the operations of the council for the preceding financial year.

An online version of the City of Playford 2022/23 Annual Report can be downloaded at [www.playford.sa.gov.au](http://www.playford.sa.gov.au)



# Our City

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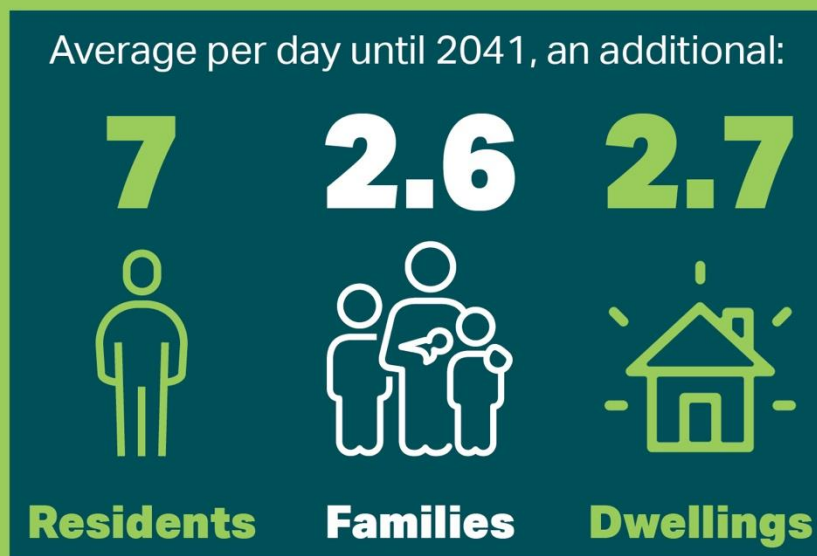
The City of Playford is a diverse city enriched by resilient communities living in new and established suburbs as well as semi-rural townships. Residential development is occurring at a rapid pace, with Playford the centre of growth in South Australia.





# Playford at a glance

## Population → What this means for our city



ABS 2021

Residents living with a disability **8,374**

Aboriginal and Torres Strait Islander **4.2%**

## Diversity



## Employment

Health care and social assistance are our biggest employers. We also work in retail trade, education and training, as well as manufacturing.

**345km<sup>2</sup>**  
**Area**

Covering the northern perimeter of metropolitan Adelaide





# Existing assets

Council has a significant portfolio of assets, ranging from roads and footpaths, to parks, community buildings, stormwater and fleet.

## Transport

MORE THAN  
**900KM**

of roads, plus eight Adelaide Ovals worth of carparks, as well as bridges, traffic islands and fencing



## Footpaths & Signage



MORE THAN  
**800KM**

of paths plus signage, bus pads and pram ramps

## Parks & Sportsfields

OVER  
**1000**

hectares of open space including 24 sportsfields and 100+ playgrounds



## Buildings

**189**

buildings including civic and corporate buildings, community centres, sports club rooms and halls



## Stormwater

**527KM**

of stormwater pipes plus 55km of network distributing recycled water to Council reserves, as well as schools and external customers



## Fleet

**255**

assets including cars, van, utes, heavy machinery and movers essential to delivering services to our community

## Technology



**2780**

items of technology equipment including computers, mobile devices and community audio-visual equipment

# Strategic Planning Framework

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Our Strategic Plan sits at the centre of our Strategic Planning Framework. It outlines Council's four-year goals for the city and provides direction for decision-making and how we prioritise the allocation of resources.





# Strategic Planning Framework



## The three phases of our Strategic Planning Framework are:



### PLAN

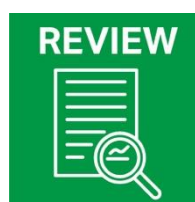
Our high-level plans guide our investment. **The Playford Community Vision 2043\*** was developed in 2013 based on extensive community engagement and reflects the longer term aspirations of the community, organised under the goals of Prosperity, Liveability and Happiness.

Our **City-wide Strategies** focus on a particular area such as open space or cycling and walking and help prioritise projects across the city. Our **Masterplans** outline our vision across a particular precinct or project area such as the Lyell McEwin Health Precinct or Virginia Township.



### INVEST

We continue to invest in our growing community by undertaking new projects and delivering new services. The **Long Term Financial Plan\*** ensures Council can deliver services, maintain assets and achieve its strategic objectives in a financially sustainable manner. The **Annual Business Plan and Budget\*** is the 12-month plan to deliver the Strategic Plan and secure funding.



### REVIEW

We are constantly reviewing our investment. **The Strategic Asset Management Plan\*** ensures effective and comprehensive management of our asset portfolios. We complete a range of different **analyses and planning activities** such as the Public Health Plan and Disability Access and Inclusion Plan that continue to guide our investment in our existing services.

*\*These plans meet our obligations under Section 122 of the Local Government Act 1999, which states that a council must develop and adopt plans for the management of its area, to be called collectively the strategic management plans.*



# Year in review

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A summary of the key outcomes of the services and projects undertaken as outlined in Council's 2022/23 Annual Business Plan and Budget.





# Year in review

## Service Highlights

Council has 25 services it delivers to the community annually. Each of these services is delivered to its own specific standard to ensure consistent levels of service across the city from year-to-year.

Highlights from our services in 2022/23 are detailed below.



## Community Facilities, Programs and Events

101,384 interactions by our **Customer Contact** team via phone calls, emails, front counter or webchat. This was a 4% increase from the previous year. Over 32,000 customer requests were responded to and overall satisfaction with the team was rated at 84%.

Our **Libraries** welcomed 279,142 visitors, an increase of 21.3% from the previous year, and over 348,200 items were borrowed. Children's programming increased the total engagement with children and families by 68.4%, with an increase of 96.9% for the Book Bugs program.

Raising Literacy Australia selected the Library's Tree Tots Storytime @ The Precinct to launch a new book, The Garden on Red Gum Road, by local author Phil Cummings. The Precinct was chosen due to its synergies with the theme of the book, being families coming together in a community garden.

The **Civic Venues** area has been busy consolidating a return from an environment heavily impacted by COVID. The **Shedley Theatre** hosted a range of highly successful shows such as Jersey Boys, Catch Me if You Can, Menopause the Musical and Frankie's Guys.

Uleybury Hall and Spruance Hall were heavily utilised with most weekends booked out and the Civic Function Room was used for a variety of internal and external events that have supported the community, including a community forum relating to the National Disability Insurance Scheme.

491 Playford residents became Australian Citizens as part of our **Events program**. 1,845 people celebrated the festive season at the Playford Community Carols event. The event received a 90% satisfaction rating by attendees who experienced strong community pride and sentiment. The Australia Day Breakfast was attended by over 1,500 people, with 96% of attendees satisfied with the event.

Eleven **community engagements** took place resulting in 976 submissions from the community, as well as 10,360 visits to the Engagement Hub website.

30,300 hours of community sport club use of Council **sportsfields and courts**.

The **Playford Wellbeing Hub** partnered with 49 external partners to implement 45 health and wellbeing initiatives with over 4,600 attendees. The average score given by participants regarding the impact on their immediate wellbeing was 4.7 out of 5.

Over 20,000 Playford community members participated in programs at the **John McVeity Centre**. Around 40 service providers delivered programs including social sports, fitness, inclusive support services, senior social groups, early childhood playgroup/gyms and after school sports, dance and craft programs, community church groups, schools sport programs, Fairs and Expos.

\$108,291 in **Community Grants** were awarded to residents and community groups. This includes \$13,000 to assist young people to join local clubs and to recognise their outstanding achievements and \$95,291 for community projects such as community events, cultural activities and new sports programs and initiatives.

# Year in review

Over 23,500 Easy Meals sold from the **Healthy Food Co.**, and a new out of hours pick up service of Easy Meals established in partnership with the John McVeity Centre.

**Elizabeth Rise** recorded over 8000 attendees across 35 different programs, events and activities.

Over 126,000 attendees across **community inclusion** services and programs. South Australia's first inclusive and accessible music festival, Amplifii Music Festival, was supported by Council and held at the Playford Tennis Centre with 380 local community members attending.

Five hundred community members attended the **Positive Futures Expo** which provided information from over 75 local providers about inclusive future pathway options for people with a disability.

336 **volunteers** contributed over 63,000 hours to support the planning and delivery of Council services. Five of our volunteers were awarded the Government of South Australia Premier's Certificate of Recognition for Outstanding Volunteer Service.



## City Maintenance

**Graffiti Operations** responded to 350 Customer Request Service (CRS) requests, 6335 incidents and removed 38,643 tags.

Over 900 **Rapid Response** requests including for deceased animals, footpath safety and rubbish.

14,872 potholes filled, 1864 signs replaced, renewed or installed and 40km of line marking as part of our **Roads and Stormwater Network Maintenance** service.

The **Tree Services** team planted 1233 street trees and 1500 amenity trees, as well as inspecting 23,593 trees and carrying out 14,257 tree establishment maintenance tasks.

Maintenance of over 22 hectares of irrigated landscapes, such as garden beds, across our **Parks and Reserves**. 150 irrigated reserves were cut 26 times in addition to 387 hectares of open space and windbreaks that were mowed five times during the year.

Maintenance of 66 hectares of irrigated turf on our **sportsfields** across the city.

Part of the **Urban Streetscape Maintenance** service, our urban Verge Mowing (non-irrigated) program covers approximately 1138km with six cuts undertaken during 2022/23. The number of cuts varies from year to year depending on the climatic conditions.

Irrigated verges are a small portion of the verge network and are generally located on main roads. All irrigated verges were mowed on a fortnightly basis (26 x per year). In addition 25.5 hectares of irrigated landscape within streetscapes were maintained, including mulching, plant replacement, irrigation repairs and rubbish removal.



# Year in review



## Waste and Recycling

Council responded to 2807 requests of **Illegally Dumped Rubbish** across the City throughout the year.

An average 43,175 properties used the **Kerbside Waste** collection service each week, disposing of 22,171 tonnes of landfill, 7284 tonnes of recycling and 9138 tonnes of green waste.

Participation in the hard waste service increased 6% on the previous year, to 17,787 collections.



## Public Health, Regulatory and Environment

The **Environmental Health** team undertook 814 food safety inspections for 560 businesses to ensure safe and suitable food safety standards.

The **Environmental Sustainability** service saw 24,270 plants distributed to the community as part of the Buffers to Bushland and 10 for 10 programs. 170 hectares of Council reserves were managed and 183km of rural roadsides maintained for biodiversity. Volunteers provided 1344 hours for biodiversity work.

The team supported five partner community nature-based events, where a total of 194 participants were engaged in conservation and land management learning outcomes.

6255 people attended our school, community and business **immunisation** clinics and received 10,323 vaccinations.

The **Regulatory Services** team saw 95.2% of all registered cats and 94.6% of all registered dogs microchipped.

3204 development applications were lodged with Council's **Development Services** team of which 2030 were applications for new dwellings.

Approximately \$22 million in developer **contributed assets** were handed over to Council.

Over 1200 **building inspections** were carried out and the team responded to over 1000 compliance/local nuisance customer requests and over 1000 traffic related customer requests.

# Year in review



## Local Business Support

The **Business Support** team engaged with over 673 businesses, providing individualised support to help them start, run, and grow their businesses. The Playford Business Network, a premium networking event held in different locations around the city, was established to enhance our existing events and showcase businesses across Playford. Events included the Defence Industry Day, which attracted over 250 participants, emphasising the sector's priority and regional opportunities.

Collaborations with partners such as The Northern Adelaide Plains Food Cluster and the Edinburgh Industry Alliance aimed to identify industry-specific challenges and opportunities, enabling us to respond effectively and enhance capacity within these sectors and the region.

The **Stretton Centre** co-working facility continued to grow, with 43 businesses based on site. The centre evolved with an additional 16 desk spaces available to support more local start-ups and small businesses. The City of Playford's Precinct developed a similar co-working model and is home to a range of start-ups which are supporting the activation of the health and wellbeing precinct.



# Year in review

## Strategic Projects Update

Our annual operating budget provides funds for concept plans, feasibility studies and other investigations to be carried out in preparation for future works. The table below shows the status of Strategic Projects for 2022/23.

Each project has been assessed as being completed, commenced or deferred.

Strategic Project	Status
Open Space Upgrades – Concept Planning	Commenced
Traffic Upgrades – Concept Planning	Commenced
Local Area Traffic Management (LATM) Plans*	Deferred
Northern Adelaide Plains Food Cluster	Completed
Regional Plan Response Investigations**	Deferred
Blakes Crossing – Changeroom Concepts***	Deferred
Argana Park – Changeroom Concepts	Completed
Elizabeth Oval Connections, including review of Venue Improvement Plan	Commenced
Sportsground Strategy – High Priority Concepts	Completed
City Wide Transport Strategy	Commenced
University Feasibility Study****	Not required
Stormwater Management Plans – Project Planning	Commenced
Urban Design Guidelines	Commenced
Planning and Design Code Amendments	Commenced
Strategic Land Use Assessment – Robert Road	Commenced
Traffic Safety – Lighting	Completed

\*To be used for a LATM Plan in 2023/24

\*\*Deferred due to delayed timelines by the State Planning Commission, Discussion Paper not released until August 2023.

\*\*\* De-prioritised as part of the Sports Facility Strategy review

\*\*\*\*Project not required due to other priorities

# Year in review

## Strategic Asset Management Plan Overview

Council manages its physical assets through the development and implementation of Asset Management Plans (AMPs), which detail the actions required to deliver the agreed level of service in a fiscally responsible and sustainable manner, and in accordance with Council's [Strategic Plan 2020-2024](#). These actions are a combination of maintaining and managing existing assets, and the renewal and upgrade of existing assets when they reach end of life or the optimum time in their lifecycle to intervene.

A summary of the 2022/23 community infrastructure renewals, including stormwater, buildings, footpaths and transport assets, is listed below, with the status of each project noted as being in the Planning and Design or Construction phase, Completed or Deferred.

Note: Delivery of our 2021/22 footpath renewal program was delayed by the setting up of a new long-term contract. These works were carried over and were largely undertaken in the 2022/23 financial year, with some works still to be completed in 2023/24.

## Stormwater Infrastructure

Project	Status
<b>Andrews Farm</b>	
Premier Close	Completed
<b>Angle Vale</b>	
Fradd Court	Completed
<b>Blakeview</b>	
Bentley Road	Completed
Craigmore Road	Completed
<b>Craigmore</b>	
Charta Circuit	Completed
Main Terrace	Completed
Megunya Crescent (Reserve)	Completed
Samuel Street	Completed
<b>Elizabeth East</b>	
Paginton Crescent	Completed
<b>Elizabeth South</b>	
Penfield Road	Completed
Whitford Road	Completed
<b>Elizabeth Vale</b>	
Kennedy Street	Completed



# Year in review

<b>Hillbank</b>	
Brackenmoor Close	Completed
Hillbank	Completed
<b>Munno Para</b>	
Alawoona Road	Completed
Ardor Street	Construction Commenced
Carcoola Road	Not commenced. Construction 2023/24
Symes Road	Completed

## Parks and Sportsfields

Project	Scope	Status
Playgrounds AMP Replacement	Playground renewal Tareena Street and Taunton Crescent Reserves	Completed
Renewal of Park Structures	Park structures and furniture renewal at the following sites: <ul style="list-style-type: none"> <li>• Cowley and St Leonards Bench and Bin Replacement</li> <li>• Duncan Anderson and Mofflin Reserve park furniture, drink fountain</li> <li>• Mendota Avenue Reserve Softfall Renewal</li> <li>• Stebonheath Dog Park Drink Fountain</li> <li>• Tareena Street Reserve Basketball Key, Shelter, Footpaths</li> <li>• Taunton Crescent Reserve, Benches, Path, Park Sign Renewal</li> </ul>	Completed
	McGilp Reserve Tennis Surface Renewal	Deferred*
Irrigation	Anne Wright Reserve Renewal Smithfield Memorial Park Taunton Crescent Reserve	Completed
	Blakes Crossing Linear Reserve	Not commenced. Construction 2023/24
Signage	Reserve Signage Renewal at Acacia, Blakes Lake, Blakeview, Blue Tongue, Fremont Park, Pete Smith, Playford Alive Town Park, Robert, Virginia Grove, Virginia Horticulture Centre, Webster	Completed
	21 signs across Council	Construction commenced

\*McGilp Reserve tennis surface works deferred to be delivered in conjunction with broader McGilp Reserve upgrade

# Year in review

## Footpaths and Transport

5km of footpath renewal was constructed throughout the city, as well as 13km of road and kerb renewal. Below is a summary of the road and footpath renewals categorised by suburb:

Project	Scope	Status
<b>Bibaringa</b>		
Alexander Avenue Reseal	Road reconstruction	Completed
<b>Blakeview</b>		
Birchwood Rise Reseal	Road resurfacing	Completed
Chatsworth Road Reseal	Road resurfacing	Completed
Corella Drive Footpath	Footpath renewal	Not commenced. Construction 2023/24
Toorak Drive Reseal	Road resurfacing	Completed
<b>Craigmore</b>		
Coorara Court Footpath	Footpath renewal	Not commenced. Construction 2023/24
Lisbon Road Footpath	Footpath renewal	Not commenced. Construction 2023/24
London Court Reseal	Road resurfacing	Completed
Madrid Court Reseal	Road resurfacing	Completed
Tareena Street Footpath	Footpath renewal	Not commenced. Construction 2023/24
Turner Drive Footpath	Footpath renewal	Not commenced. Construction 2023/24
Washington Drive Footpath	Footpath renewal	Completed
<b>Davoren Park</b>		
Charlson Street Reseal	Road resurfacing	Completed
Christopher Court Reseal	Road resurfacing	Completed
Oldford Street Footpath	Footpath renewal	Not commenced. Construction 2023/24
Pat Herbert Court Reseal	Road resurfacing	Completed
Pix Road Reseal	Road resurfacing	Completed
Sissman Street Reseal	Road resurfacing	Completed
Walpole St	Footpath renewal	Removed from program following new condition data



# Year in review

Project	Scope	Status
Webster Street Reseal	Road resurfacing	Completed
Whittington St	Footpath renewal	Removed from program following new condition data
William Drive Reseal	Crack sealing	Cancelled – road patched instead of crack sealed
<b>Edinburgh North</b>		
Bellchambers Road (Roads - Asphalt)	Road resurfacing	Deferred (to follow completion of drainage project)
<b>Elizabeth</b>		
Ashfield Road Reseal	Road resurfacing	Construction commenced
Crockerton Court Footpath	Footpath renewal	Completed
Ridley Road Footpath	Footpath renewal	Completed
Wishford Road Footpath	Footpath renewal	Completed
Woodford Road Reseal	Road resurfacing	Construction commenced
<b>Elizabeth Downs</b>		
Barritt Street Footpath	Footpath renewal	Completed
Barrington Street Footpath	Footpath renewal	Construction commenced
Barwick Street Footpath	Footpath renewal	Completed
Bloomfield Crescent Footpath	Footpath renewal	Construction commenced
Flower Street Footpath	Footpath renewal	Construction commenced
Grigg Street Footpath	Footpath renewal	Construction commenced
Hamblynn Road Footpath	Footpath renewal	Completed
McKenzie Road Reseal	Road resurfacing	Completed
Midway Road Footpath	Footpath renewal	Not commenced. Construction 2023/24
Muller Street Footpath	Footpath renewal	Not commenced. Construction 2023/24
Osmond Street Footpath	Footpath renewal	Construction commenced
Stakes Crescent Footpath	Footpath renewal	Not commenced. Construction 2023/24
Stratton Road	Footpath renewal	Removed from program following new condition data

# Year in review

Project	Scope	Status
Turnball Road Footpath	Footpath renewal	Not commenced. Construction 2023/24
Wilson Street Footpath	Footpath renewal	Completed
<b>Elizabeth East</b>		
Anderson St	Footpath renewal	Removed from program following new condition data
Bellinger Road Reseal	Road resurfacing	Completed
Chillingworth Road Footpath	Footpath renewal	Completed
Congynham Street Footpath	Footpath renewal	Completed
Dewey Street Footpath	Footpath renewal	Completed
Enterprise Road Footpath	Footpath renewal	Not commenced. Construction 2023/24
Halsey Road Footpath	Footpath renewal.	Completed
Holcomb Street Footpath	Footpath renewal	Completed
Hornet Crescent Footpath	Footpath renewal	Completed
Kinkaid Road and footpath	Road resurfacing and footpath renewal	Deferred (pending grant application)
Nautilus Road Footpath	Footpath renewal	Completed
Northampton Crescent Reseal	Road resurfacing	Completed
Willison Road (Roads - Asphalt)	Road resurfacing	Deferred (undertake with Kinkaid Rd)
<b>Elizabeth Grove</b>		
Fairfield Road Footpath	Footpath renewal	Not commenced. Construction 2023/24
Nitschke Street Footpath	Footpath renewal	Not commenced. Construction 2023/24
<b>Elizabeth North</b>		
Broxmore Street Footpath	Footpath renewal	Completed
Casterley Road Footpath	Footpath renewal	Not commenced. Construction 2023/24
Chirton Street Footpath	Footpath renewal	Construction commenced
Laverstock Road Footpath	Footpath renewal	Completed
Whitsbury Road Footpath	Footpath renewal	Construction commenced



# Year in review

Project	Scope	Status
Woodford Road Footpath	Footpath renewal	Completed
Woodford Road (section 2) Footpath	Footpath renewal	Construction commenced
Woodford Road (Section 3) Footpath	Footpath renewal	Construction commenced
Yarnbury Road Footpath	Footpath renewal	Not commenced. Construction 2023/24
<b>Elizabeth South</b>		
Hewitt Road Footpath	Footpath renewal	Completed
Hogarth Road (Philip Hwy) Footpath	Footpath renewal	Not commenced. Construction 2023/24
Hogarth Road Footpath	Footpath renewal	Not commenced. Construction 2023/24
Jeffries Road Footpath	Footpath renewal	Completed
Thompson Street Footpath	Footpath renewal	Not commenced. Construction 2023/24
Underdown Road Footpath	Footpath renewal	Not commenced. Construction 2023/24
Whitford Road Footpath	Footpath renewal	Completed
<b>Elizabeth Vale</b>		
Clarke Street Reseal	Road resurfacing	Completed
Wexcombe Street Reseal	Road resurfacing	Completed
Winklebury Road Footpath	Pram ramps	Deferred (pending DIT upgrade of John Rice/Haydown)
<b>Hillbank</b>		
Honeysuckle Drive Reseal	Road resurfacing	Completed
Linwood Grove Pavers	Road Paver renewal	Cancelled - pavers in good condition
<b>Munno Para</b>		
Alawoona Road Footpath	Footpath renewal	Not commenced. Construction 2023/24
Coventry Road Reseal	Road reconstruction	Completed

# Year in review

Project	Scope	Status
Karinga Crescent Footpath	Footpath renewal	Not commenced. Construction 2023/24
Karinga Crescent Reseal	Road resurfacing	Completed
Koongarra Crescent Footpath	Footpath renewal	Construction commenced
Maltarra Road Reserve Footpath	Footpath renewal	Construction commenced
Maltarra Road Traffic Safety Renewal	Renewal of traffic calming devices	Completed
Nyenna Court Reseal	Road resurfacing	Completed
Nyenna Court Footpath	Footpath renewal	Construction commenced
Palari Crescent Footpath	Footpath renewal	Not commenced. Construction 2023/24
Palari Crescent Reseal	Road resurfacing	Completed
<b>Munno Para West</b>		
Ponderosa Road Reseal	Road resurfacing	Deferred (to follow completion of Stebonheath Rd upgrade)
<b>One Tree Hill</b>		
Cornishman's Hill Road Reseal	Road reconstruction	Completed
Miles Road Reseal	Road resurfacing	Completed
<b>Penfield</b>		
Andrews Road (Roads - Asphalt)	Road resurfacing	Deferred (to follow completion of drainage project)
<b>Smithfield</b>		
Jane Street Reseal	Replace road pavers with asphalt	Completed
Wahroonga Dr	Footpath renewal	Removed from program following new condition data
Warooka Crescent Footpath	Footpath renewal	Not commenced. Construction 2023/24
<b>Smithfield Plains</b>		
Barker Crescent Reseal	Road resurfacing	Completed
Beaumont Road Footpath	Footpath renewal	Not commenced. Construction 2023/24
Coventry Road Reseal	Road resurfacing	Completed



# Year in review

Project	Scope	Status
Hinsley Road Footpath	Footpath renewal	Not commenced. Construction 2023/24
Southan Street Reseal	Road resurfacing	Completed
<b>Uleybury</b>		
Chapman Drive Reseal	Road resurfacing	Completed
<b>Virginia</b>		
Brady Street Kerb & Reseal	Road resurfacing	Deferred (to follow Virginia Main Street upgrade)
King Road Reseal	Road resurfacing	Not Commenced. Construction 2023/24
<b>Waterloo Corner</b>		
Supple & McEvoy Road Design	Road Design	Design Only

## Buildings

Project	Scope	Status
Angle Vale Changeroom – Netball Pavillion	Security Renewal	Completed
Playford Operations Centre Depot, Davoren Park	External Amenities Upgrade (toilets and showers)	Completed
Ridley Reserve – Adelaide United Training Facility	Security Renewal	Completed
Clock Tower, Elizabeth	Safety Access Systems	Completed
Dauntsey Reserve – Hall Playford Bowling Club	Amenities - Fitout	Completed
Elizabeth Downs Food Co-Op	Security Renewal	Completed
Munno Para – Sports Clubrooms, Elizabeth Downs	HVAC Replacement	Commenced
Playford Community Fund, Elizabeth North	Security Renewal	Commenced
Fremont Park Compound, Elizabeth Park	Security Renewal	Completed
Kettering Road – Water Tower, Elizabeth South	Remedial Works – following durability Assessment	Commenced
Central United Football Club, Mofflin Reserve, Elizabeth Vale	Internal Fitout	Completed

# Year in review

Eyre Sport Park, Eyre	Security Renewal	Completed
The Precinct – Metal Fab Workshop, Smithfield Plains	HVAC Replacement	Commenced
Virginia Oval – Netball Clubrooms, Virginia	Internal Fitout	Completed
Virginia Oval – Netball / Tennis, Virginia	Security Renewal	Completed

# Year in review

## Capital Projects Update

Each year Council also introduces a range of new projects which add to our existing services and assets. The status of the new projects for 2022/23, as well as those projects continuing from previous years, are listed below. The status of each project is noted as being in the Planning and Design or Construction phase, Completed or Deferred.

Project	Status
Angle Vale Community Sports Centre – Stage 5A	Construction commenced
Gould Street Reserve Upgrade	Planning and Design
Fremont Park Stage 3	Construction commenced
Northern CBD Prince Charles Street	Planning and Design
Playford Alive – Streetscape Upgrades	Completed
Playford Alive – Open Space (Pete Smith Reserve)	Planning and Design
Playford Sports Centre – Softball Lights	Planning and Design
Repurposing Assets	Commenced
Stebonheath Road (AMP) and Stages 2 and 3	Construction commenced
Stormwater Infrastructure Deed – Broadacres Drive, Angle Vale South	Planning and Design Completed
Strategic Land Purchase – Munno Para West	Completed
Traffic Infrastructure Deed – Heaslip Road, Angle Vale Upgrade	Construction commenced
Virginia Main Street Upgrade	Construction commenced
Argana Park – Car Parking and Oval Lighting	Planning and Design
Argana Park – Shared Change Facilities	Planning and Design
Blakes Crossing Public Toilet	Construction commenced
California Reserve Public Toilet	Construction commenced
Dwight Reserve Upgrade	Planning and Design
Kalara Reserve – Andrews Farm Soccer Upgrades	Planning and Design
McGilp Reserve (Supplementary Funding)	Planning and Design
Mofflin Reserve Upgrade	Construction commenced
Munno Para West Reserve – Peerless Road	Planning and Design
Open Space Minor Projects	Completed
Playground Renewal – AMP Supplementary Funding	Completed
Sport and Recreation Minor Projects	Completed
Virgo Street Reserve and Barrow Street Reserve Upgrades	Commenced *
Andrews Road Upgrade (Road) Design	Planning and Design



# Year in review

Project	Status
Andrews Road Upgrade (Stormwater)	Planning and Design
Angle Vale Road West and Intersection Upgrades (Stormwater)	Planning and Design
Curtis Road/Andrews Road Intersection Upgrade (Road)	Planning and Design
Curtis Road/Andrews Road Intersection Upgrade (Stormwater)	Planning and Design
Curtis Road/Frisby Road Intersection Upgrade (Road)	Deferred**
Curtis Road/Frisby Road Intersection Upgrade (Stormwater)	Deferred**
Heaslip Road Upgrade	Construction Commenced
New Footpaths – Camelot Drive, Hayfield Ave, Jamieson Road, Prominent Rise	Complete
Park Road Drain (Stormwater)	Planning and Design
Peachey Road/Curtis Road Right Turn Lane Extension	Complete
Pedestrian Crossing Installation – Chivell Street, Vincent Street, Main Terrace	Complete
New Pram Ramp Installations	Complete
Stebonheath Culvert	Complete

\* Concept planning and community engagement

\*\*The Curtis Road / Frisby Road Intersection Upgrade has been deferred to enable the State Government's Curtis Road Planning Study to consider a more sustainable design.

## Playford Growth Areas Infrastructure

In 2010, the South Australian Government prepared the 30-Year Plan for Greater Metropolitan Adelaide. This Plan identified the City of Playford as the centre of residential growth in northern metropolitan Adelaide. Primary production land in Angle Vale, Virginia and Playford North was rezoned in 2013/14 as residential land, in what became known as the Playford Growth Areas. As part of the rezoning, agreements known as Infrastructure Deeds, were negotiated with landowners and the State Government. These Deeds set out the legal arrangements between landowners, Council and the State Government and identified required infrastructure, costs and the mechanisms for delivery between the various parties to the Deeds.

Deeds cover social, transport and stormwater infrastructure, and require Council and the State Government to report on an annual basis the funds raised within the Growth Areas and any expenditure of the funds.

Council is the Administering Body for the **social** and **stormwater** deeds and the tables below show the status of the funds for 2022/23.

# Year in review

## Social Infrastructure Deeds

Virginia	Amount	
Contributions received into the Fund 2022/23	\$22,023	
Expenditure from the Fund 2022/23	\$0	
Interest 2022/23	\$4,278	
<b>2022/23 Total</b>	<b>\$26,301</b>	
Whole of life total contributions received into the Fund (up to 30 June 2023)		\$151,473
Total Expenditure from the Fund (up to 30 June 2023)		\$0
Total Interest (up to 30 June 2023)		\$7,999
<b>Balance of Fund (up to 30 June 2023)</b>		<b>\$159,472</b>

Angle Vale	Amount	
Contributions received into the Fund 2022/23	\$440,193	
Expenditure from the Fund 2022/23	(\$1,667)	
Interest 2022/23	\$36,592	
<b>2022/23 Total</b>	<b>\$475,118</b>	
Whole of life total contributions received into the Fund (up to 30 June 2023)		\$1,450,028
Total Expenditure from the Fund (up to 30 June 2023)		(\$1,667)
Total Interest (up to 30 June 2023)		\$44,871
<b>Balance of Fund (up to 30 June 2023)</b>		<b>\$1,493,232</b>

- Whilst there was limited expenditure under the Angle Vale Social Deed, Council was able to secure land for the Angle Vale Community Centre, with a concept design for this facility to be developed in 2023/24.

. Playford North Extension	Amount	
Contributions received into the Fund 2022/23	\$166,922	
Expenditure from the Fund 2022/23	\$0	
Interest 2022/23	\$8,470	
<b>2022/23 Total</b>	<b>\$175,392</b>	
Whole of life total contributions received into the Fund (up to 30 June 2023)		\$368,691
Total Expenditure from the Fund (up to 30 June 2023)		\$0
Total Interest (up to 30 June 2023)		\$10,759
<b>Balance of Fund (up to 30 June 2023)</b>		<b>\$379,450</b>

# Year in review

## Stormwater Infrastructure Deeds

The framework for the necessary stormwater and flood mitigation works in the three Playford Growth Areas are guided by Growth Area Stormwater Management Plans (SMPs). These SMPs prescribe a range of works on both private and public land.

As part of the land division development assessment process, the majority of SMP works are undertaken by private parties as negotiated works-in-kind. For example, in 2022/23 a developer commenced Stage 2 of the Broadacres Drive Regional Outfall Drain with this developer to complete this stage shortly.

These works are not accounted for in the tables below but play a critical role in realising the Growth Area SMPs, which in turn allows development to continue to take place in the Growth Areas and provide the necessary protections for the community.

Virginia	Amount	
Contributions received into the Fund 2022/23	\$0	
Expenditure from the Fund 2022/23	(\$339)	
Interest 2022/23	(\$4,536)	
<b>2022/23 Total</b>	<b>(\$4,875)</b>	
Whole of life total contributions received into the Fund (up to 30 June 2023)		\$150,000
Total Expenditure from the Fund (up to 30 June 2023)		(\$301,328)
Total Interest (up to 30 June 2023)		(\$5,855)
<b>Balance of Fund (up to 30 June 2023)</b>		<b>(\$157,183)</b>

Angle Vale	Amount	
Contributions received into the Fund 2022/23	\$893,960	
Expenditure from the Fund 2022/23	(\$113,107)	
Interest	\$2,950	
<b>2022/23 Total</b>	<b>\$783,803</b>	
Whole of life total contributions received into the Fund (up to 30 June 2023)		\$1,293,960
Total Expenditure from the Fund (up to 30 June 2023)		(\$790,942)
Total Interest (up to 30 June 2023)		\$1,479
<b>Balance of Fund (up to 30 June 2023)</b>		<b>\$504,497</b>

- Work has been undertaken to finalise the Broadacres Drive Regional Outfall Drain detailed design under the Angle Vale Stormwater Deed. As identified above, a developer has constructed portion of Stage 2 of the Outfall Drain along Curtis Road with plans to continue this construction through to Broadacres Drive.



# Year in review

Playford North Extension	Amount	
Contributions received into the Fund 2022/23	\$0	
Expenditure from the Fund 2022/23	(\$10,680)	
Interest	(\$17,446)	
<b>2022/23 Total</b>	<b>(\$28,126)</b>	
Whole of life total contributions received into the Fund (up to 30 June 2023)		\$0
Total Expenditure from the Fund (up to 30 June 2023)		(\$589,107)
Total Interest (up to 30 June 2023)		(\$20,390)
<b>Balance of Fund (up to 30 June 2023)</b>		<b>(\$609,497)</b>

- Work was undertaken to vary the Stormwater Management Plan for Playford North Extension East. Work has continued on the detailed design of the Playford North Extension West NEXY Swale Design with this detailed design to be completed in 2023/24.

## Transport Infrastructure Deeds

The Department for Infrastructure and Transport (DIT) is the Administering Body for the transport deeds and the tables below show the status of the funds for 2022/23.

Angle Vale	Amount	
Contributions received into the Fund 2022/23	\$3,146,000	
Expenditure from the Fund 2022/23	(\$1,321,000)	
<b>2022/23 Total</b>	<b>\$1,825,000</b>	
Whole of life total contributions received into the Fund (up to 30 June 2023)		\$12,140,000
Total Expenditure from the Fund (up to 30 June 2023)		(\$3,558,000)
<b>Balance of Fund (up to 30 June 2023)</b>		<b>\$8,582,000</b>

Works undertaken by DIT in 2022/23:

- AV13 – Curtis Road/Heaslip Road roundabout. Detailed design continuing.
- AV14 – Heaslip Road upgrade. Concept planning and design commenced.
- AV15 – Heaslip Road/Saverio Boulevard. Construction of a single lane roundabout completed.
- AV18 – Heaslip Road (North) upgrade. Design work complete. Construction commenced and anticipated to be complete in 2023/24.
- AV23 – Frisby Road upgrade. Concept planning and design commenced.

# Year in review

Playford North Extension		Amount
Contributions received into the Fund 2022/23	\$888,000	
Expenditure from the Fund 2022/23	(\$24,000)	
<b>2022/23 Total</b>	<b>\$864,000</b>	
Whole of life total contributions received into the Fund (up to 30 June 2023)		\$2,214,000
Total Expenditure from the Fund (up to 30 June 2023)		(\$24,000)
<b>Balance of Fund (up to 30 June 2023)</b>		<b>\$2,190,000</b>

Works undertaken by DIT in 2022/23:

- PN7 – Stebonheath Road roundabout. Construction commenced and anticipated to be complete in 2023/24.

Virginia		Amount
Contributions received into the Fund 2022/23	\$ 727,000	
Expenditure from the Fund 2022/23	(\$599,000)	
<b>2022/23 Total</b>	<b>\$128,000</b>	
Whole of life total contributions received into the Fund (up to 30 June 2023)		\$3,107,000
Total Expenditure from the Fund (up to 30 June 2023)		(\$599,000)
<b>Balance of Fund (up to 30 June 2023)</b>		<b>\$2,508,000</b>

Works undertaken by DIT in 2022/23:

- V16 – Old Port Wakefield Road / McEvoy Road roundabout. Construction commenced and anticipated to be complete in 2023/24.

# Financial snapshot

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Council is committed to delivering long-term financial sustainability, with a focus on producing a sustainable operating surplus position, effectively managing debt and sustainably growing assets and services.





# Financial snapshot

## Financial Snapshot

### 2022/23 Performance

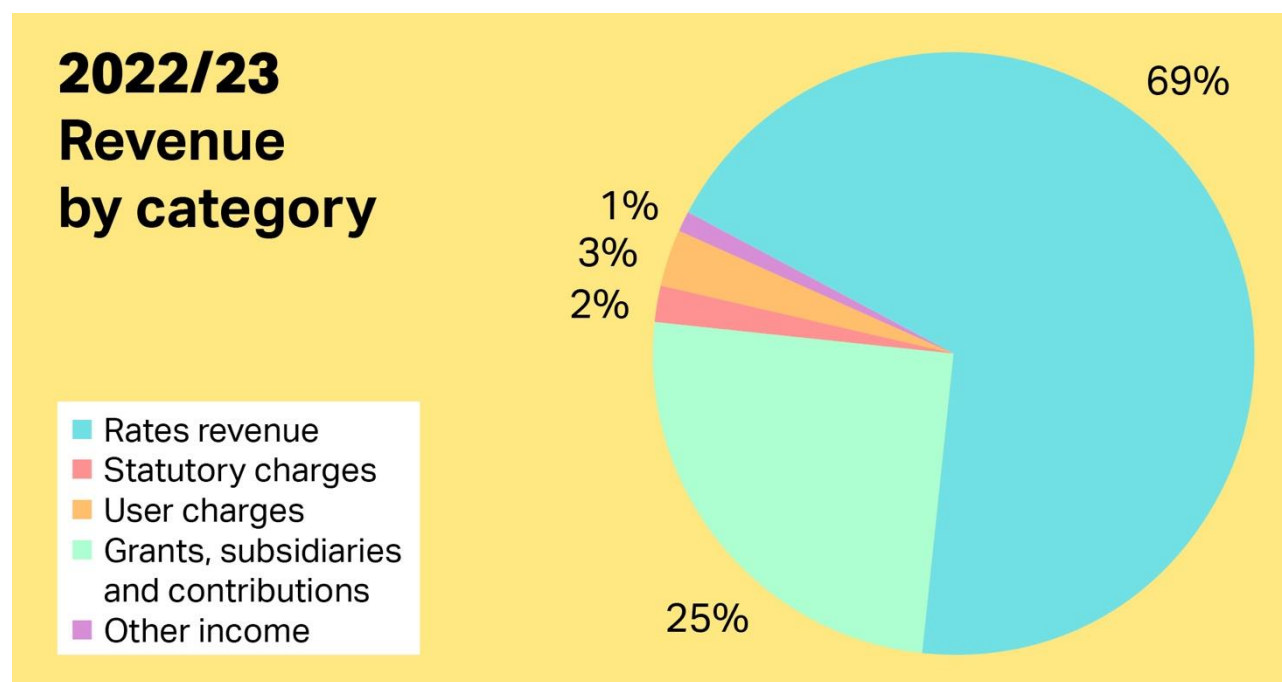
Item	2022/23 Actual \$M
Operating income	133.3
Operating expenses	116.3
Operating result	17.0

The operating surplus for 2022/23 is \$17.0M against an original budgeted surplus of \$1.9M. This favourable result is mainly due to brought forward allocation of Federal Government Grants of \$15.3M, additional developer contributions, employee cost savings, interest savings and short term operational savings related to delays in capital projects.

Revenue was higher than 2021/22 by \$9.1M, largely due to Council receiving higher than anticipated developer contributions and grants of \$3.5M, increased rate revenue of \$5.4M associated with growth and new services and increased reimbursements of \$0.2M.

Actual operating expenses have increased from 2021/22 by \$7.6M. The increase in operating costs is largely due to higher depreciation and material costs.

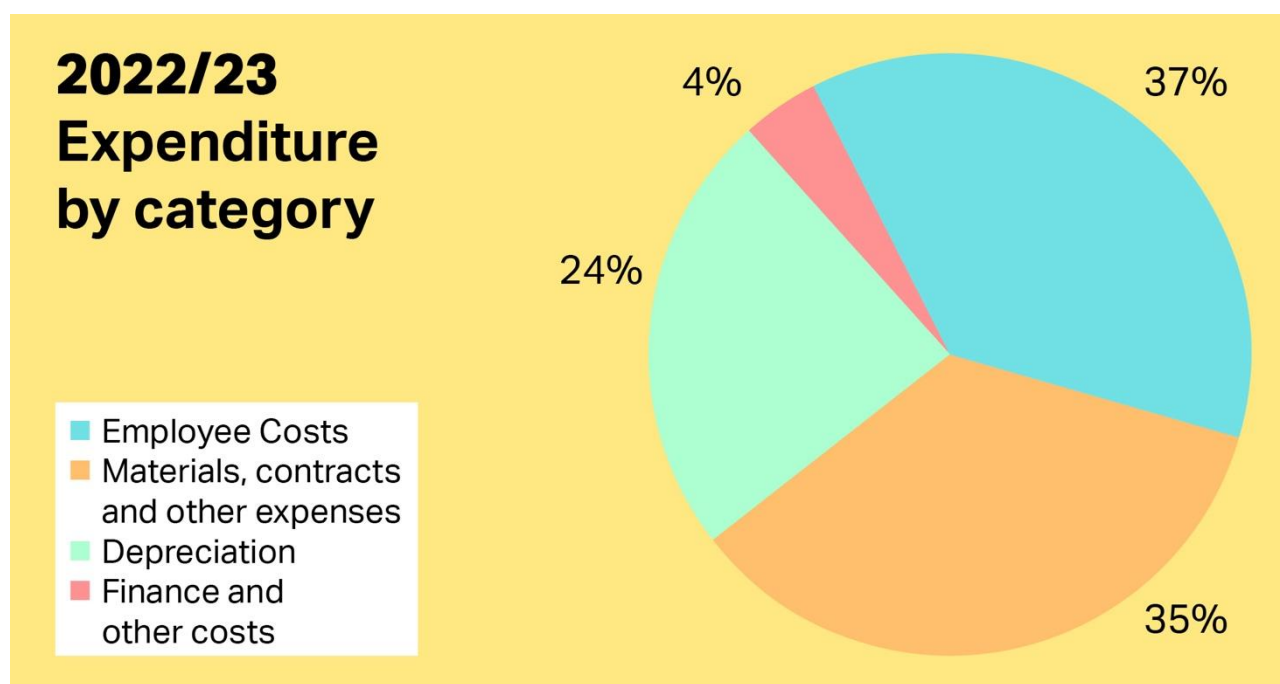
### Where Council's money comes from



The City of Playford received income of \$133.3M in 2022/23. The main sources of revenue were rates revenue (commercial and residential) of \$91.7M, and grants, subsidies and contributions totalling \$32.7M. The balance of \$8.9M was generated through statutory charges, user charges and other minor sources.

# Financial snapshot

What Council's money was spent on



The City of Playford spent \$116.3M on delivering services in 2022/23. Operating expenses included employee and labour hire costs of \$42.8M, materials, contracts and general expenses of \$41.2M, depreciation of \$28M and finance and other costs \$4.3M.



# Measuring our performance

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A range of performance measures and financial targets help track our progress as we deliver against the Annual Business Plan and Budget.





# Measuring our performance

## Playford Community Survey

The Playford Community Survey is a key part of Council's commitment to listen effectively to community experiences about living, working, studying and visiting our city. In 2021, we undertook a major review of our annual survey to improve the experience and accessibility for our community and collect more meaningful feedback. Part of this review also included aligning questions to our Strategic Plan themes to increase our community's understanding of the work being undertaken by Council.

Each survey includes a series of questions under each Community Theme and an overall rating which helps Council track community experience, perceptions and sentiment over the last three years. The survey also assists Council to track and review services, plans and strategies, and provide data for reports and presentations. It also shapes how Council engages with the community on topics and matters, inform CEO key performance indicators and track Council performance in Annual Reports like this one.

### What we heard in the 2023 Playford Community Survey

In 2023, the survey replicated the more comprehensive 2021 survey to measure experience against these original benchmarks. Feedback was collected online, over the phone and through field work across the city. Over 1400 members of the Playford community shared their thoughts and experiences, with average ratings out of five for each Community Theme illustrated below. The average Community Sentiment is also shown below and represents community trust and confidence in Council, as well as satisfaction with Council over the past 12 months.

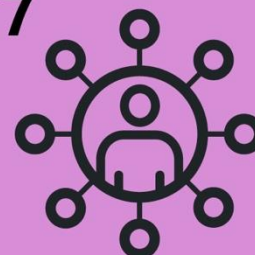
Community Theme 1  
**Improving safety  
and accessibility**  
**3.21**



Community Theme 2  
**Lifting city  
appearance**  
**3.68**



Community Theme 3  
**Connecting with  
our community  
and each other**  
**3.27**



Community Theme 4  
**Supporting  
business and  
local employment  
opportunities**  
**3.80**



Community Theme 5  
**Using money  
wisely**  
**2.81**



**Average  
community  
sentiment**  
**3.03**



# Measuring our performance

## Financial Sustainability

Council includes its financial strategies, objectives and targets in a Long Term Financial Plan (LTFP). This plan has direct links to all Council strategic plans including the Strategic Asset Management Plan, Playford Community Vision 2043 and Annual Business Plan.

The table below summarises the results for the 2022/23 financial year. Some of the ratios are outside the target range due to additional developer contributions and grant funding, as noted in the comments.

The 2022/23 LTFP shows that over the next 10 years, Council will maintain a solid financial position with the 10-year average, with all financial indicators falling within the target range over the long term.

For the 2022/23 period, the following financial indicators apply.

Financial Indicator	Explanation	2022/23 Actual	Target	Comments
Operating Surplus Ratio	<i>Performance Indicator</i> This ratio expresses Council's operating result as a percentage of Council's total income.	12.8%  2.7% adjusted <sup>1</sup>	1%-10%	Above target range due to the one-off effects of additional developer contributions and grant funding for capital projects.
Cash Flow from Operations Ratio	<i>Performance Indicator</i> The cash generated each year from operations compared to the 10 year average requirements in the Strategic Asset Management Plan. This ratio measures whether Council is generating enough cash from its operations to cover the replacement of assets over time.	210.3%  179.7% adjusted <sup>2</sup>	Between 90% and 110%	The unadjusted ratio includes developer contributions and once off grant funding for capital projects which are quarantined by Council for investment in new community assets. The adjusted ratio is outside the target range as our cash flow from operations exceed the amount that Council plans to spending on asset renewal over the next 10 years. Council collects these funds now to ensures each generation pays equally for the renewal of our assets over time.
Asset Renewal Funding Ratio	<i>Infrastructure Indicator</i> This ratio shows whether or not Council is replacing assets at the rate as required in the Strategic Asset Management Plan.	65%	Between 90% and 110%	Below target range due to delays in a number of asset renewal programs. This is a temporary short term delay, and the required renewal work is planned to be completed in 2023/24 to take us back into the target range.
Net Financial Liabilities Ratio	<i>Debt Indicator</i> This ratio shows net financial liabilities as a percentage of Total Operating Income.	75%  90% adjusted <sup>2</sup>	50%-160%	Within target range.

<sup>1</sup> Prepayment of Financial Assistance Grants and adjustments for developer contributions and grant payments recognised under accounting standards as operating income but utilised for capital and future capital spend.

<sup>2</sup> Prepayment of Financial Assistance Grants

# Measuring our performance

Financial Indicator	Explanation	2022/23 Actual	Target	Comments
Interest Expense Cover Ratio	<i>Debt Indicator</i> This ratio shows how much rate income is used to pay interest on borrowings.	4.2%	4%-8%	Within target range.



# Your Council

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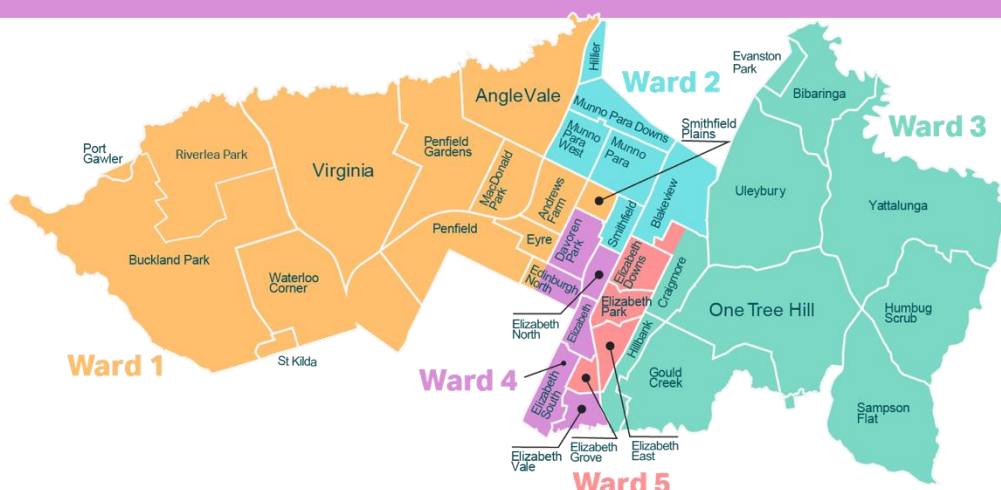
The City of Playford is divided into five wards, with a Mayor and 15 Councillors. Each ward is represented by three Councillors. The ward boundaries endeavour to provide an equal number of electors represented by a Councillor.



# Your Council



**Mayor Glenn Docherty**



**Cr Peter Rentoulis**  
Deputy Mayor



**Cr Rebecca Vandeppear**



**Cr Clint Marsh**

**Ward 1** covers the suburbs of Angle Vale, Buckland Park, Virginia, Eyre, Penfield, Penfield Gardens, MacDonald Park, Andrews Farm, Riverlea Park and Smithfield Plains; and part of the suburbs of Edinburgh North and Waterloo Corner.



**Cr Jane Onuzans**



**Cr Gay Smallwood-Smith**



**Cr Chantelle Karsen**

**Ward 2** covers the suburbs of Munno Para Downs, Munno Para West, Munno Para, Smithfield and Blakeview; and part of the suburb of Hillier.



**Cr Andrew Craig**



**Cr Tanya Smiljanic**



**Cr David Kerrison**

**Ward 3** covers the suburbs of Hillbank, Gould Creek, One Tree Hill, Sampson Flat, Humbug Scrub, Uleybury, Yattalunga and Bibaringa; and part of the suburbs of Craigmore and Evanston Park.



**Cr Marilyn Baker**



**Cr Katrina Stroet**



**Cr Zahra Bayani**

**Ward 4** covers the suburbs of Davoren Park, Elizabeth North, Elizabeth, Elizabeth South and Elizabeth Vale; and part of the suburb of Edinburgh North.



**Cr Misty Norris**



**Cr Akram Arifi**



**Cr Shirley Halls**

**Ward 5** covers the suburbs of Elizabeth Downs, Elizabeth Park, Elizabeth East and Elizabeth Grove; and part of the suburb of Craigmore.



# Your Council

## Local Government Elections 2022

Local Government Elections took place in 2022. Voter turnout increased from 25.7% in 2018 to 28.14% in 2022.

52 candidates contested the 16 vacancies with the successful candidates taking the Oath of Office on 21 November 2022.

The terms of Councillors Coppins, Gossink, Ryan and Tame concluded on 18 November 2022, following the declaration of the poll for the 2022 Local Government Elections.

## Council Members and Representation

The table below shows Council's representation quota and the average representative quota for councils of a similar size and type in South Australia.

Council	Council Members	Electors	Rep. Quota	Number of Wards	Ward Quota
Playford	16	69426	4339	5	4628
Tea Tree Gully	13	74704	5746	6	6225
Onkaparinga	13	132502	10192	6	11041
Salisbury	15	98481	6565	7	7034
Marion	13	68260	5250	6	5688
Charles Sturt	17	90356	5315	8	5647
Port Adelaide Enfield	18	89660	4981	7	5274
Adelaide	12	30415	2534	3	2765

- Data Source: Electoral Commission SA 2023 (made available via Local Government Association)
- Representation Quota = number of electors divided by number of Councillors and the Mayor
- Ward Quota = number of electors divided by the number of Councillors representing wards
- \*Refer to [www.ecsa.gov.au](http://www.ecsa.gov.au) for ward quota structure information

The City of Playford last completed a representation review on 16 October 2017. The next period of review will be April 2024 to April 2025.

The public will be informed of the preparation of the representation options paper and invited to make written submissions when this occurs.

## Council Member Allowances and Benefits

Council Members receive an allowance for discharging their official functions and duties as provided for under Section 76 of the *Local Government Act 1999*. Allowances are adjusted by the Remuneration Tribunal of South Australia each November.

In addition to the allowance paid to Council Members, the *Local Government Act 1999* also provides for the reimbursement of certain expenses; provision of facilities and support; and training and development activities to assist Members in performing or discharging official functions and duties. These supports are detailed in the Council Member Support Policy and Procedure and the Council Member Training and Development Policy and Procedure and include:



# Your Council

- Provision of technology (mobile phone/iPad) and reimbursement of expenses where a Council Member utilises their personal internet and/or mobile phone service.
- Reimbursement for travel and childcare expenses when undertaking Council business.
- Training and development activities including seminars, conferences, and short courses.

The Mayor has access to a vehicle for Council business and civic duties and is also provided with office space and administrative support. Additional supports provided to the Mayor are detailed in the Mayor Support Procedure.

Council Member	2022/23 Allowance	Council Member	2022/23 Allowance
Mayor Glenn Docherty	\$90,313	Cr Jane Onuzans	\$22,578
Cr Akram Arifi	\$22,578	Cr Peter Rentoulis*	\$28,017
Cr Marilyn Baker	\$22,578	Cr Gay Smallwood-Smith	\$22,578
Cr Zahra Bayani	\$14,268	Cr Tanya Smiljanic	\$14,268
Cr Andrew Craig	\$22,578	Cr Katrina Stroet	\$22,578
Cr Shirley Halls	\$22,578	Cr Rebecca Vandeppear	\$14,268
Cr Chantelle Karlsen	\$14,268	Cr Stephen Coppins	\$8,311
Cr David Kerrison	\$22,578	Cr Veronica Gossink	\$8,311
Cr Clint Marsh**	\$27,909	Cr Dennis Ryan	\$8,311
Cr Misty Norris	\$22,578	Cr Cathy-Jo Tame	\$8,311

■ Councillors who served until the Local Government Elections in November 2022.

\*Includes allowance received as Deputy Mayor

\*\*Includes allowance received as presiding member of Strategy and Services Committee

## Independent Member Sitting Fees

Independent Members on the Corporate Governance Committee and Council Assessment Panel are paid a sitting fee for meetings they attend.

Meeting	Chair Sitting Fee	Member Sitting Fee
Corporate Governance Committee (July – November)	\$594	\$475
Corporate Governance Committee (December – June)	\$687.50	\$550
Council Assessment Panel	\$563	\$450

# Your Council

## Council and Committee Structure

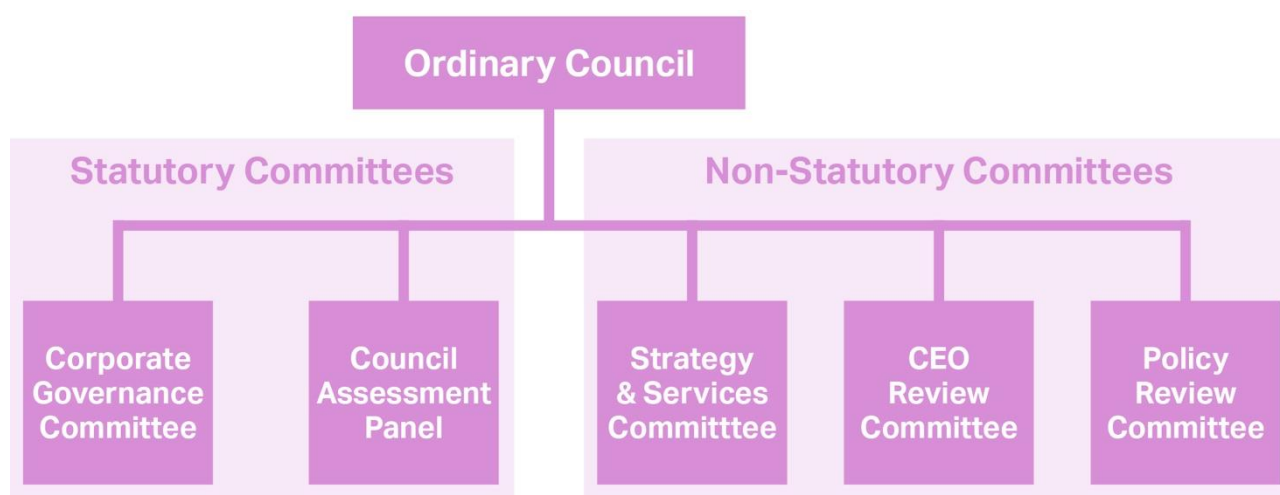
Council has established a number of statutory and non-statutory committees to assist with its decision-making. The committee structure is detailed below.

Statutory Committees:

- Council Assessment Panel
- Corporate Governance Committee<sup>3</sup>

Non-statutory Committees:

- Strategy & Services Committee
- Chief Executive Officer Review Committee
- Policy Review Committee



## Council / Committee Membership

Council Member	Council / Committee
Mayor Glenn Docherty	Ordinary Council Strategy & Services Committee CEO Review Committee – Presiding Member Policy Review Committee – Presiding Member Corporate Governance Committee
Cr Akram Arifi	Ordinary Council Strategy & Services Committee
Cr Marilyn Baker	Ordinary Council Strategy & Services Committee CEO Review Committee
Cr Zahra Bayani	Ordinary Council Strategy & Services Committee
Cr Andrew Craig	Ordinary Council Strategy & Services Committee

<sup>3</sup>. In accordance with Section 126 of the *Local Government Act* 1999, the Corporate Governance Committee has also been appointed as the Audit Committee.

# Your Council

Council Member	Council / Committee
Cr Shirley Halls	Ordinary Council Strategy & Services Committee Corporate Governance Committee
Cr Chantelle Karlsen	Ordinary Council Strategy & Services Committee
Cr David Kerrison	Ordinary Council Strategy & Services Committee Policy Review Committee (until November 2022)
Cr Clint Marsh	Ordinary Council Strategy & Services Committee - Presiding Member Policy Review Committee
Cr Misty Norris	Ordinary Council Strategy & Services Committee Council Assessment Panel Policy Review Committee
Cr Jane Onuzans	Ordinary Council Strategy & Services Committee Corporate Governance Committee - Deputy Member (from November 2022) Council Assessment Panel – Deputy Member (from November 2022) Policy Review Committee (from November 2022)
Cr Peter Rentoulis	Ordinary Council Strategy & Services Committee CEO Review Committee
Cr Gay Smallwood-Smith	Ordinary Council Strategy & Services Committee CEO Review Committee (from November 2022)
Cr Tanya Smiljanic	Ordinary Council Strategy & Services Committee
Cr Katrina Stroet	Ordinary Council Strategy & Services Committee Council Assessment Panel – Deputy Member (until November 2022)
Cr Rebecca Vandeppear	Ordinary Council Strategy & Services Committee
Cr Stephen Coppins	Ordinary Council Strategy & Services Committee
Cr Veronica Gossink	Ordinary Council Strategy & Services Committee
Cr Dennis Ryan	Ordinary Council Strategy & Services Committee CEO Review Committee (until November 2022)
Cr Cathy-Jo Tame	Ordinary Council Strategy & Services Committee

 Councillors who served until the Local Government Elections in November 2022.



# Your Council

## Council Meetings

In 2022/23 Council met on 12 occasions.

### Council Meeting Attendance

Council Member	Attendance Council Meetings	Council Member	Attendance Council Meetings
Mayor Glenn Docherty	12/12	Cr Jane Onuzans	12/12
Cr Akram Arifi	12/12	Cr Peter Rentoulis	12/12
Cr Marilyn Baker	12/12	Cr Gay Smallwood-Smith	12/12
Cr Zahra Bayani	7/8	Cr Tanya Smiljanic	8/8
Cr Andrew Craig	12/12	Cr Katrina Stroet	12/12
Cr Shirley Halls	10/12	Cr Rebecca Vandepeear	8/8
Cr Chantelle Karlsen	8/8	Cr Stephen Coppins	4/4
Cr David Kerrison	12/12	Cr Veronica Gossink	4/4
Cr Clint Marsh	12/12	Cr Dennis Ryan	3/4
Cr Misty Norris	12/12	Cr Cathy-Jo Tame	4/4

 Councillors who served until the Local Government Elections in November 2022.

## Information Sessions

In 2022/23, 27 Information Sessions were held in accordance with Section 90A of the *Local Government Act 1999*.

## Confidentiality

As prescribed by the *Local Government Act 1999*, matters of a confidential nature may be discussed at closed Council and Committee meetings. As per the *Planning, Development and Infrastructure Act 2016*, the public may be excluded from meetings of the Council Assessment Panel.

During 2022/23, there were 51 occasions where a Committee or Council were satisfied it was necessary to exclude the public and consider items in confidence.

Confidential Orders made under Section 90(2)			Section 90 (3) provision
Meeting	Date	Subject	
Strategy and Services Committee	12/07/22	Central District Football Club Strategy	b
Ordinary Council	26/07/22	Central District Football Club Strategy	b
Ordinary Council	26/07/22	Request for Internal Review of a Council Decision	a
Ordinary Council	26/07/22	Code of Conduct Matter	a
Corporate Governance Committee	02/08/22	CBD Development Update	d
CEO Review Committee	08/08/22	CEO Performance Assessment 2021/2022	a
CEO Review Committee	08/08/22	CEO Annual Remuneration and Position Description Review 2022	a
Strategy and Services Committee	09/08/22	Health Precinct Strategy - Lot 144 John Rice Avenue	b
Ordinary Council	23/08/22	CEO Performance Assessment 2021/2022	a
Ordinary Council	23/08/22	CEO Annual Remuneration and Position Description Review 2022	a
Ordinary Council	23/08/22	Health Precinct Strategy - Lot 144 John Rice Avenue	b
Ordinary Council	23/08/22	CBD Development Strategy	b
Ordinary Council	23/08/22	Angle Vale Community Sports Centre - Stage 5A	d, k
Ordinary Council	23/08/22	Internal Review of a Council Decision	a
Corporate Governance Committee	14/09/22	Internal Audit – Internal Controls	a, f
Corporate Governance Committee	04/10/22	Chief Executive Officer Update	i
Corporate Governance Committee	04/10/22	Findings of External Audit	b
Strategy and Services Committee	11/10/22	Repurposing Assets Update	b
Corporate Governance Committee	05/12/22	Chief Executive Officers Update	i
Corporate Governance Committee	05/12/22	CBD Development Update	b, d

# Your Council

Confidential Orders made under Section 90(2)			Section 90 (3) provision
Meeting	Date	Subject	
CEO Review Committee	06/12/22	Quarter One   Review progress of the Chief Executive Officer KPI's	a, b, d
CEO Review Committee	06/12/22	Extension of CEO Review Service Provider	b
Corporate Governance Committee	07/02/23	Chief Executive Officers Update	b, i
Corporate Governance Committee	07/02/23	Long Term Financial Plan 23/24	b
CEO Review Committee	13/02/23	Quarter Two - Review progress of the CEO's KPIs and half year financials to date	a, b, d
Strategy and Services Committee	14/02/23	Proposed Closure of Portion of Road Reserve – Lot 20 Old Port Wakefield Road Virginia	b
Strategy and Services Committee	14/02/23	Gawler River Flood Management Business Case	b
Strategy and Services Committee	14/02/23	Repurposing Assets Update	b
Strategy and Services Committee	14/02/23	Riverlea Update	d
Ordinary Council	28/02/23	Proposed Closure of Portion of Road Reserve – Lot 20 Old Port Wakefield Road Virginia	b
Ordinary Council	28/02/23	Gawler River Flood Management Business Case	b
Ordinary Council	28/02/23	Health Precinct Strategy – Lot 144 John Rice Avenue	b
Ordinary Council	28/02/23	Upgrade of Mark Road Verge, Elizabeth South	b
Ordinary Council	28/02/23	Draft 2023/24 Annual Business Plan and Budget – New Projects and Services	b
Strategy and Services Committee	14/03/23	Virginia Horticulture Centre	d
Strategy and Services Committee	14/03/23	Civic Centre Café	b
Ordinary Council	28/03/23	Question on Notice – Playford Community Christmas Carols Costing	d
Ordinary Council	28/03/23	Virginia Horticulture Centre	d



# Your Council

Confidential Orders made under Section 90(2)			Section 90 (3) provision
Meeting	Date	Subject	
Ordinary Council	28/03/23	Local Roads and Community Infrastructure Program (LRCI) – Phase 4	b
Corporate Governance Committee	04/04/23	2023/24 Draft Annual Business Plan and Long Term Financial Plan	b
Strategy and Services Committee	11/04/23	Repurposing Assets Update	b
Ordinary Council	18/04/23	2023/24 Draft Annual Business Plan and Long Term Financial Plan	b
CEO Review Committee	08/05/23	Review of the Chief Executive Officer's Quarterly Performance	a
CEO Review Committee	08/05/23	Chief Executive Officer Contract	a
Strategy and Services Committee	09/05/23	2023/24 Rate Rebates	b
Strategy and Services Committee	09/05/23	Advocacy Update	b
Ordinary Council	23/05/23	2023/24 Rate Rebates	b
Ordinary Council	23/05/23	Chief Executive Officer Review Committee Report	a
Strategy and Services Committee	13/06/23	Strategic Land Purchase	a, b
Ordinary Council	27/06/23	Strategic Land Purchase	b
Ordinary Council	27/06/23	Chief Executive Officer Review Committee Report	a

During 2022/23, 16 of the Confidential Orders made under Section 90(2) above expired or were revoked during the financial year.

As of 30 June 2023, the total number of items remaining in confidence under Section 91(7) of the *Local Government Act 1999* stands at 196, excluding any orders made prior to 15 November 2010.

## Internal Review of a Council Decision (Section 270 Review)

The Council, including the elected body and administration, make decisions every day which impact our community and customers. We are committed to open, responsive and accountable government which includes providing the opportunity for our community and customers, who may be adversely affected by our decisions, to request an internal review of a Council decision as per Section 270 of the *Local Government Act 1999*.

In 2022/23, one application was made to have a decision reviewed under Section 270 of the *Local Government Act 1999*.

# Your Council

Area of Complaint	Type of Matter	Outcome
Council/Committee Decision	Code of conduct matter	All information was considered and reviewed. Original decision upheld.

## Training and Development

During 2022/23, a number of Council Members represented the City of Playford at conferences, meetings, on organisations and attended training as shown below:

Council Member	Event
Mayor Glenn Docherty	Australian Local Government Association National General Assembly Australian Council of Local Government Local Government Association Annual General Meeting Local Government Association Ordinary General Meeting National Growth Areas Alliance Regional Development Forum
Cr Marilyn Baker	Northern Adelaide Waste Management Authority ( <i>Deputy</i> )
Cr Shirley Halls	Australia Day Council of SA – Australian of the Year Luncheon Australian Institute of Traffic Planning & Management SA Road Safety Half Day Seminar Local Government Association Annual General Meeting Northern Adelaide Waste Management Authority National Growth Areas Alliance National Congress
Cr David Kerrison	Northern Adelaide Waste Management Authority ( <i>Deputy</i> )
Cr Clint Marsh	Northern Adelaide Waste Management Authority Gawler River Floodplain Management Authority
Cr Misty Norris	Australian Local Government Association National General Assembly
Cr Peter Rentoulis	Gawler River Floodplain Management Authority
Cr Gay Smallwood-Smith	Australian Local Government Association National General Assembly Australia Day Council of SA – Australian of the Year Luncheon
Cr Katrina Stroet	Local Government Association Annual General Meeting

In accordance with Section 80A of the *Local Government Act 1999* and Regulation 8AA of the *Local Government (General) Regulations 2013*, Council Members are required to complete a leadership workshop and four mandatory training modules:

- Behaviour
- Civic
- Legal
- Strategy and Finance

In addition, the Mayor attended mandatory Principal Member training.

# Your Council

In the 2022/23 period, nine Council Members successfully completed all Mandatory Training modules. Catch-up sessions are planned for completion prior to November 2023 for the remaining Council Members.

## Registers, Codes and Policies

The following documents are available to the public on request, in accordance with the *Local Government Act 1999*:

### Registers

- Council Member Register of Interests
- Council Member Allowances and Benefits Register
- Council Member Gifts and Benefits
- Council Member Training and Development
- Officers Register of Salaries
- Fees and Charges
- Community Management Plans
- City of Playford Public Road Register
- By Laws

### Codes

- Code of Practice for Public Access to Meetings and Meeting Documents
- Code of Practice for Council and Committee Meetings
- Code of Conduct for Council Employees

### Statutory Policies

- Prudential Management Policy
- Procurement Policy
- Community Engagement Policy
- Behavioural Management Policy
- Council Member Support Policy
- Council Member Training and Development Policy
- Naming of Assets Policy
- Complaints Handling Policy

### Local Government (Elections) Act 1999

- Part 14 Campaign Donation Returns prepared by candidates.

### Freedom of Information Act

- Section 9 Information Statement.



# Your Council

## Travel

A summary of interstate travel undertaken by Council Members in 2022/23 is shown below:

Council Member	Travel Details	Cost
Mayor Glenn Docherty	National Growth Areas Alliance Annual Member's Meeting – Canberra  Australian Local Government Association Annual General Meeting – Canberra	\$2,037.36
Cr Misty Norris	Australian Local Government Association Annual General Meeting – Canberra	\$1,455.88
Cr Gay Smallwood-Smith	Australian Local Government Association Annual General Meeting – Canberra	\$1,497.04
Total		\$4,990.28

## Gifts

Council Members did not receive any gifts above \$50 funded in whole or in part by Council in 2022/23.

## Member Behaviour

There were no contraventions for 2022/23 and no complaints were referred to the Behavioural Standards Panel. A total of \$1,740 was spent on dealing with complaints alleging contravention.

## Community Engagement

Council recognises the role of community engagement and public consultation in helping to shape and test ideas and support decision making, leading to stronger outcomes (services, infrastructure, planning and programs) for the community.

In line with legislation and the City of Playford Community Engagement Policy, the following public engagements took place in 2022/23:

July/August 2022	<ul style="list-style-type: none"> <li>By-laws Review</li> <li>Gould Road Reserve Upgrade</li> <li>Pete Smith Reserve Upgrade</li> </ul>
October/November 2022	<ul style="list-style-type: none"> <li>Dwight Reserve North Upgrade</li> <li>Peerless Road Reserve, Munno Para West</li> </ul>
November/December 2022	<ul style="list-style-type: none"> <li>McGill Recreation Park Upgrade</li> <li>Blakeview Traffic Study</li> </ul>
April/May 2023	<ul style="list-style-type: none"> <li>Annual Business Plan and Budget 2023/24</li> <li>Long Term Financial Plan 2023/24</li> </ul>

# Your Council

- Strategic Asset Management Plan 2023/24
- Rating Policy and Procedure
- Rate Rebate Policy and Procedure
- Code of Practice: Public Access to Meetings and Meeting Documents
- Enforcement Policy

## Tendering Arrangements

We are committed to ensuring that our competitive tendering activities provide best value to our community and are undertaken in an open, honest and accountable manner. All tendering is managed within the following principles, outlined in our Procurement Policy:

- Promoting open and fair competition
- Valuing accountability and transparency
- Achieving value for money
- Fostering environmental sustainability
- Commitment to Industry Participation Principals
- Commitment to protecting human health, safety and welfare
- Ensuring our processes are compliant with relevant legislation and regulations

## National Competition Policy

Competitive neutrality is one of the key principles of the National Competition Policy. The principle is based on the concept of a level playing field for people competing in business and related to situations where there is, or is the potential for, competition between the private and public sectors.

Councils are required to identify what its business activities are and disclose these activities in two categories. Category One (annual gross operating income greater than \$2 million per year) and Category Two (annual gross operating income less than \$2 million per year).

There are no Category One business activities operated by the City of Playford.

In 2022/23 the City of Playford had the following significant (Category Two) business activities:

- Food Co-Operatives
- Water Business Unit
- Shedley Café
- Windsor Car Park
- John McVeity Centre
- Commonwealth Housing Support Program (CHSP)

Councils are required to identify the review and reform of by-laws which restrict competition, including proposals for new by-laws.

In 2022/23 the City of Playford reviewed the following by-laws and determined that they have the potential to restrict competition:

- By-Law 2 – Moveable Signs By-Law 2022
- By-Law 3 – Local Government Land By-Law 2022
- By-Law 6 – Bird Scaring Devices By-Law 2022
- By-Law 7 – Roads By-Law 2022
- By-Law 8 – Waste Management By-Law 2022

No complaints were made to the State Competition Commissioner regarding the City of Playford.

# Your Council

## Auditors Payment

The expenditure for external audit fees was \$33,825 (excl. GST) and this amount was included in the 2022/23 financial statements. There was no other remuneration payable.

## Financial Assistance Grants

The South Australian Grants Commission is responsible for the distribution of Commonwealth Financial Assistance Grants to councils in accordance with State and Federal legislative requirements.

Council has a significant reliance on Federal Assistance Grants (FAGs) with approximately 12% of total operating revenue (adjusted) coming from this source. Allocation of the grants is based on a complex formula involving analysing Council's income and expenses with State averages and other factors such as our demographic profile, the movement in our population relative to the movement in both South Australia's and Australia's population, and our community's ability to pay relative to other council communities.

During the 2022/23 financial year Council received \$3.9 million (28% allocation) of the 2022/23 grant and \$15.3 million (approx. 100% allocation) of the 2023/24 grant.

## Credit Card Expenditure

Expenditure incurred on Council credit cards was \$775,099 (incl. GST) and this amount was included in the 2022/23 financial statements across a number of expense categories.

## Legal Costs

The expenditure for legal fees was \$974,328 (excl. GST) and this amount was included in the 2022/23 financial statements. There was no other remuneration payable.

## Community Reference Groups

The City of Playford's three informal reference groups have transitioned to 'action focused' groups. This allows our community more opportunities to connect with Council and each other and have their ideas and experiences considered, understood and heard. There are three reference groups: the Youth Advisory Committee, the Access and Social Inclusion Advisory Group and the Aboriginal and Torres Strait Islander Community Reference Group. Each of them has made progress in their respective journeys and has provided an important community voice on issues ranging from access, transport and homelessness.

## Community Land

Community Land Management Plans identify the purpose and objectives of land held for community use in accordance with Section 196 of the *Local Government Act 1999*.

In 2022/23 the following community land had its classification revoked for alternative use:

- Portion of Piece 1003 Deposited Plan 77749 and Allotment 101 Deposited Plan 38605 at Davoren/Stebonheath Road, Smithfield Plains (adjoining the previously revoked portion of Stebonheath Park, Andrews Farm).

## Ombudsman Report

The Office of the South Australian Ombudsman provides free, impartial, informal and timely resolution of complaints to promote fairness, openness and good public administration in South



# Your Council

Australia. It assists with complaints about the administrative actions of local government and reviews decisions about Freedom of Information. The Ombudsman 2021/22 Annual Report can be accessed via [www.ombudsman.sa.gov.au](http://www.ombudsman.sa.gov.au).

## Freedom of Information

Requests for documents that are not already public (and are not listed as public documents under “Documents Held by Council”) will be considered under the *Freedom of Information Act 1991*. This does not guarantee access.

Requests are required to be in writing and addressed to the Freedom of Information Officer, City of Playford, 12 Bishopstone Road, Davoren Park, SA 5113.

Request for Access Forms are available from the following locations, and can be lodged together with the prescribed fee determined by Regulation (currently \$40.75, other processing fees may be applicable):

- Playford Civic Centre, Customer Service Counter, 10 Playford Boulevard, Elizabeth
- State Records of South Australia website Freedom of Information Application Form

Although the *Freedom of Information Act 1991* allows 30 days to review and respond to applications, Council endeavours to process them as quickly as possible.

Full information about City of Playford and Freedom of Information can be found on our website at [www.playford.sa.gov.au](http://www.playford.sa.gov.au).

## Your Rights

The right exists to amend personal information of a document held by Council to ensure that personal information, which may be used by the Council, does not unfairly harm or misrepresent the person referred to.

A person can apply for the amendment of a Council document which they have already obtained, provided that:

- The document containing the personal information relates to the applicant only
- The information is available for use by Council in connection with its administrative functions
- The information is, in the person’s opinion, incomplete, incorrect, out of date or misleading

Access to documents may be available under other arrangements, in some circumstances, without the need to refer to provisions contained in the *Local Government Act 1999*.

## Who to contact

Applications and enquiries relating to Freedom of Information matters may be directed to the Freedom of Information Officer between 9am and 5pm, Monday to Friday by telephone 8256 0227.

## Freedom of Information Applications

Twelve applications were received under Freedom of Information legislation and 11 applications were assessed within 30 days in the 2022/23 year. One application was carried forward to the 2023/24 year. Seven applications were determined for full release. Four applications were refused; one for non-payment of fees, one as information did not exist and two under Clause 4 (public safety). No applications were received for either an internal review or for an external review by the Ombudsman. Council received applications on various topics including those related to complaints to Council, compliance matters, and infrastructure and development documentation.

# Your Council

## Freedom of Information Statements

For the purposes of Section 9(1) and (1a) of the *Freedom of Information Act 1991*, an information statement relating to the City of Playford is published on Council's website.

## Rates

Rates are administered by each council in line with the *Local Government Act 1999* which allows some flexibility for each council to make decisions to suit its local community. The City of Playford Rating Policy and Procedure sets out Council's policy for setting and collecting rates from its community.

## Rate Relief

Council applies rate remissions, concessions, postponements and rebates in accordance with the Act and its Rating and Rate Rebate Policies.

### Remission of Rates – Hardship

Section 182 of the *Local Government Act 1999* permits a council to postpone or give remission on rates due to hardship and other defined reasons.

### Seniors Rates Postponement

Seniors Rates Postponement allows ratepayers who hold a state government issued Seniors Card to postpone payment of Council rates amounts above \$500 per year until their property is sold, or eligibility ceases. This can assist eligible ratepayers who have a high level of equity in their home but are on limited incomes. Ongoing compounded monthly interest is applied to postponed amounts. Further information about the Seniors Rate Postponement Scheme is available on Council's website at [www.playford.sa.gov.au](http://www.playford.sa.gov.au)

### Discretionary Rebates

Council may consider an application and approve a rebate under its discretion in accordance with Section 166 of the *Local Government Act 1999*. Further information is detailed in the Rate Rebate Policy.

### Hardship Policy

Council is committed to assisting customers who are experiencing financial hardship to manage their bills on an ongoing basis and to make payments in a mutually acceptable manner, helping ratepayers clear their outstanding and ongoing rates debt.

Ratepayers are encouraged to contact Council as soon as they become aware that they may be unable to meet their quarterly rates payment and if experiencing financial hardship.

Council's Hardship Policy provides options for ratepayers seeking rates relief due to hardship or extenuating circumstances. Council may refer the ratepayer to an accredited financial counsellor or negotiate a flexible affordable payment schedule through Centrepay or Direct Debit.

## Local Nuisance and Litter Control Act and Regulations

The total number of complaints of local nuisance or littering received by Council reached 623(nuisance) and 3726 (litter) complaints.

There were 31 offences under the Act that were expiated, comprising of:

# Your Council

Section	Number of expiations
Section 18(2)(a) causing local nuisance body corporate	3
Section 18(2)(a) causing local nuisance	4
Section 20 person must cease local nuisance if asked	0
Section 22(1)(b) disposing of litter over 50L	21
Section 22(1)(d) disposing of litter up to 50L (general)	2
Section 30(9) fail to comply with abatement notice	1

There were six nuisance abatement notices issued in relation to unsightly properties.

No offences under the Act were prosecuted. There were no civil penalties negotiated under Section 34 of the Act, nor applications by the Council to the Court for orders for civil penalties under Section 34 of the Act.



# Our workforce

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The City of Playford is focused on building sustainable foundations and places the community at the heart of everything we do. We provide a supportive and collaborative environment where employees feel engaged and connected to the work of the organisation, to each other, and the community.



# Our workforce

## Our Workforce

### Strategic Aspiration

Our Strategic Aspiration is to support and foster the development of a workplace environment where all employees feel engaged and connected to the work of the organisation, to each other and the community.

### Foundation Principles

Our Foundation Principles provide three clear boundaries that everyone in our organisation works within. Our three principles – **Full Disclosure**, **Do No Harm** and **Attend to the needs of others** – are non-negotiable and help create an environment where we can use our knowledge, skills and experience to genuinely contribute to the community we work in.

**Full Disclosure** means no surprises. Share the right information, with the right people, at the right time, so we can all do our jobs well. Talk about the risks, as well as all the opportunities. It's not about sharing everything with everyone but using your judgement to ensure all stakeholders have the information they need, when they need it.

**Do No Harm.** Do no physical or psychological harm. This means to people, but also extends to our assets, environment and our community. Be honest, respectful and ethical.

**Attend to the needs of others.** This is a commitment to taking care and diligence in all that we do, giving consideration not only to our own needs, but also how we can set others up for success at the same time. It is about pride in our work and looking to put the perception of Playford at the forefront of our actions. It means doing whatever it takes to get the job done even if it isn't your direct responsibility. It's thinking about our customers and what they need and beginning at the answer "yes".

### Workforce Profile

As at 30 June 2023, City of Playford employed 465 employees from a broad demographic base. The headcount by position status, gender and FTE are as follows:

Status	Male	Female	Total	Full Time Equivalent (FTE)
On-going Full Time	201	102	303	303
On-going Part Time	9	50	59	40.75
Fixed Term Contract Full Time	28	24	52	52
Fixed Term Contract Part Time	5	14	19	12.75
Casual	16	16	32	-
<b>Total</b>	<b>259</b>	<b>206</b>	<b>465</b>	<b>408.50</b>

# Our workforce

As at 30 June 2023, the Leadership Team consisted of the Chief Executive Officer, two General Managers and 52 Managers, responsible for leading our teams in delivering positive customer outcomes for the Playford Community:

Employee Categories	Male	Female	Total
CEO	1	0	1
General Managers	1	1	2
Senior Managers	7	6	13
Managers	20	19	39
Other Staff	230	180	410
<b>Totals</b>	<b>259</b>	<b>206</b>	<b>465</b>

Remuneration packages for members of the Executive Team (including the Chief Executive Officer and General Managers) ranged from \$234,874 to \$286,400 excluding superannuation contributions and may include a fully maintained vehicle or novated lease vehicle. They are provided with devices such as mobile phones, tablets and laptops as work tools in accordance with Council's ICT Acceptable Use Procedure.

Managers with the ability to incur private use of a Council vehicle pay the net vehicle costs from their salary in recognition that the vehicle is available for staff and volunteers to use as a 'pool vehicle' during business hours in accordance with Council's Motor Vehicle Fleet Management Procedure.

No bonuses or incentive payments are paid to any member of staff or management.



# Our workforce



## SAM GREEN

### Chief Executive Officer

The Chief Executive Officer, in partnership with the Mayor and Councillors, is responsible for leading, managing and implementing efficient and effective services to the community. The CEO provides leadership and direction on behalf of the Council that promotes a positive culture for the benefit of its staff and the community; ensures the Council's statutory and governance obligations are met in a timely and effective manner; and drives the financial sustainability of Council through the development and implementation of appropriate strategic and operational financial plans.

Key areas of responsibility include: developing and maintaining a strong customer service focus for the organisation, maintaining a positive and collaborative working relationship with the Mayor and Councillors, Leadership and Strategy, Finance and Asset Management, People and Culture.



## SIMON BLOM (Until 20 January 2023)

### General Manager City Assets

The General Manager City Assets is responsible for a significant portfolio comprising two distinct components being the management of Council's \$1b asset portfolio and the program management of Council's key strategic projects. Key areas of responsibility include: providing sustainable and enjoyable parks, playgrounds, sports grounds, streetscapes, cycling and walking trails for the needs of a growing city, development of the northern CBD, fleet, infrastructure asset management, and property portfolios.

#### Asset Operations

- Service Development
- Buildings
- Fleet
- Operations
- Security

#### City Operations

- Support Services
- Roads & Stormwater
- Parks & Verges
- Parks & Landscapes
- Tree Services

#### Assets & Delivery

- Asset Management
- Asset Delivery

#### City Property

- Sports & Property
- Repurposing Assets



## DALE WELSH

### General Manager Strategy and Corporate

The General Manager Strategy and Corporate is responsible for a diverse portfolio, providing services to both internal and external stakeholders to deliver the strategic intent of Council. Key areas of responsibility include maintaining corporate functions such as financial services, organisational development, and information, technology and governance, as well as planning for the growth of the city through our corporate and city planning functions. The community engagement and experience teams seek to ensure greater connection with our community.

#### Financial Services

- Finance
- Procurement & Accounts Payable
- Rates

#### City and Corporate Planning Community Engagement and Experience

- Engagement and Insights
- Customer Contact
- Marketing, Communications and Events

#### Organisational Development

- HR Services
- Risk & WHS

#### Information, Technology and Governance

- ICT Service Delivery
- ICT Service Solutions
- Information Management
- Governance



## TINA HUDSON

### General Manager City Services

The General Manager City Services supports an extensive scope of service delivery to the community from education and training programs through to Development Services and Environmental Health.

Key areas of responsibility include: providing direct service delivery areas to the community through links to the NDIS and My Aged Care, library services, youth programs, community volunteers, waste management, environment sustainability and biodiversity, urban design and construction.

#### Development, Environment and Community Safety

- Building & Compliance
- Planning Services
- Engineering Services
- Regulatory Services
- Health & Immunisation
- Environment & Waste

#### Libraries, Civic Venues and Stretton

- Library Services
- Civic Venues
- Stretton Centre

#### Community Services

- Community Inclusion
- Community Development
- Creative Cultural
- Development



# Our workforce

## Diversity and Inclusion

The City of Playford is committed to embracing a diverse and inclusive workplace, with equal employment opportunities applying to each aspect of the employment life cycle without regard to race, colour, gender, marital status, religion, age, national origin or citizenship status, disability, sexual orientation, or any other protected characteristic as established by law.

## Learning and Development

Following the implementation of the Learning and Development Framework, the City of Playford has continued to support and encourage staff engagement in training and development that is linked to workforce planning needs, their position, capability and professional growth, and to meet legislative requirements. Training programs have been delivered that align to the following:

**Statutory Training** – This training provides the opportunity for all employees to undertake training that is a specific legislated requirement for their position, such as licenses and tickets.

**Mandatory Training** - This training ensures our employees have training in the areas we have identified as high risk for the organisation, such as Vehicle Recovery, End Of Financial Year Payroll Training and Mental Health First Aid Training.

**Corporate Training** - This training identifies key areas of development for all employees to undertake across the organisation such as Leadership 101 programs including Report Writing, Business Risk & WHS Hazard & Incident Management, Cyber Security Awareness and Speaking to Lead.

**Professional Development** – This training is identified through talent mapping discussions and provides employees with development in identified areas to enable effective workforce and succession planning. This has included involvement in the Emerging Leaders Program, the Local Government Management Challenge and industry-specific corporate memberships, keeping our employees up to date with relevant information in their related discipline.

City of Playford have welcomed the return of traineeships and work experience placements, providing participants with an insightful and comprehensive opportunity to experience on-the-job training across Council.

## Recruitment and Selection

The City of Playford considers recruitment to be a significant financial investment. We commit to investing the time required in effective workforce planning and recruitment processes to gather as much data as possible to be confident in the decision we make that each successful candidate is the right person for their role and we are the right organisation for our candidate.

We aim to recruit and select employees who demonstrate attributes that are consistent with our Foundation Principles and that will best meet the organisation's needs to deliver on our strategic objectives.

## Work Health and Safety (WHS)

We believe that the health and wellbeing of our employees, and the people affected by the work that we do is a priority and must be considered during all work that is performed either directly by us, or on our behalf. Our employees and community are our most important assets, which is highlighted and reflected in our Foundation Principle of **Do No Harm**.

Throughout 2022/23, pro-active work health and safety initiatives continued across the organisation to ensure ongoing worker safety and legislative compliance. A three year Work Health and Safety Plan was endorsed by the Executive Team and consists of five key projects to be completed between 2022 and 2024. These include a baseline occupational hygiene monitoring

# Our workforce

implementation (2022), WHS Chain of Responsibility (COR) procedure implementation (2023), hazardous chemical management (2023), contractor management (2024) and volunteer management for work health and safety requirements (2024). We also continued to integrate and improve upon the roles and functions of our WHS Committees, and how they strategically and systematically work towards improving our work health and safety practices and processes across the organisation.

Whilst the number of Return to Work (RTW) Claims experienced a slight increase during 2022/23 from the previous year, there was a decrease in lost time and costs associated with these claims. There has been a focus on the identification of common trends to introduce initiatives to address these, with our overall aim being to reduce total claim numbers in these spaces.

## Risk Management

Embedding effective risk management processes continued to be a focus throughout 2022/23, with the Executive Team closely monitoring and refining our eight Strategic Risks. We also continued to review and improve on our operational risk reporting including our project and event risks.

Risk training was delivered to ensure applicable staff have the knowledge and skills to meet the risk management responsibilities of their role, and the profile of our risk management software platform continued to be enhanced.

We have undertaken a review of our Business Continuity Plans, the purpose of which is to build organisational capabilities to support the continued delivery of critical business functions in the face of uncertainty and/or disruption.

## Other Key Activities

City of Playford has also delivered several key activities across 2022/23, including:

- Delivery of annual flu vaccinations, hearing and health monitoring assessments for staff.
- Participation in Harmony Day.
- Participation in R U OK? Day supporting mental health discussions in the workplace.
- Participation in the Healthy Wellbeing Program that includes skin cancer checks, annual health assessments, Pilates workshops and seminars on health and nutrition.
- Maintenance of the recognition from Mental Health First Aid Australia as being a 'Skilled' workplace, with over 20 designated Mental Health First Aiders.
- Supporting The Smith Family in the delivery of their Work Inspiration program by regularly hosting groups of young people into the workplace. This aims to help make their first experience of the world of work, positive, meaningful and inspiring, and introduce them to different education and career pathways.
- Participation in the Cancer Council Biggest Morning Tea.
- Participation in the Australian Red Cross Lifeblood Local Government Blood Drive, where City of Playford had the most staff donations from South Australian Councils.

# Our workforce

## Corporate Awards and Recognition

### Local Government Association of South Australia Awards 2022/23

- WHS Best Practice Merit Award: WHS Mental Health Framework

### Local Government Professionals Australia – Annual Leadership Excellence Awards 2022/23

- Leadership in Community Services and Development – Everyday Money Skills: Financial Literacy Project
- Excellence in Local Economic Development – Stimulating Defence Industry Growth Strategy

## Travel

A summary of travel undertaken by Council employees in 2022/23 is show below:

Details	Cost
<b>Fire Prevention Officer Regional Conference</b> Whyalla	\$120
<b>Immunisation Program 2022</b> Port Augusta	\$170
<b>Australian Institute of Traffic Planning and Management Conference 2022</b> Sydney	\$671
<b>National Economic Development Conference 2022</b> Sydney	\$3109
<b>Holmes Dyer Study Tour</b> Sydney	\$2485
<b>National Health and Innovation Precincts Summit</b> Sydney	\$2714
<b>Technology One Showcase</b> Melbourne	\$845
<b>Institute of Public Works Engineering Australia Fleet Australasian Conference</b> Brisbane	\$1641
<b>Immunisation Program 2023</b> Port Augusta / Clare	\$2016
<b>Rewilding Leadership</b> Melbourne	\$562
<b>Urban Development Institute of Australia Urban Futures State Conference 2023</b> Barossa Valley	\$630
<b>Safe and Together Model Conference</b> Melbourne	\$1379
<b>Local Government Growth Areas Study Tour</b> Brisbane	\$7242
	<b>\$23,584</b>

# Our workforce

## Gifts

A summary of gifts received by Council employees in 2022/23, funded in whole or in part by the Council, is shown below:

Details		Cost
<b>Years of Service recognition</b>		
15 years x 15		\$750
20 years x 8		\$800
25 years x 3		\$450
30 years x 3		\$450
35 years x 4		\$600
45 Years x 1		\$150
Retirement Gift x 5		\$1250
Gift cards x 475		\$23,750
		<b>\$28,200</b>

The provision of gifts under Council's Employee Recognition Policy and Procedure ceased from Wednesday 7 June 2023.



# Looking forward

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Council's 2023/24 Annual Business Plan and Budget outlines the services, projects and programs Council will deliver in the year ahead.



# Looking forward

## 2023/24 Annual Business Plan and Budget

The 2023/24 Annual Business Plan and Budget (ABP) was adopted by Council on 27 June 2023.

The ABP reflects the unique landscape Council continues to navigate as a diverse and growing city. We will provide the services our community expects, while delivering new infrastructure in growing suburbs and improving our established suburbs with park upgrades, road renewals and new footpaths.

The plan was adopted after listening to our community through our consultation process. Most of the feedback that was received during consultation was in line with what we already know about what our community wants – improved road infrastructure, ongoing city maintenance and a balanced budget – all of which are reflected in the Plan.

The budget charts a sustainable course for Council in the long term, in the face of rising costs that are being experienced in all parts of society. We have worked diligently to reduce the impact of these costs by only factoring inflationary pressures where absolutely necessary, helping to minimise the impact for our ratepayers.

A 7.91 per cent increase in rate revenue for the year enables us to continue to deliver our existing services, introduce new services and projects and maintain financial sustainability.

## Measures and Targets

Section 123 of the *Local Government Act 1999* states that the Annual Business Plan must include the measures (financial and non-financial) that the council intends to assess the performance of council against its objectives over the financial year. Council has a strong focus on engaging with our community and customers to understand their experience of us and gather feedback and insights to help measure our performance and improve service delivery. Council monitors its performance in several ways to ensure we are on track to meet the objectives of our Strategic Plan 2020-24.

In 2023/24 the **Playford Community Survey** will again be used to capture the sentiment, perception and performance of Council. The results will be used to inform and guide decision making and ensure up-to-date feedback from the community is considered as part of our planning.

# Looking forward

**Financial Indicators** are used to measure Council's financial sustainability. The target ranges for these financial indicators for 2023/24 have been reviewed by Council and slightly narrowed in some cases. The target and budgeted outcomes are outlined in the table below:

Financial Indicator	Explanation	Target	2022/23 Revised Budget	2023/24 Budget	Projected 5 Year Average
Operating Surplus Ratio	This ratio gives an indication of Council's ability to service its operations from expected income, while maintaining long term financial sustainability.	Between 1% and 10%	3.6%	5.6%	3.9%
Structural Surplus Ratio	This ratio gives an indication of Council's ability to service its operations from expected income excluding one-off items that are not recurrent in nature, while maintaining long-term financial sustainability.	Between 1% and 4%	0.3%	1.1%	1.0%
Cash Flow from Operations Ratio	This ratio measures whether Council is generating enough cash from its operations to cover the replacement of assets over time.	Between 90% and 110%	186.1%	161.4%	163.9%
Asset Renewal Funding Ratio	This ratio shows whether or not Council is replacing assets at the rate as required in the Strategic Asset Management Plan.	Between 90% and 110%	136.3%	121.6%	104.3%
Net Financial Liabilities Ratio	This ratio shows the extent to which Council is managing its debt.	Between 50% and 160%	108.5%	88.9%	80.6%
Interest Expense Ratio	This ratio shows how much discretionary income is used to pay interest on borrowings	Between 4% and 8%	5.0%	4.7%	3.8%



# Legislative check list

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This check list incorporates annual reporting requirements set out in the Local Government Act 1999 and other relevant Acts and statutory instruments.





# Legislative check list

## Legislative Check List

The City of Playford Annual Report has been developed in line with the *Local Government Act 1999* and *Local Government (General) Regulations 2013*. The checklist below identifies the relevant sections of the Act(s) and the corresponding page number(s) in the Report.

Legislative Requirement	Page Reference
<p><b>Representation quota</b></p> <p><i>Schedule 4, Clause 1, Local Government Act 1999 (mandatory)</i></p> <p>(h) a statement of—</p> <p>(i) the council's representation quota; and</p> <p>(ii) the average representation quota for councils of a similar size and type (taking into account various factors prescribed by the regulations); and</p> <p>(iii) when the council is next required to conduct a review under Chapter 3 Part 1 Division 2;</p> <p>Schedule 4, Clause 3 defines <b>representation quota</b> for the purpose of the annual report requirements as follows:</p> <p><b>Representation quota</b> for a council is an amount ascertained by dividing the number of electors for the area of the council (as at the last closing date under the Local Government (Elections) Act 1999) by the number of members who constitute the council (ignoring any fractions resulting from the division and expressed as a quota).</p>	<p>Page 42 – Council Members and Representation</p>
<p><b>Strategic Management Plans</b></p> <p><i>Schedule 4, Clause 2, Local Government Act 1999 (mandatory)</i></p> <p>(a) the council's performance in implementing its strategic management plans during the relevant financial year, and the council's projections and targets under its plans for the next financial year;</p> <p>(ab) the council's performance against its annual business plan for the relevant financial year;</p>	<p>Page 11 – Year in Review</p> <p>Page 37 – Measuring our Performance</p>
<p><b>Council Member content</b></p> <p><i>Schedule 4, Clause 1, Local Government Act 1999 (mandatory)</i></p> <p>(f) information on allowances paid to members of the council or a council committee;</p> <p><b>Note</b> – this includes allowances paid to members of the Audit Committee and other committees established under section 41 of the <i>Local Government Act 1999</i>.</p> <p><i>Schedule 4, Clause 2, Local Government Act 1999 (mandatory)</i></p> <p>(ca) the training and development activities for members of the council during the relevant financial year;</p> <p><i>Regulation 35(2), Local Government (General) Regulations 2013 (mandatory)</i></p> <p>(b) a summary of the details (including the cost) of any interstate and international</p>	<p>Page 42 – Council Member Allowances and Benefits</p> <p>Page 50 – Training and Development</p> <p>Page 52 - Travel and Gifts</p>

# Legislative check list

<p><i>travel (excluding prescribed interstate travel) undertaken by members of the council during the relevant financial year funded in whole or in part by the council;</i></p> <p><i>Regulation 35(2), Local Government (General) Regulations 2013 (mandatory)</i></p> <p><i>(d) a summary of the details (including the cost) of any gifts above the value of \$50 provided to members of the council during the relevant financial year funded in whole or in part by the council;</i></p> <p><i>Regulation 35(3) provides that gift includes hospitality.</i></p>	
<p><b>Management and Staffing</b></p> <p><i>Schedule 4, Clause 1, Local Government Act 1999 (mandatory)</i></p> <p><i>(g) information on the number of senior executive officers and information on the kinds of allowances, bonuses and benefits that are made available to those officers as part of a salary package;</i></p> <p><i>Regulation 35(2), Local Government (General) Regulations 2013 (mandatory)</i></p> <p><i>(c) a summary of the details (including the cost) of any interstate and international travel (excluding prescribed interstate travel) undertaken by employees of the council during the relevant financial year funded in whole or in part by the council;</i></p> <p><i>Regulation 35(2), Local Government (General) Regulations 2013 (mandatory)</i></p> <p><i>(d) a summary of the details (including the cost) of any gifts above the value of \$50 provided to employees of the council during the relevant financial year funded in whole or in part by the council;</i></p> <p><i>Regulation 35(3) provides that gift includes hospitality.</i></p>	<p>Page 59/60 – Workforce and Remuneration Profile</p> <p>Page 64/65 – Travel and Gifts</p>
<p><b>Internal review of Council actions</b></p> <p><i>Schedule 4, Clause 1, Local Government Act 1999 (mandatory)</i></p> <p><i>(3) other material prescribed by the regulations;</i></p> <p><b>Regulation 35(2), Local Government (General) Regulations 2013</b></p> <ul style="list-style-type: none"> <li><i>the report required under section 270(8) of the Act;</i></li> </ul> <p>Section 270(8) of the <i>Local Government Act 1999</i> provides:</p> <p><i>(8) A council must, on an annual basis, initiate and consider a report that relates to—</i></p> <ul style="list-style-type: none"> <li><i>(a) the number of applications for review made under this section; and</i></li> <li><i>(b) the kinds of matters to which the applications relate; and</i></li> <li><i>(c) the outcome of applications under this section; and</i></li> <li><i>(d) such other matters as may be prescribed by the regulations.</i></li> </ul>	<p>Page 49 – Internal Review of a Council Decision (Section 270 Review)</p>
<p><b>Community land and Council facilities</b></p> <p><i>Schedule 4, Clause 2, Local Government Act 1999 (mandatory)</i></p> <p><i>(e) the progress of the council in preparing or finalising any management plans for</i></p>	<p>Page 54 – Community Land</p>

# Legislative check list

community land required under Chapter 11;	
<p><b>Local Nuisance and Litter Control Act and Regulations</b></p> <p><i>Schedule 4, Clause 1, Local Government Act 1999 (mandatory)</i></p> <p><i>(j) other information to be included in the annual report under this or another Act.</i></p> <p><b>Section 8 of the Local Nuisance and Litter Control Act 2016.</b></p> <p><i>A council must, in its annual report prepared pursuant to section 131 of the Local Government Act 1999 in relation to a particular financial year, include details of the performance by the council during that year of functions conferred on it under this Act.</i></p> <p><b>Regulation 5 of the Local Nuisance and Litter Control Regulations 2017</b></p> <p><i>For the purposes of section 8 of the Act, a council's annual report should include details of—</i></p> <ul style="list-style-type: none"> <li><i>(a) the number of complaints of local nuisance or littering received by the council; and</i></li> <li><i>(b) the number and nature of—</i> <ul style="list-style-type: none"> <li><i>(i) offences under the Act that were expiated; and</i></li> <li><i>(ii) offences under the Act that were prosecuted; and</i></li> <li><i>(iii) nuisance abatement notices or litter abatement notices issued; and</i></li> <li><i>(iv) civil penalties negotiated under section 34 of the Act; and</i></li> <li><i>(v) applications by the council to the Court for orders for civil penalties under section 34 of the Act and the number of orders made by the Court on those applications; and</i></li> </ul> </li> <li><i>(c) any other functions performed by the council under the Act.</i></li> </ul>	<p>Page 56 – Local Nuisance and Litter Control Act Regulations</p>
<p><b>Confidentiality</b></p> <p><i>Schedule 4, Clause 1, Local Government Act 1999 (mandatory)</i></p> <p><i>(ga) a report on the use of sections 90(2) and 91(7) by the council and its council committees containing the information required by the regulations;</i></p> <p>Regulation 35(1), <i>Local Government (General) Regulations 2013</i> provides the following information to be reported:</p> <ul style="list-style-type: none"> <li><i>(a) in the case of a report on the use of section 90(2) of the Act, the following information is required:</i> <ul style="list-style-type: none"> <li><i>(i) the total number of orders made under that subsection in the financial year;</i></li> <li><i>(ii) the date and subject of each order within the ambit of subparagraph (i);</i></li> <li><i>(iii) in relation to each paragraph ((a) to (o)) of section 90(3) of the Act—the number of times in the financial year that an order made under section 90(2) was made on the basis that the information or matter fell within the ambit of the paragraph; and</i></li> </ul> </li> <li><i>(b) in the case of a report on the use of section 91(7) of the Act, the following information is required:</i> <ul style="list-style-type: none"> <li><i>(i) the total number of orders made under that subsection in the financial year;</i></li> </ul> </li> </ul>	<p>Page 46 - Confidentiality</p>

# Legislative check list

<p>(ii) <i>the number of orders made under that subsection that expired, ceased to apply or were revoked during the financial year;</i></p> <p>(iii) <i>the number of orders made under that subsection that remained operative at the end of the financial year (but not including orders made before 15 November 2010);</i></p> <p>(iv) <i>the date and subject of each order within the ambit of subparagraph (i) or (iii).</i></p>	
<p><b>Freedom of Information Statements</b></p> <p><i>Schedule 4, Clause 1, Local Government Act 1999 (mandatory)<sup>11</sup></i></p> <p>(gb) <i>a report on the applications made to the council under the Freedom of Information Act 1991 during the relevant financial year containing the information required by the regulations;</i></p> <p>Separate to the requirement to report on the number of applications received, Section 9(1a) of the <i>Freedom of Information Act 1991</i> requires councils to publish a freedom of information statement, at intervals of not more than 12 months. Regulation 5 of the <i>Freedom of Information (General) Regulations 2017</i> provides that an information must be published in one or both of the following ways:</p> <ul style="list-style-type: none"> <li>• in the annual report of the agency;</li> <li>• on a website maintained by the agency.</li> </ul> <p>Section 9(2) and (3) of the <i>Freedom of Information Act 1991</i> provide the following requirements for inclusion in an information statement:</p> <p>(2) <i>An information statement must contain:</i></p> <p>(a) <i>a description of the structure and functions of the agency (including of any board, committee or other body constituted by two or more persons that is part of the agency or has been established for the purpose of advising the agency and whose meetings are open to the public or the minutes of whose meetings are available for public inspection); and</i></p> <p>(b) <i>a description of the ways in which the functions (including, in particular, the decision-making functions) of the agency affect members of the public; and</i></p> <p>(c) <i>a description of any arrangements that exist to enable members of the public to participate in the formulation of the agency's policy and the exercise of the agency's functions; and</i></p> <p>(d) <i>a description of the various kinds of documents that are usually held by the agency, including—</i></p> <p>(i) <i>a description of the various kinds of documents that are available for inspection at the agency (whether as part of a public register or otherwise) in accordance with the provisions of a legislative instrument other than this Act, whether or not inspection of any such document is subject to a fee or charge; and</i></p> <p>(ii) <i>a description of the various kinds of documents that are available for purchase from the agency; and</i></p> <p>(iii) <i>a description of the various kinds of documents that are available from the agency free of charge; and</i></p> <p>(e) <i>a description of the arrangements that exist to enable a member of the public to obtain access to the agency's documents and to seek amendment of the agency's records concerning his or her personal affairs; and</i></p>	<p>Page 55 – Freedom of Information</p>



# Legislative check list

<p>(f) a description of the procedures of the agency in relation to the giving of access to the agency's documents and to the amendment of the agency's records concerning the personal affairs of a member of the public, including— (i) the designation of the officer or officers to whom inquiries should be made; and (ii) the address or addresses at which applications under this Act should be lodged.</p> <p>(3) An information statement—</p> <p>(a) must identify each of the agency's policy documents; and</p> <p>(c) must specify the designation of the officer or officers to whom inquiries concerning the procedures for inspecting and purchasing the agency's policy documents should be made; and</p> <p>(d) must specify the address or addresses at which, and the times during which, the agency's policy documents may be inspected and purchased.</p> <p>(4) Nothing in this section requires the publication of information if its inclusion in a document would result in the document being an exempt document.</p>	
<p><b>National Competition Policy</b></p> <p><i>Government Business Enterprises (Competition) Act 1996/Revised Clause 7 Statement (mandatory)</i></p> <p>(j) other information to be included in the annual report under this or another Act.</p> <p>By virtue of the <i>Government Business Enterprise (Competition) Act 1996</i>, the <i>Revised Clause 7 Statement on the application of competition principles to Local Government under the Competition Principles Agreement (September 2002)</i>, applies to council.</p> <p>The Revised Clause 7 Statement requires councils to:</p> <p>...include in its annual report, wherever relevant, information in relation to:</p> <ul style="list-style-type: none"> <li>- the commencement or cessation of significant business activities controlled by the agency;</li> <li>- the competitive neutrality measure applied to each significant business activity controlled by the agency;</li> <li>- the review and reform of by-laws which restrict competition, including proposals for new by-laws;</li> <li>- complaints received alleging a breach of competitive neutrality principles by the agency;</li> <li>- the structural reform of public monopolies.</li> </ul> <p>The information included in the annual report may be in summary form</p>	<p>Page 53 – National Competition Policy</p>
<p><b>List of documents available to the public</b></p> <p><i>Schedule 4, Clause 1, Local Government Act 1999 (mandatory)</i></p> <p>(b) a list of the registers that are required to be kept under this Act or the <i>Local Government (Elections) Act 1999</i>;</p> <p>(c) a list of the codes of conduct or practice required under this Act or the <i>Local Government (Elections) Act 1999</i>;</p>	<p>Page 51 – Registers, Codes and Policies</p>
<p><b>Budget and financial reports</b></p> <p><i>Section 131, Local Government Act 1999 (mandatory)</i></p>	

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# Legislative check list

<p>(3) A report under subclause (2) must—</p> <p>(a) incorporate the audited financial statements of the subsidiary for the relevant financial year; and</p> <p>(b) contain any other information or report required by the council or prescribed by the regulations.</p> <p>(4) A report under subclause (2) must be incorporated into the annual report of the council.</p> <p><b>Clause 28</b></p> <p>(1) A regional subsidiary must, on or before a day determined by the constituent councils, furnish to the constituent councils a report on the work and operations of the subsidiary for the preceding financial year.</p> <p>(2) A report under subclause (1) must—</p> <p>(a) incorporate the audited financial statements of the subsidiary for the relevant financial year; and</p> <p>(b) contain any other information or report required by the council or prescribed by the regulations.</p> <p>(3) A report under subclause (1) must be incorporated into the annual report of each constituent council.</p>	
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# Appendices

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1. City of Playford General Purpose Financial Statements 2022/23
2. City of Playford Corporate Governance Committee Annual Report 2022/23
3. NAWMA Annual Report 2022/23
4. GRFMA Annual Report 2022/23





# Appendices

1. **City of Playford General Purpose Financial Statements 2022/23**  
**To be added once adopted by Council**

# Appendices

## 2. City of Playford Corporate Governance Committee Annual Report 2022/23

To be added once adopted by Council

# Appendices

## 3. NAWMA Annual Report 2022/23

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## 4. GRFMA Annual Report 2022/23

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